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The psychosocial impact on frontline health and social care professionals in the UK during the COVID-19 pandemic: a qualitative interview study.

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Abstract

Objectives To explore the psychosocial well-being of health and social care professionals working during the COVID-19 pandemic.

Design This was a qualitative study deploying in-depth, individual interviews, which were audio-recorded and transcribed verbatim. Thematic analysis was used for coding.

Participants This study involved 25 participants from a range of frontline professions in health and social care.

Setting Interviews were conducted over the phone or video call, depending on participant preference.

Results From the analysis, we identified 5 overarching themes: communication challenges, work-related stressors, support structures, personal growth, and individual resilience. The participants expressed difficulties such as communication challenges and changing work conditions, but also positive factors such as increased team unity at work, and a greater reflection on what matters in life.

Conclusions This study provides evidence on the support needs of health and social care professionals amid continued and future disruptions caused by the pandemic. It also elucidates some of the successful strategies (such as mindfulness, hobbies, restricting news intake, virtual socialising activities) deployed by health and social care professionals that can support their resilience and well-being and be used to guide future interventions.

Keywords COVID-19 pandemic, mental health, resilience, coping strategies, healthcare workers, carers, social workers, qualitative research, UK

Strengths and limitations of this study

- This is the first study in the UK to interview both health and social care professionals working in a range of settings on their experiences working through COVID-19.
- This study used a strong theoretical approach to inform the topic guide, and one-to-one interviews allowed in-depth analysis of the psychosocial experiences of health and social care professionals, complementing the wider availability of quantitative evidence.

- We interviewed a wide range of professions, which provided breadth of experience but might limit the specificity of findings.
- Given the fluctuating nature of the pandemic, attitudes of health and social care professionals may change over time. This can be challenging to capture during a single interview, however we did ask questions on how their experience had progressed longitudinally.
- Our sample may have been biased towards people who had more free time to participate and so were coping better than others. However, our sample still described a number of stressful experiences during the pandemic, and it is also possible that workers who were frustrated or stressed wished to express their views.

Introduction

To control the spread of the COVID-19 pandemic, epidemiological measures were taken across the globe, with responses differing between nations depending on their own public health circumstances, scientific advice and political priorities (1). In the UK, from March 23rd this involved a national 'lockdown', involving significant restrictions on citizens' way of life including measures such as 'staying at home', social distancing and the closure of workplaces, shops and other services (2). Specific lockdown measures were eased over time, but major constraints and the progressive tightening and relaxing of such restraints remained for substantial periods.

Some professions, known as 'key workers', considered to provide an essential service to the public, were excluded from various restrictions and continued working throughout the pandemic. Crucially, health and social care professionals were designated as key workers to enable their continued support for patients and clients throughout the UK's National Health Service (NHS) and social care system. When measures were first announced, significant concerns arose around lack of capacity within the NHS, limited personal protective equipment (PPE) and staff burnout (3). Previous research exploring the psychological impact on health and care professionals during epidemics such as SARS (Severe Acute Respiratory syndrome) and MERS (Middle East Respiratory Syndrome), has highlighted the adverse psychological effects that frontline health work during epidemics can have (4–6). There is also emerging evidence during the COVID-19 pandemic that healthcare workers experienced heightened levels of stress and anxiety (7–11), depression (8,9,12) and poor sleep quality (8,13).

There are a number of reasons why health and care workers can experience adverse psychological consequences in epidemics. First, rising cases of a new infection can lead to longer hours, more intense working environments, and work-life imbalance, which disrupt the equilibrium between work demands and workers' response capacity (14). This, coupled with a lack of control, unclear job expectations, and lack of social support at work are the components of 'professional burn-out' (15). Concerns about the mental health and wellbeing of health and social care professionals in the UK were growing prior to the Covid-19 pandemic,

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3 with 'professional burnout' recognised as a particular challenge (15,16). Moreover, there is evidence one may
4 feel they lack the tools to manage ('loss of manageability') the confusion created by diagnosing and treating an
5 unknown infection ('loss of comprehensibility') and experience a reduction of work to essential rather than
6 meaningful patient interactions ('loss of meaningfulness') which combined may disrupt their 'sense of
7 coherence' (SOC) (a measure of how well one is able to cope with stressors) (17,6,18,19). This disruption has
8 been found to adversely affect mental health (the SOC theory informed part of our interview guide; See
9 'Methods') (20). However, equally there is evidence demonstrating that health and care workers have
10 moderate to high levels of psychological resilience during times of pandemics (21), and so it is unclear whether
11 or not they will have a robust, or disrupted, sense of coherence during COVID. Third, staff may be concerned
12 about their own risks from exposure to a new pathogen, or the risks that they might infect family or friends.
13 These concerns can be particularly acute when the aetiology and outcomes from a new virus are not well
14 understood (6).
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23 There are few published qualitative studies that have investigated the psychosocial impact of the COVID-19
24 pandemic on both health and social care professionals within the UK. One qualitative study interviewing 30
25 hospital-based healthcare workers in the UK found heightened anxiety related to PPE issues and lack of
26 training in new skills (17), while another study with nurses and support workers in care settings identified a
27 lack of pandemic preparedness, heightened anxiety, shortage of PPE and ever-changing PPE guidance (22). It is
28 unclear what the psychosocial challenges faced by other health and care workers are – such as GPs, mental
29 health and social workers. Moreover, current research on health and care workers during COVID-19 has
30 predominantly been quantitative, using pre-assumed hypotheses of negative effects. However, in previous
31 pandemics such as SARS and MERS, there were some positive outcomes including a more positive outlook
32 towards work, growth under pressure, greater comradery with colleagues, and a strong sense of professional
33 responsibility and personal development (5,6). A UK study interviewing hospital-based healthcare workers
34 during COVID-19 also found increased solidarity between colleagues and high levels of morale (17).
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43 There is a need for qualitative research to explore factors that may have helped alleviate distress amongst
44 health and social care workers during the pandemic. This is crucial in order to provide richer data of their
45 experiences to aid our understanding of specific stressors, guide future support and interventions both as
46 COVID-19 continues, and also in the occasion of future pandemics and stressful situations within the NHS. The
47 aims of this study were to explore: (1) The impact of the COVID-19 pandemic overall on the working
48 lives and mental health of health and social care professionals, and (2) the factors that contribute to the
49 resilience of health and social care professionals during the pandemic.
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55 **Methods**

56 Sample and recruitment:

57 We recruited health and social care professionals from across the UK using social media, personal contacts,
58 newsletters and from a sample of participants taking part in a large, nationwide, quantitative survey study: the
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3 UCL COVID-19 Social Study (23). This research forms a qualitative component of this larger study. 25
4 participants, from a range of frontline professions within health and social care, were recruited and
5 interviewed between May 1st and September 17th (Table 1). Sampling was purposive to include a range of ages,
6 ethnicity, gender and professional roles. Interviews ceased when saturation was reached and the lead author
7 identified no new themes. Presentation of recruitment, data collection and analysis are aligned with the
8 COREQ criteria for reporting qualitative research (24).
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14 Data collection:

15 Semi-structured, one-to-one, telephone or video interviews were conducted by HA (PhD student and trainee
16 medic) and AB (mental health services researcher) exploring the impact of the pandemic on participants' social
17 lives, work life, and mental health. The interviews lasted an average of 51 minutes (range 29-93). Berkman's
18 social networks framework and Antonovsky's sense of coherence (SOC) theory informed the topic guide
19 questions on social life and mental health, respectively (25,20). The full Topic Guide is provided in
20 Supplementary Material and exemplary questions are provided in Figure 1. All participants were given a
21 Participant Information Sheet and encouraged to ask questions. Written informed consent was then obtained
22 and a demographics form completed by all participants. We audio-recorded interviews with participants'
23 consent, and recordings were transcribed by a professional transcription service.
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31 **[Figure 1 to go ~ here]**

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34 Figure 1: Examples of Questions in the Topic Guide
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37 **Patient and public involvement**

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39 The study participants or public were not involved in the design of the study, the conduct of the study, the
40 writing of the paper nor in the dissemination of the study results. However, participants will be sent study
41 results if requested, and the findings will be shared with the wider public through newsletters (the MARCH
42 network) and social media.
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46 Data analysis:

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48 The analytical approach deployed was reflexive thematic analysis (26). This followed the steps described by
49 Braun and Clarke (27) of familiarisation with the data, generation and definition of codes, theme searching,
50 and producing the report. HA and AM (research psychologist) independently coded four transcripts, which
51 were discussed before HA coded and interpreted all remaining transcripts, continuing until saturation was
52 reached and no new codes identified. A deductive approach was used to develop the initial coding framework
53 based on concepts in the topic guide, followed by an inductive coding approach as new concepts were added
54 to the framework based on the data. Contradictory data and context around codes was retained, to capture
55 subtle nuances. Codes were then grouped into themes, with each theme representing a meaningful pattern in
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the data. All final themes were agreed by study authors. Weekly team meetings with researchers from the qualitative COVID-19 Social Study team were also utilised to discuss and develop findings. The software utilised for coding was NVivo qualitative data analysis, Version 12 (28).

Results

We interviewed 25 participants, from a range of professions within health and social care including doctors, nurses, carers and social workers working in hospital, residential, community and primary care settings. Participants were aged 26-65, predominantly female (80%) and White British (68%).

Table 1: Characteristics of the health and social care professionals

Number of participants	25
Profession	Hospital doctor (6) GP (4) Hospital nurse (3) Social worker (3) Home carer (2) Care home carer (2) Assistant psychologist (1) Community nurse (1) Practice nurse (1) Counsellor & psychotherapist (1) Academic physiotherapist (1)
Age	Range 26-65
Gender	Male 5 Female 20
Ethnicity	White British 17 Asian 3 Black British 2 White & Asian 1 White Irish 1 White Other 1

Themes:

5 primary themes were identified. These were: **Communication challenges**, **Work-related stressors**, **Support structures**, **Resilience**, and **Personal growth**. Themes and corresponding sub-themes are displayed in Figure 1.

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12 Figure 2: Themes and sub-themes
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14 **Communication challenges**

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17 The pandemic brought with it numerous challenges around communication for health and social care
18 professionals in their work, particularly when moving consultations online and having difficult discussions.
19

20 **Virtual consulting**

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22 Some consultations had shifted online, especially among GPs, therapists and social workers. Several
23 participants said that one of the key benefits was the increased efficiency of virtual communication and
24 consultations.
25
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29 “much more is done remotely, which is just so much more efficient, because patients don’t always need to be
30 seen face to face. Patients preferred it, we preferred it.” (Participant_16_GP)
31

32
33 However, more often participants talked about the limitations of virtual consultations. Some found it difficult
34 to provide appropriate emotional support, especially in a time where there was heightened need. This was
35 more commonly an issue for social care, mental health and palliative care professionals supporting vulnerable
36 adults or children.
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41 “It makes me realise the importance of seeing someone face to face to actually support them. I just don’t think
42 a telephone call or a Zoom call is sufficient when it comes to helping people who have profound mental health
43 issues, or even mild mental health issues. And I think that some people just need the power of touch or a hug
44 or a face-to-face human person to ensure that they’re kept safe and okay” (Participant_4_Hospital
45 doctor_palliative_care_registrar)
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49
50 Participants often found it difficult to build new relationships virtually, especially when working with children:
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53 “I think if you already know someone well, and you are speaking to them on video call, then that’s fine
54 because you’ve already established the relationship... but if you have to start establishing the relationship on a
55 video call...there is something missing I think, especially working with children... especially if you have a child
56 that’s introverted or struggles to communicate or has learning difficulties or is very shy. It’s harder to make
57 them feel comfortable when you’re on video call” (Participant_10_social_worker)
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5 Participants talked about difficulties identifying crucial signs of deterioration in health from patients or clients,
6 e.g. from body language:
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9 “we have to be able to pick up signs, for instance, if they are suicidal, I think there’s an anxiety there that doing
10 it online, it’s difficult sometimes to do that, to pick up on some nuances of the way they talk... we can’t see
11 their whole body language” (Participant_9_counsellor&psychotherapist)
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15 Participants, especially mental health and social workers, experienced difficulty ensuring a confidential space
16 when consulting virtually:
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19 “When they’re (children) talking to you, perhaps you see them in a room and it seems like they’re alone. But
20 actually, maybe they have all their family members that are standing in the corner”
21
22 (Participant_10_social_worker)
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24

25 26 **Difficult conversations**

27 A common challenge during this period was an increase in difficult conversations with patients, clients and
28 their family members. The need for PPE, and virtual consultations, accentuated these difficulties. This was
29 especially apparent in those working in services that provide mental health and palliative care.
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33 “Family communication is awful these days... You can’t see someone, and you’re speaking to them on the
34 phone, and you’re telling them that they can’t come and see their loved one, and that their loved one might
35 well die, that’s an awful conversation to have with someone...it’s definitely one of the worst things about
36 COVID for me” (Participant_8_Hospital_doctor)
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41 Several participants said they were providing more emotional support to patients and clients than usual:
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43
44 “There’s been a huge amount of emotional support that we’ve had to give through anxiety, through grief. All
45 that has been heightened quite greatly really. And a deeper sense of sadness in yourself, that you’re trying to
46 support people and having that empathy for them, thinking this is just absolutely horrendous for them”
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48 (Participant_20_Home_carer)
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51 52 **Work-related stressors**

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54 Health and social care professionals experienced a range of challenging emotions and psychological difficulties.
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The need to protect loved ones

Nearly all participants spoke about ongoing worry for friends and family compounded by a fear of transmitting the virus to them – due to participants' increased risk of catching it at work.

"Normally I would see my mum every day... but where I work, I was worried, I was more at risk to catch anything, so I definitely didn't. My sisters were actually going into the garden, and talking to her... but I wouldn't, so I was standing at the gate. So that was pretty hard, because I'm very close to my mum"

(Participant_21_Care_home_manager&carer)

Increased workload and changing work conditions

Fatigue and exhaustion were commonly reported by participants throughout this period.

"I'm just feeling really run down... I literally have 4 or 5 weeks where I've not left the house unless it's just to pop to the supermarket... I find that really does impact me... it's like work has taken over my whole life and I'm exhausted" (Participant_11_Family_support_worker)

Whilst not unanimous, some participants experienced longer working hours and increased workload.

"my routine was really like... wake up, eat something, go into work, which as shifts as nurses we had to stay in the hospital for 12 and a half hours...go home and eat something, drink something, go to sleep... then wake up and then go to work again... we have been extremely busy compared to the normality"

(Participant_19_Hospital_nurse)

Feelings of fatigue were also enhanced by the tenuous nature of PPE:

"you just become quite tired...it culminated with masks, visors, aprons, hot weather and regulations changing and sometimes you'd come home from a shift and feel you'd been pulled in all directions really"

(Participant_20_Home_carer&nurse)

Public not following the rules

Some participants experienced frustration with members of the public not following social distancing and other guidelines, feeling that their work on the frontline was being undermined.

"I've been quite annoyed... you're trying your best in lockdown to obey the government guidelines and I think I've had a huge amount of frustration by hearing and seeing people who haven't...certain politicians as well that haven't stuck to guidelines, and I feel sometimes I've been working my socks off and felt quite cheated"

(Participant_20_Home_carer&nurse)

Uncertainty of risk to patients

A common concern was making decisions that balanced the complex, and often unknown, risks associated with the virus along with other health risks. This was particularly difficult during the early phases of the pandemic, when less was known about the virus.

“...sometimes I’ve thought, right, we do need to bring patients in, but then are you putting them at more risk exposing them to the virus, which could actually kill them, and actually they could potentially just have a gastro bug and not bowel cancer?” (Participant_16_GP)

Support structures

The availability of support structures at work and home was identified as an important buffer for the psychosocial impact of working during the pandemic and in coping with considerable work-related changes.

Team unity:

Many participants felt closer to their team, and that team unity had increased during the pandemic, united over a common cause. This was more likely if teams were cohesive before the pandemic, and was particularly apparent for doctors in primary and secondary care.

“just having the vibes that we’re all in this together and we’re all going (through) the same thing, and we’re pulling in the same direction” (Participant_3_Hospital_doctor_intensive_care)

Some of this unity was facilitated through virtual communication:

“We actually started up a group, ourselves, on WhatsApp. It’s just our team, it doesn’t include management. It’s just for family support workers and social workers... we try not to put work stuff on there... we try to send each other funny messages or memes... to keep us going” (Participant_11_family_support_worker)

Some participants felt the increase in virtual meetings improved attendance, due to the ease of just being able to “dial in” and improved collaborative working among multidisciplinary teams.

“when we’re safeguarding a child, you are supposed to work collaboratively... it’ll be social care and school, health, maybe a youth organisation or domestic abuse organisation... when you’re doing these physical meetings, beforehand, people just wouldn’t turn up... but now, they can just dial in”

(Participant_23_Social_worker)

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3 However, team unity was not unanimous, with several participants experiencing loneliness, due to an increase
4 in lone working or working from home.
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8 “there was a time...I was then at home isolating for two weeks, and so I was working from home. I had remote
9 access to my computer, so I was doing purely telephone consultations from home and I felt very isolated
10 there, and I didn’t feel like I was part of the team at all” (Participant_13_GP)
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14 A few participants also described difficulties connecting with colleagues virtually for support:
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17 “I think it could have been improved by seeing each other face-to-face, and I have to say that has been really
18 detrimental to our team. I think you lose a lot by not seeing someone face to face, in terms of their body
19 language and non-verbal cues aren’t always captured particularly well through IT”
20 (Participant_4_Hospital_doctor_palliative_care_registrar)
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23 24 25 Leadership

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27 Participants expressed frustration about government handling and changing advice throughout the pandemic.
28 In particular, participants talked about confusing guidance received from management and government
29 regarding PPE or distancing procedures at work, as well as the speed in which the guidance changed.
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32
33 “I know they (upper management in NHS) have difficult decisions to make quickly but I sometimes find their
34 rule making quite vague. A bit like the government, I feel like they’re making it up as they go along somewhat.
35 And it changed every day so you’d log onto your emails and there’d be some new change”
36 (Participant_15_community_mental_health_nurse)
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40 However, some felt the culture of blame itself was frustrating:
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43 “the other thing that annoys me sometimes is that... everyone wants to blame everybody...it’s like the blame
44 game...everybody has to blame Boris... Somebody’s responsible. China’s responsible... I feel that illnesses and
45 viruses have been around forever and ever and ever... you can’t really be pointing the finger all the time, and I
46 find it quite depressing” (Participant_12_Hospital_doctor_critical_care)
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51 Most participants felt supported at work and received regular emotional and practical check-ins from
52 management. A small number felt ignored by management, which led to feelings of being overwhelmed:
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56 “I was quite anxious about being in the office with COVID... I had some colleagues of mine who were able to
57 work from home... I was told that this wasn’t possible... it was business as usual. It was a real sense of
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3 frustration, not feeling that you're being listened to by my manager and just a sense of feeling overwhelmed
4 and quite helpless about the situation" (Participant_24_Assistant_psychologist)
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8 Social support

9 Most participants had supportive relationships with family, friends and colleagues, which helped contribute to
10 a sense of resilience among participants.
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14 "I've got a good, strong marriage and we're a good partnership, my husband and I, and we've supported each
15 other through all this... our friends are going through similar things, so I'm able to talk to my friends as well.
16 I've got a good network of friends, so I'm very lucky." (Participant_20_Home_carer&nurse)
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20 They also felt supported by their local community, and the public, e.g. through the 'Clap for Carers' movement
21 where people across the country stood outside their front door once a week to applaud health and care
22 workers for their contribution:
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26 "the Clap for Carers thing, the neighbours would come out and clap, and I found that quite touching... quite
27 uplifting actually" (Participant_12_Hospital_doctor_critical_care)
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30 Resilience

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33 Despite the difficulties and challenges, most participants said they experienced psychosocial benefits during
34 the pandemic, which many attributed to their individual coping style or sense of resilience.
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38 Proactive coping

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40 Most participants said they used well-developed coping mechanisms to deal with the ever-changing
41 circumstances, including engaging in hobbies, participating in virtual activities, and maintaining routines.
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46 "I do genuinely believe getting out into nature has a really good impact on one's mental health and it certainly
47 does on mine...Crafting, doing things, keeping busy...that's really important for your mental health having that
48 occupations. I crochet... we paint, we draw, we make jewellery..."
49

50 (Participant_15_Community_mental_health_nurse)
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54 Many participants discussed the negative impact of constant news coverage on coronavirus and the death
55 count, and intentionally restricted their news intake as they felt it was unhelpful, even harmful to their mental
56 health:
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3 “the virus messes with your head more than it does your body, if you’re not hospitalised. That’s just down to
4 the media at the end of the day. There’s so much media and so much emphasis on death, not so much on
5 recovery” (Participant_7_Hospital_nurse)
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9 10 **Accepting uncertainty**

11 Most participants had a degree of personal, psychological resilience linked to an acceptance, or ‘letting go’, of
12 what they had no control over, such as the overall outcome of the pandemic or government restrictions.
13

14
15 “I’m generally much less anxious now than I was in January and February. And part of that, I think, is about
16 thinking a lot more about death and being a lot more accepting about death, and about what you can control
17 and what’s out of your control” (Participant_14_GP)
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21 Part of this philosophy seemed to be influenced by their previous experiences, and their profession:
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24 “Because of my job, I think I’m aware that we’re not really in control of lots of things in our life... I see that all
25 the time with patients and people I care for... we don’t have control over everything and we have to have a
26 level of acceptance for that” (Participant_15_community_mental_health_nurse)
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30 31 **Increased sense of purpose and reward**

32 Most participants expressed gratitude for being able to continue working. This brought with it benefits such as
33 purpose, daily structure, predictability, a degree of socialising and being ‘in-the-know’ about the virus.
34

35 Participants also talked about how it felt good to be able to contribute. For many, this was highly rewarding
36 and brought a heightened sense of purpose.
37
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39
40 “...some people would view me as not being lucky, because I’m a frontline worker, but that’s my job and that’s
41 what I’m trained to do, so I don’t view that as unlucky... I have been lucky in the sense that I’ve been able to
42 keep busy, to keep working, to feel I’m contributing” (Participant_17_GP)
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46 Guilt occurred when participants weren’t able to contribute as much as they would have liked e.g. they were
47 told they couldn’t work because they were high-risk, or had to work from home.
48
49

50
51 “at first, I felt incredibly guilty by the fact that I wasn’t helping out on the frontline because I was pregnant. I
52 was just told I’m not allowed to see any patients, by occupational health, and sent home”
53 (Participant_6_Hospital_doctor)
54
55

56 57 **Personal growth**

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59 The pandemic also brought with it opportunities for personal growth among participants.
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Increased reflection

Many participants experienced a greater reflection on “what matters” in their lives. Commonly this was spending quality time with friends and family and appreciating the small things in life.

“one benefit is that actually we quite like a simple life and actually you come to appreciate the very simple things, which are just being outside, going for a bike ride, having a picnic...just the health and happiness of your own family is what’s important and everything else, you can generally sort out” (Participant_17_GP)

Slowing down

Many participants discussed how the pandemic had given them a chance to slow down and have more “me-time” and expressed this was something they wished to take forward beyond the pandemic. This view may seem in conflict with the increased workload experienced by some participants, but reflected the changes outside of work, e.g. having fewer social obligations due to social distancing restrictions.

“We have really busy lives generally, and we spend a lot of time rushing around doing lots of stuff, and actually this time has been quite nice in many ways as a period to kind of slow down a bit and I think just appreciating each other” (Participant_1_Hospital_doctor)

Improved non-work relationships

Whilst not unanimous, many participants talked about how some of their relationships with others improved during the pandemic, especially with family members they lived with, the crisis having brought them closer.

“I’ve connected with my family a lot more... I feel really good about spending more time with my daughter...that’s time that I would never have had with her, so that’s really special”
(Participant_5_academic_respiratory_physiotherapist)

Discussion

This qualitative interview study explored the psychosocial impact of the COVID-19 pandemic on health and social care professionals in the UK. We identified five key themes shared between professionals’ accounts. The main difficulties reported were ‘communication challenges’ (consisting of ‘virtual consulting’ and ‘difficult conversations’) and ‘work-related stressors’ (consisting of ‘need to protect loved ones’, ‘public not following rules’, ‘increased workload and changing work conditions’ and ‘uncertainty of risk to patients’). Three factors appeared to mitigate some of the psychological distress of the pandemic: ‘support structures’ (consisting of ‘team unity’, ‘leadership’ and ‘social support’), ‘resilience’ (consisting of ‘proactive coping’, ‘accepting uncertainty’ and ‘increased sense of purpose and reward’) and ‘personal growth’ (consisting of ‘slowing down’, ‘increased reflection’ and ‘improved relationships’).

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5 The themes were drawn from interviews with professionals working in different areas of health and social
6 care, and some themes were felt more strongly in certain jobs than others. For example, GPs and social
7 workers enjoyed the efficiency of new virtual consultations, but GPs found it difficult to use with older adults
8 and those with age-related cognitive decline. Those working with mental health clients, such as
9 psychotherapists and social workers, experienced digital connectivity issues when communicating with
10 vulnerable clients, leading to frustrating repetitions and difficulties building a trusting relationship. This
11 corroborates findings from previous research on barriers to virtual consulting (29). Those working with older
12 adults, found one of the most challenging elements of the pandemic was having difficult conversations over
13 the telephone with loved ones of patients who were dying - often having to convey that visiting restrictions
14 meant they would be unable to say goodbye in person. This is potentially concerning for the well-being of
15 patients and healthcare professionals, given previous research has highlighted the importance of an
16 appropriate physical and social setting in breaking bad news, and also the presence of family members (30,31).

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25 There were a number of common work-related stressors among participants. One of these was frustration
26 with members of the public not following the social distancing and hygiene regulations, and with the
27 government's handling of the pandemic. Some also expressed frustration at the 'culture of blame' that they
28 felt permeated the media and public discourse, which can be maladaptive and harmful for one's own mental
29 well-being (32). Emotional and physical fatigue were also common experiences across all professions,
30 corroborating qualitative studies of health and care workers during COVID-19 and previous pandemics globally
31 (4,5,33). Many participants were worried about putting their loved ones at risk of catching COVID-19 as
32 highlighted by previous research (34), however in our study it appears to have been a particular concern
33 amongst carers and hospital doctors/nurses, perhaps due to their higher level of virus exposure.

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40 Most participants experienced an increased sense of team unity; that they were 'all in this together' fighting a
41 common enemy. This may have led to a degree of resilience against some of the stressful elements of working
42 in a pandemic, supporting findings from previous pandemics (5,10). Moreover, supporting Berkman's social
43 networks theory (35) which informed part of our interview guide, strong social relationships were frequently
44 cited by participants as key supportive mechanisms for their mental health during this period, including
45 supportive partners at home, friends, family and colleagues. Those participants that did experience loneliness
46 at work during the pandemic were lone workers, working from home, or described unsupportive
47 management. In line with our findings, a recent systematic review of quantitative studies examining the
48 impact of COVID-19 on healthcare workers found social support to be a vital resource underlying their ability
49 to cope (21).

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56 Participants also described using their own internal resilience as a way to buffer many of the key stressors
57 involved in working through the pandemic, and even thrive at times. They adopted proactive coping
58 mechanisms, as seen in healthcare workers during SARS (36). These often involved partaking in activities that
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3 now have substantial evidence for their role in improving mental health including: exercise (37), arts and crafts
4 (38), spending time in nature (39,40), virtual activities with friends, and maintaining a healthy routine (41,42).
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6 Consistent with research from previous pandemics and recent quantitative data during COVID-19, participants
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8 also restricted their news intake, particularly as they felt the constant reporting of COVID-19 and the prevalent
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10 discourse of blame negatively impacted their mental health (6,23).

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12 Most participants said they were successfully able to ‘let go’ of aspects of the pandemic that they felt were out
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14 of their control, such as the overall course of the virus and government restrictions. This demonstrates a
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16 psychological theory known as ‘radical acceptance’ (43), and may have been responsible in part for the
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18 resilience reported by many participants, also having been identified as a successful coping strategy for
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20 healthcare workers in previous pandemics (36). Some academics have critiqued ‘resilience’ as a concept for its
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22 focus on individual- rather than structural-level factors (44), however, participants in the study highlighted the
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24 link between these factors, particularly the importance of social networks and social support structures at
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26 work. Most participants also expressed gratitude for being able to continue working and described a sense of
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28 increased purpose and reward for being able to contribute during the pandemic.

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30 Common ‘personal growth’ themes were frequently described in participant accounts. Most participants
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32 reflected more on ‘what matters’ in life during this period, which included relationships with friends and
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34 family, their health and the health of loved ones, and ‘appreciating the small things’ in life. These findings
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36 mirror international qualitative studies looking at the psychological impact of COVID-19 and previous
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38 pandemics on health and care workers which found they experienced ‘growth under pressure’ (5,33) and
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40 increased gratitude and self-reflection (33). ‘Growth under pressure’ may be a closely linked (but slightly
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42 diluted) concept to ‘post-traumatic growth’ seen in individuals experiencing personal growth in the aftermath
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44 of highly challenging life crises (45). Lastly, participants demonstrated a high “sense of coherence” which
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46 enhanced their ability to cope during stressful experiences (19). Participants spoke about ‘manageability’
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48 whereby they were highly proactive in their coping mechanisms, ‘comprehensibility’ in their enhanced
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50 understanding of the virus and need for social distancing restrictions, and ‘meaningfulness’ in how they
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52 experienced a heightened sense of purpose through their contribution during the pandemic.

53 54 55 56 57 58 59 60 Strengths & Limitations

This is the first study in the UK to interview both health and social care professionals working in a range of
settings on their experiences working through COVID-19, which we felt important as they all continued to
provide vital frontline care during the pandemic. This study used a strong theoretical approach to inform the
topic guide, and one-to-one interviews allowed in-depth analysis of the psychosocial experiences of health and
social care professionals, complementing the wider breadth of quantitative evidence. There were also some
limitations. First, we interviewed a wide range of professions, which provided breadth of experience but might
limit the specificity of findings. However, due to similarities in the roles of health and care professionals we felt

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3 it important to include a range of voices. Second, given the fluctuating nature of the pandemic, attitudes of
4 health and social care professionals may change over time. This can be difficult to capture during a single
5 interview, however we did ask questions on how their experience had progressed longitudinally. Third, our
6 sample may have been biased towards people who had more free time to participate and so were coping
7 better than others. However, our sample still described a number of stressful experiences during the
8 pandemic, and it is equally possible that workers who were frustrated or stressed wished to express their
9 views.
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15 16 Implications

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18 This study has important implications for health and social care workers, managers, commissioners of services
19 and policy makers during the ongoing pandemic and beyond. First, it highlights the key stressors experienced
20 by health and social care professionals during the COVID-19 pandemic. Many of these echo findings from
21 previous epidemics, but whilst this is reassuring in terms of data credibility, it highlights a concerning lack of
22 improvement in working conditions during such emergencies over the past two decades. It is vital that the
23 challenges identified here are addressed. Health and care professionals navigating difficult conversations via
24 telephone or video may benefit from extra training and support at work, for example in use of the WIRE-
25 SPIKES protocol for breaking bad news remotely (46). Further, this study provides evidence for the supportive
26 and coping mechanisms used by workers who experienced resilience during this period. Application of coping
27 strategies including leisure activities were common and reportedly beneficial, as were the use of mindful
28 techniques such as expressing gratitude. This suggests that health and care professionals may benefit from
29 regular work-based interventions providing space for such activities. Whilst such activities may feel extraneous
30 during emergency situations, the building of resilience and positive coping outside of pandemic situations and
31 the tackling of problems such as staff burnout will likely improve staff coping capacity in future epidemic
32 situations. Alongside this, adequate provision for social support should be ensured, from family and friends but
33 also via the work place e.g. through enhanced supervision or peer support. The research presented here
34 suggests that investment into wellbeing support could play a vital role in helping health and care workers to
35 manage emotional stress.
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48 Conclusion

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50 To the best of our knowledge, this is the first qualitative study to explore the psychosocial impact of the
51 COVID-19 pandemic on both health and social care professionals working in different settings across the UK.
52 Participants experienced communication challenges and changing work conditions, but also positive factors
53 such as increased team unity, and greater reflection on what matters in their life. This study offers important
54 evidence for continued and future disruptions caused by the COVID-19 pandemic. It also elucidates successful
55 psychological and practical strategies deployed by health and social care professionals that could be used to
56 support their resilience and well-being.
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Ethical approval

The study was reviewed and approved by the UCL Ethics Committee (Project ID 14895/005).

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- How would you describe your social life now that social distancing measures have been brought in because of Covid-19?
- In what ways has your work life been impacted by the Covid-19 pandemic?
- How do you feel about the changes that have been brought about by Covid-19? Have they had any impact on your mental health or wellbeing?
- Have there been any positive experiences for you resulting from the Covid-19 pandemic?

Figure 1: Examples of Questions in the Topic Guide

Communication challenges	<ul style="list-style-type: none">•Virtual consulting•Difficult conversations
Work-related stressors	<ul style="list-style-type: none">•Need to protect loved ones•Public not following rules•Increased workload and changing work conditions•Uncertainty of risk to patients
Support structures	<ul style="list-style-type: none">•Team unity•Leadership•Social support
Resilience	<ul style="list-style-type: none">•Proactive coping•Accepting uncertainty•Increased sense of purpose and reward
Personal growth	<ul style="list-style-type: none">•Slowing down•Increased reflection•Improved non-work relationships

Figure 2: Themes and sub-themes



Draft topic guide: Health and Care Workers

Ask to describe 'normal life' – before the crisis, and now

- Employed? Type of job, hours etc,
- Full time parent or carer?
- Who you normally live with, does this change, separated/ extended family?
- Whether you would usually have done any type(s) of regular exercise (whatever they perceive as exercise including walking/gardening)

SOCIAL LIFE

What was your social life before the Covid-19 pandemic? Has this changed? If so, what has been the impact of Covid-19 on your social life?

- How would you describe your social network before Covid – for example size, types of people, types of relationships, do they live with you, nearby or further away, how often do you see each other, how well do you know each other? How do you interact, face to face, online or social media? Describe some of your common socialising activities. **Has this changed? What has the impact of Covid been on your social network?**
- Can you tell us about any ways your social networks/ friendship groups influence you, such as peer pressure, or encouraging you to get involved in things? Do you compare your life to theirs?
- Could you describe any community participation or volunteering participation before Covid? **Has this changed? If so, what has been the impact of Covid-19 on community participation/volunteering participation?**
- Could you describe the social support you have before Covid? (such as emotional support, advice and information, someone to help you with money or milk/bread/essentials) **Has this changed? If so, what has been the impact of Covid-19 on your social support?**
- **Social engagement (social roles, bonding, attachment) (pre- and post- Covid)**

WORK LIFE

How would you describe your work life before the Covid-19 pandemic?

Prompts include:

- Describe a typical day?
- Describe your work environment prior to the crisis
- How much autonomy did you have in your role?
- Did you find your job rewarding?
- Did you feel able to do your job to a high standard?
- Did you enjoy your job?
- Describe your sense, if any, of team unity or disunity prior to this crisis?
- How able were you to follow organisational rules and how did you feel about this?
- Normally did you feel safe at work? In what way?

How would you describe your work life since the Covid-19 pandemic? Please tell us about this

- Describe a typical day now – how have common work practices changed? Have you adapted your work in response to Covid-19 (e.g. delivery, operating hours, change of products/production methods)
- Describe your overall work environment now
- How much autonomy do you feel you have at the moment and how has this changed?
- Are you finding work rewarding at the moment?
- Do you feel able to do your job to a high standard – has this changed since the crisis?
- Enjoyment – do you currently enjoy your job?
- Describe your sense, if any, of team unity or disunity during this crisis?
- How able are you to follow organisational rules and how do you feel about this?
- Do you feel safe? If this has changed, how?

MENTAL HEALTH

How do you feel about the changes that have been brought about by Covid-19?

Have they had any impact on your mental health or wellbeing? Please tell us about these

- What are the things most bothering you at the moment (work or outside of work)?
- What have been the major triggers/causes of any mental health or wellbeing issues?
- How have government guidelines or organisational guidelines impacted your mental health or wellbeing?
- Have you experienced any impact on positive emotions? (prompts: how deeply you can engage with what you are doing, sense of meaning/ purpose, relationships with others, how well you are managing and feelings of control over your situation?)
- Has there been any impact on your sense of identity?
- Have you experienced any negative psychological feelings? (prompts: such as shame, guilt, lack of pleasure, anxiety, worry)
- Please tell us about any physical symptoms due to being stressed or anxious? (prompts: fatigue, sleep problems, pain, illness symptoms, palpitations)

Have you been doing/ planning anything to help with this?

- How has your support been, from friends/family? From work colleagues/your organisation?
- Connecting with family or friends online
- Online groups?
- Hobbies/ Reading
- Exercise at home <ask about what they have been doing and if there are specific resources they have found useful to exercise>
- Volunteering
- Other engagement

Why are you doing/ not doing these things?

- Helpful/ not helpful – please tell us why
- Enjoyable
- Good for mental health/ wellbeing
- Can't get online, not connected, not comfortable, affordability, confidence in using/ skills
- Skills in using the internet/ communication software
- Living arrangements/ Work/ caring demands
- Peer support/ pressure
- Difficulties/ restriction in physical environment

PROSPECTION

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3 **Has the pandemic meant that you have any worries for the future?**
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- 6 • Worries about work/the future of your work?
 - 7 • Worries for yourself? Anything not directly connected to work?

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9 **How are these different from the worries you had before?**

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- 11 • Sense of control/ powerlessness
 - 12 • Severity of worries / perspective

13 **Will this change the way you live your life in future?**

- 14
- 15 • The way you connect with others
 - 16 • How you look after yourself
 - 17 • How you support others
 - 18 • How you exercise?

19 Do you think there will be any changes to the way you work in the future? Why/why not?

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21 Has this changed any of your priorities for the future?
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COREQ (CONsolidated criteria for REporting Qualitative research) Checklist

A checklist of items that should be included in reports of qualitative research. You must report the page number in your manuscript where you consider each of the items listed in this checklist. If you have not included this information, either revise your manuscript accordingly before submitting or note N/A.

Topic	Item No.	Guide Questions/Description	Reported on Page No.
Domain 1: Research team and reflexivity			
<i>Personal characteristics</i>			
Interviewer/facilitator	1	Which author/s conducted the interview or focus group?	
Credentials	2	What were the researcher's credentials? E.g. PhD, MD	
Occupation	3	What was their occupation at the time of the study?	
Gender	4	Was the researcher male or female?	
Experience and training	5	What experience or training did the researcher have?	
<i>Relationship with participants</i>			
Relationship established	6	Was a relationship established prior to study commencement?	
Participant knowledge of the interviewer	7	What did the participants know about the researcher? e.g. personal goals, reasons for doing the research	
Interviewer characteristics	8	What characteristics were reported about the interviewer/facilitator? e.g. Bias, assumptions, reasons and interests in the research topic	
Domain 2: Study design			
<i>Theoretical framework</i>			
Methodological orientation and Theory	9	What methodological orientation was stated to underpin the study? e.g. grounded theory, discourse analysis, ethnography, phenomenology, content analysis	
<i>Participant selection</i>			
Sampling	10	How were participants selected? e.g. purposive, convenience, consecutive, snowball	
Method of approach	11	How were participants approached? e.g. face-to-face, telephone, mail, email	
Sample size	12	How many participants were in the study?	
Non-participation	13	How many people refused to participate or dropped out? Reasons?	
<i>Setting</i>			
Setting of data collection	14	Where was the data collected? e.g. home, clinic, workplace	
Presence of non-participants	15	Was anyone else present besides the participants and researchers?	
Description of sample	16	What are the important characteristics of the sample? e.g. demographic data, date	
<i>Data collection</i>			
Interview guide	17	Were questions, prompts, guides provided by the authors? Was it pilot tested?	
Repeat interviews	18	Were repeat interviews carried out? If yes, how many?	
Audio/visual recording	19	Did the research use audio or visual recording to collect the data?	
Field notes	20	Were field notes made during and/or after the interview or focus group?	
Duration	21	What was the duration of the interviews or focus group?	
Data saturation	22	Was data saturation discussed?	
Transcripts returned	23	Were transcripts returned to participants for comment and/or	

Topic	Item No.	Guide Questions/Description	Reported on Page No.
		correction?	
Domain 3: analysis and findings			
<i>Data analysis</i>			
Number of data coders	24	How many data coders coded the data?	
Description of the coding tree	25	Did authors provide a description of the coding tree?	
Derivation of themes	26	Were themes identified in advance or derived from the data?	
Software	27	What software, if applicable, was used to manage the data?	
Participant checking	28	Did participants provide feedback on the findings?	
<i>Reporting</i>			
Quotations presented	29	Were participant quotations presented to illustrate the themes/findings? Was each quotation identified? e.g. participant number	
Data and findings consistent	30	Was there consistency between the data presented and the findings?	
Clarity of major themes	31	Were major themes clearly presented in the findings?	
Clarity of minor themes	32	Is there a description of diverse cases or discussion of minor themes?	

Developed from: Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research (COREQ): a 32-item checklist for interviews and focus groups. *International Journal for Quality in Health Care*. 2007. Volume 19, Number 6: pp. 349 – 357

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BMJ Open

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The psychosocial impact on frontline health and social care professionals in the UK during the COVID-19 pandemic: a qualitative interview study.

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Abstract

Objectives To explore the psychosocial well-being of health and social care professionals working during the COVID-19 pandemic.

Design This was a qualitative study deploying in-depth, individual interviews, which were audio-recorded and transcribed verbatim. Thematic analysis was used for coding.

Participants This study involved 25 participants from a range of frontline professions in health and social care.

Setting Interviews were conducted over the phone or video call, depending on participant preference.

Results From the analysis, we identified 5 overarching themes: communication challenges, work-related stressors, support structures, personal growth, and individual resilience. The participants expressed difficulties such as communication challenges and changing work conditions, but also positive factors such as increased team unity at work, and a greater reflection on what matters in life.

Conclusions This study provides evidence on the support needs of health and social care professionals amid continued and future disruptions caused by the pandemic. It also elucidates some of the successful strategies (such as mindfulness, hobbies, restricting news intake, virtual socialising activities) deployed by health and social care professionals that can support their resilience and well-being and be used to guide future interventions.

Keywords COVID-19 pandemic, mental health, resilience, coping strategies, healthcare workers, carers, social workers, qualitative research, UK

Strengths and limitations of this study

- This is the first known study in the UK to interview both health and social care professionals working in a range of settings on their experiences working through COVID-19.

- This study used a strong theoretical approach to inform the topic guide, and one-to-one interviews allowed in-depth analysis of the psychosocial experiences of health and social care professionals, complementing the wider availability of quantitative evidence.
- We interviewed a wide range of professions, which provided breadth of experience but might limit the specificity of findings.
- Given the fluctuating nature of the pandemic, attitudes of health and social care professionals may change over time. This can be challenging to capture during a single interview, however we did ask questions on how their experience had progressed longitudinally.
- Our sample may have been biased towards people who had more free time to participate and so were coping better than others. However, our sample still described a number of stressful experiences during the pandemic, and it is also possible that workers who were frustrated or stressed wished to express their views.

Introduction

To control the spread of the COVID-19 pandemic, epidemiological measures were taken across the globe, with responses differing between nations depending on their own public health circumstances, scientific advice and political priorities (1). In the UK, from March 23rd this involved a national 'lockdown', involving significant restrictions on citizens' way of life including measures such as 'staying at home', social distancing and the closure of workplaces, shops and other services (2). Specific lockdown measures were eased over time, but major constraints and the progressive tightening and relaxing of such restraints remained for substantial periods.

Some professions, known as 'key workers', considered to provide an essential service to the public, were excluded from various restrictions and continued working throughout the pandemic. Crucially, health and social care professionals were designated as key workers to enable their continued support for patients and clients throughout the UK's National Health Service (NHS) and social care system. When measures were first announced, significant concerns arose around lack of capacity within the NHS, limited personal protective equipment (PPE) and staff burnout (3). Previous research exploring the psychological impact on health and care professionals during epidemics such as SARS (Severe Acute Respiratory syndrome) and MERS (Middle East Respiratory Syndrome), has highlighted the adverse psychological effects that frontline health work during epidemics can have (4–6). There is also emerging evidence during the COVID-19 pandemic that healthcare workers experienced heightened levels of stress and anxiety (7–11), depression (8,9,12) and poor sleep quality (8,13).

There are a number of reasons why health and care workers can experience adverse psychological consequences in epidemics. First, rising cases of a new infection can lead to longer hours, more intense working environments, and work-life imbalance, which disrupt the equilibrium between work demands and

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3 workers' response capacity (14). This, coupled with a lack of control, unclear job expectations, and lack of
4 social support at work are the components of 'professional burn-out' (15). Concerns about the mental health
5 and wellbeing of health and social care professionals in the UK were growing prior to the Covid-19 pandemic,
6 with 'professional burnout' recognised as a particular challenge (15,16). Moreover, there is evidence one may
7 feel they lack the tools to manage ('loss of manageability') the confusion created by diagnosing and treating an
8 unknown infection ('loss of comprehensibility') and experience a reduction of work to essential rather than
9 meaningful patient interactions ('loss of meaningfulness') which combined may disrupt their 'sense of
10 coherence' (SOC) (a measure of resilience – how effectively one is able to cope with stressors) (17,6,18,19).
11 This disruption has been found to adversely affect mental health (the SOC theory informed part of our
12 interview guide; See 'Methods') (20). However, equally there is evidence demonstrating that health and care
13 workers have moderate to high levels of psychological resilience during times of pandemics (21), and so it is
14 unclear whether or not they will have a robust, or disrupted, sense of coherence during COVID. Third, staff
15 may be concerned about their own risks from exposure to a new pathogen, or the risks that they might infect
16 family or friends. These concerns can be particularly acute when the aetiology and outcomes from a new virus
17 are not well understood (6).

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28 There are few published qualitative studies that have investigated the psychosocial impact of the COVID-19
29 pandemic on both health and social care professionals within the UK. One qualitative study interviewing 30
30 hospital-based healthcare workers in the UK found heightened anxiety related to PPE issues and lack of
31 training in new skills (17), while another study with nurses and support workers in care settings identified a
32 lack of pandemic preparedness, heightened anxiety, shortage of PPE and ever-changing PPE guidance (22). It is
33 unclear what the psychosocial challenges faced by other health and care workers are – such as GPs, mental
34 health and social workers. Moreover, current research on health and care workers during COVID-19 has
35 predominantly been quantitative, using pre-assumed hypotheses of negative effects. However, in previous
36 pandemics such as SARS and MERS, there were some positive outcomes including a more positive outlook
37 towards work, growth under pressure, greater comradery with colleagues, and a strong sense of professional
38 responsibility and personal development (5,6). A UK study interviewing hospital-based healthcare workers
39 during COVID-19 also found increased solidarity between colleagues and high levels of morale (17).

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There is a need for qualitative research to explore factors that have helped to alleviate distress and build
resilience amongst health and social care workers during the pandemic. This is crucial in order to provide
richer data of their experiences to aid our understanding of specific stressors, guide future support and
interventions both as COVID-19 continues, and also in the occasion of future pandemics and stressful
situations within the NHS. There may be common factors that contribute towards individuals' resilience during
this period which may provide useful learning for employers and employees in order to better harness or
encourage such factors. Therefore, the aims of this study were to explore: (1) The impact of the COVID-19
pandemic overall on the working lives and mental health of health and social care professionals, and (2) the

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3 factors that help alleviate distress and contribute to the resilience of health and social care professionals
4 during the pandemic.
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8 **Methods**

9 Sample and recruitment:

10 We recruited health and social care professionals from across the UK using social media, personal contacts,
11 newsletters and from a sample of participants taking part in a large, nationwide, quantitative survey study: the
12 UCL COVID-19 Social Study (23). This research forms a qualitative component of this larger study. 25
13 participants, from a range of frontline professions within health and social care, were recruited and
14 interviewed between May 1st and September 17th (Table 1). Sampling was purposive to include a range of ages,
15 ethnicity, gender and professional roles. Interviews ceased when data sufficiency was reached and the lead
16 author identified no new themes. Presentation of recruitment, data collection and analysis are aligned with
17 the COREQ criteria for reporting qualitative research (24).
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25 Data collection:

26 Semi-structured, one-to-one, telephone or video interviews were conducted by HA (PhD student and trainee
27 medic) and AB (mental health services researcher) exploring the impact of the pandemic on participants' social
28 lives, work life, and mental health. The interviews lasted an average of 51 minutes (range 29-93). Berkman's
29 social networks framework and Antonovsky's sense of coherence (SOC) theory informed the topic guide
30 questions on social life and mental health, respectively – e.g. including questions on social networks, social
31 roles and meaning/purpose that related to each theory (25,20). The full Topic Guide is provided in
32 Supplementary Material and exemplary questions are provided in Figure 1. All participants were given a
33 Participant Information Sheet and encouraged to ask questions. Written informed consent was then obtained
34 and a demographics form completed by all participants. We audio-recorded interviews with participants'
35 consent, and recordings were transcribed by a professional transcription service. The audio recording of
36 interviews and available transcripts enabled the repeating revisiting of data in order to remain true to
37 participants' original accounts, helping to enhance validity of the results.
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46 **[Figure 1 to go ~ here]**
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49 Figure 1: Examples of Questions in the Topic Guide
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52 **Patient and public involvement**

53 The study participants or public were not involved in the design of the study, the conduct of the study, the
54 writing of the paper nor in the dissemination of the study results. However, participants will be sent study
55 results if requested, and the findings will be shared with the wider public through newsletters (the MARCH
56 network) and social media.
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Data analysis:

The analytical approach deployed was reflexive thematic analysis (26). This followed the steps described by Braun and Clarke (27) of familiarisation with the data, generation and definition of codes, theme searching, and producing the report. HA and AM (research psychologist) independently coded four transcripts, which were discussed before HA coded and interpreted all remaining transcripts, continuing until data sufficiency was reached and no new codes identified. A deductive approach was used to develop the initial coding framework based on concepts in the topic guide, followed by an inductive coding approach (where new themes were generated from our data) as new concepts were added to the framework based on the data. Contradictory data and context around codes was retained, to capture subtle nuances. Codes were then grouped into themes, with each theme representing a meaningful pattern in the data. All final themes were agreed by study authors. We have included rich and verbatim descriptions of participants' accounts in order to support these findings. Weekly team meetings with researchers from the qualitative COVID-19 Social Study team were also utilised to discuss and develop findings. This method helped to reduce individual-level research bias that may have affected the interpretation of results, thus enhancing validity of the findings. The software utilised for coding was NVivo qualitative data analysis, Version 12 (28).

Results

We interviewed 25 participants, from a range of professions within health and social care including doctors, nurses, carers and social workers working in hospital, residential, community and primary care settings. Participants were aged 26-65, predominantly female (80%) and White British (68%).

Table 1: Characteristics of the health and social care professionals

Number of participants	25
Profession	Hospital doctor (6) GP (4) Hospital nurse (3) Social worker (3) Home carer (2) Care home carer (2) Assistant psychologist (1) Community nurse (1) Practice nurse (1) Counsellor & psychotherapist (1) Academic physiotherapist (1)
Age	Range 26-65

Gender	Male 5 Female 20
Ethnicity	White British 17 Asian 3 Black British 2 White & Asian 1 White Irish 1 White Other 1

Themes:

5 primary themes were identified. These were: **Communication challenges**, **Work-related stressors**, **Support structures**, **Resilience**, and **Personal growth**. Themes and corresponding sub-themes are displayed in Figure 2.

[Figure 2 to go ~ here]

Figure 2: Themes and sub-themes

Communication challenges

The pandemic brought with it numerous challenges around communication for health and social care professionals in their work. One of these was associated with new virtual means of consulting, and the other with the greater levels of difficult conversations.

Virtual consulting

Some consultations had shifted online, especially among GPs, therapists and social workers. Several participants said that one of the key benefits was the increased efficiency of virtual communication and consultations.

“Much more is done remotely, which is just so much more efficient, because patients don’t always need to be seen face to face. Patients preferred it, we preferred it.” (Participant_16_GP)

However, more often participants talked about the limitations of virtual consultations. Participants found it difficult to provide appropriate emotional support, especially in a time where there was heightened need. This was more commonly an issue for social care, mental health and palliative care professionals supporting vulnerable adults or children.

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5 “It makes me realise the importance of seeing someone face to face to actually support them. I just don’t think
6 a telephone call or a Zoom call is sufficient when it comes to helping people who have profound mental health
7 issues, or even mild mental health issues. And I think that some people just need the power of touch or a hug
8 or a face-to-face human person to ensure that they’re kept safe and okay” (Participant_4_Hospital
9 doctor_palliative_care_registrar)
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14 Participants often found it difficult to build new relationships virtually, especially when working with children:
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17 “I think if you already know someone well, and you are speaking to them on video call, then that’s fine
18 because you’ve already established the relationship... but if you have to start establishing the relationship on a
19 video call...there is something missing I think, especially working with children... especially if you have a child
20 that’s introverted or struggles to communicate or has learning difficulties or is very shy. It’s harder to make
21 them feel comfortable when you’re on video call” (Participant_10_social_worker)
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26 Participants talked about difficulties identifying crucial signs of deterioration in health from patients or clients,
27 e.g. from body language:
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31 “We have to be able to pick up signs, for instance, if they are suicidal, I think there’s an anxiety there that
32 doing it online, it’s difficult sometimes to do that, to pick up on some nuances of the way they talk... we can’t
33 see their whole body language” (Participant_9_counsellor&psychotherapist)
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37 Participants, especially mental health and social workers, reported difficulty ensuring a confidential space
38 when consulting virtually:
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41 “When they’re (children) talking to you, perhaps you see them in a room and it seems like they’re alone. But
42 actually, maybe they have all their family members that are standing in the corner”
43 (Participant_10_social_worker)
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47 **Difficult conversations**

48 A common challenge during this period was an increase in difficult conversations with patients, clients and
49 their family members. The need for PPE, and virtual consultations, accentuated these difficulties. This was
50 especially apparent in those working in services that provide mental health and palliative care.
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55 “Family communication is awful these days... You can’t see someone, and you’re speaking to them on the
56 phone, and you’re telling them that they can’t come and see their loved one, and that their loved one might
57 well die, that’s an awful conversation to have with someone...it’s definitely one of the worst things about
58 COVID for me” (Participant_8_Hospital_doctor)
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5 Several participants said they were providing more emotional support to patients and clients than usual:
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8 “There’s been a huge amount of emotional support that we’ve had to give through anxiety, through grief. All
9 that has been heightened quite greatly really. And a deeper sense of sadness in yourself, that you’re trying to
10 support people and having that empathy for them, thinking this is just absolutely horrendous for them”
11

12 (Participant_20_Home_carer)
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15 16 **Work-related stressors**

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18 Health and social care professionals said that they experienced a range of challenging emotions and
19 psychological difficulties. This included frustration at members of public not following social distancing rules,
20 the concern about protecting their loved ones from infection, and increased workload and changing working
21 conditions.
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24 25 **Public not following the rules**

26 Participants said that they felt frustrated with members of the public not following social distancing and other
27 guidelines, feeling that their work on the frontline was being undermined.
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31 “I’ve been quite annoyed... you’re trying your best in lockdown to obey the government guidelines and I think
32 I’ve had a huge amount of frustration by hearing and seeing people who haven’t...certain politicians as well
33 that haven’t stuck to guidelines, and I feel sometimes I’ve been working my socks off and felt quite cheated”
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36 (Participant_20_Home_carer&nurse)
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40 “I didn’t see my boyfriend for six months. I just did not want to leave my house because of how I feared and
41 felt that other people were behaving... just seeing people not following the rules”
42

43 (Participant_24_Assistant_psychologist)
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46 47 **The need to protect loved ones**

48 Nearly all participants spoke about ongoing worry for friends and family compounded by a fear of transmitting
49 the virus to them – due to participants’ increased risk of catching it at work. Participants reported taking extra
50 measures in order to protect their loved ones.
51

52
53 “Normally I would see my mum every day... but where I work, I was worried, I was more at risk to catch
54 anything, so I definitely didn’t. My sisters were actually going into the garden, and talking to her... but I
55 wouldn’t, so I was standing at the gate. So that was pretty hard, because I’m very close to my mum”
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57 (Participant_21_Care_home_manager&carer)
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3 “It would be super lovely to have a giant hug from my dad, but I know that’s not possible... in the line of work
4 that I do, the risk to him would just be immense because I have been on the COVID wards”

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6 (Participant_4_Hospital_doctor_palliative_care_registrar)
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9 **Increased workload and changing work conditions**

10 Fatigue and exhaustion were commonly reported by participants throughout this period.

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14 “I’m just feeling really run down... I literally have 4 or 5 weeks where I’ve not left the house unless it’s just to
15 pop to the supermarket... I find that really does impact me... it’s like work has taken over my whole life and I’m
16 exhausted” (Participant_11_Family_support_worker)
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20 Whilst not unanimous, some participants said that they were working longer hours and had an increased
21 workload.
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24 “My routine was really like... wake up, eat something, go into work, which as shifts as nurses we had to stay in
25 the hospital for 12 and a half hours...go home and eat something, drink something, go to sleep... then wake up
26 and then go to work again... we have been extremely busy compared to the normality”
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29 (Participant_19_Hospital_nurse)
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32 Feelings of fatigue were also enhanced by the tenuous nature of PPE:

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35 “you just become quite tired...it culminated with masks, visors, aprons, hot weather and regulations changing
36 and sometimes you’d come home from a shift and feel you’d been pulled in all directions really”
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39 (Participant_20_Home_carer&nurse)
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42 Moreover, a common concern for participants was making decisions that balanced the complex, and often
43 unknown, risks associated with the virus along with other health risks. This was particularly difficult during the
44 early phases of the pandemic, when less was known about the virus.
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46
47 “...sometimes I’ve thought, right, we do need to bring patients in, but then are you putting them at more risk
48 exposing them to the virus, which could actually kill them, and actually they could potentially just have a
49 gastro bug and not bowel cancer?” (Participant_16_GP)
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52 **Support structures**

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55 The availability of support structures at work and home was identified as an important buffer for the
56 psychosocial impact of working during the pandemic and in coping with considerable work-related changes.
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3 Themes associated with this feeling of being supported included team unity and leadership at work, and wider
4 social support.
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8 Team unity:

9 Participants often felt they were closer to their team, and that team unity had increased during the pandemic,
10 united over a common cause. This was more likely if teams were cohesive before the pandemic, and was
11 particularly apparent for doctors in primary and secondary care.
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17 “just having the vibes that we’re all in this together and we’re all going (through) the same thing, and we’re
18 pulling in the same direction” (Participant_3_Hospital_doctor_intensive_care)
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21 Some of this unity was facilitated through virtual communication:
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24 “We actually started up a group, ourselves, on WhatsApp. It’s just our team, it doesn’t include management.
25 It’s just for family support workers and social workers... we try not to put work stuff on there... we try to send
26 each other funny messages or memes... to keep us going” (Participant_11_family_support_worker)
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30 Participants felt the increase in virtual meetings improved attendance, due to the ease of just being able to
31 “dial in” and improved collaborative working among multidisciplinary teams.
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35 “When we’re safeguarding a child, you are supposed to work collaboratively... it’ll be social care and school,
36 health, maybe a youth organisation or domestic abuse organisation... when you’re doing these physical
37 meetings, beforehand, people just wouldn’t turn up... but now, they can just dial in”
38 (Participant_23_Social_worker)
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42 However, team unity was not unanimous, with several participants experiencing loneliness, due to an increase
43 in lone working or working from home.
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47 “I was then at home isolating for two weeks, and so I was working from home. I had remote access to my
48 computer, so I was doing purely telephone consultations from home and I felt very isolated there, and I didn’t
49 feel like I was part of the team at all” (Participant_13_GP)
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53 A few participants also described difficulties connecting with colleagues virtually for support:
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56 “I think it could have been improved by seeing each other face-to-face, and I have to say that has been really
57 detrimental to our team. I think you lose a lot by not seeing someone face to face, in terms of their body
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3 language and non-verbal cues aren't always captured particularly well through IT"

4 (Participant_4_Hospital_doctor_palliative_care_registrar)
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8 Leadership

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10 Participants expressed frustration about government handling and changing advice throughout the pandemic.
11 In particular, participants talked about confusing guidance received from management and government
12 regarding PPE or distancing procedures at work, as well as the speed in which the guidance changed.
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15
16 "I know they (upper management in NHS) have difficult decisions to make quickly but I sometimes find their
17 rule making quite vague. A bit like the government, I feel like they're making it up as they go along somewhat.
18 And it changed every day so you'd log onto your emails and there'd be some new change"
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20 (Participant_15_community_mental_health_nurse)
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24 However, some felt the culture of blame itself was frustrating:
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26
27 "the other thing that annoys me sometimes is that... everyone wants to blame everybody...it's like the blame
28 game...everybody has to blame Boris... Somebody's responsible. China's responsible... I feel that illnesses and
29 viruses have been around forever and ever and ever... you can't really be pointing the finger all the time, and I
30 find it quite depressing" (Participant_12_Hospital_doctor_critical_care)
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34 Most participants felt supported at work and received regular emotional and practical check-ins from
35 management. A small number felt ignored by management, which led to feelings of being overwhelmed:
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39 "I was quite anxious about being in the office with COVID... I had some colleagues of mine who were able to
40 work from home... I was told that this wasn't possible... it was business as usual. It was a real sense of
41 frustration, not feeling that you're being listened to by my manager and just a sense of feeling overwhelmed
42 and quite helpless about the situation" (Participant_24_Assistant_psychologist)
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46 Social support

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48 Most participants had supportive relationships with family, friends and colleagues, which helped contribute to
49 a sense of resilience among participants.
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52 "I've got a good, strong marriage and we're a good partnership, my husband and I, and we've supported each
53 other through all this... our friends are going through similar things, so I'm able to talk to my friends as well.
54 I've got a good network of friends, so I'm very lucky." (Participant_20_Home_carer&nurse)
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3 They also felt supported by their local community, and the public, e.g. through the ‘Clap for Carers’ movement
4 where people across the country stood outside their front door once a week to applaud health and care
5 workers for their contribution:
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9 “the Clap for Carers thing, the neighbours would come out and clap, and I found that quite touching... quite
10 uplifting actually” (Participant_12_Hospital_doctor_critical_care)
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13 14 15 16 Resilience

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18 Despite the difficulties and challenges, participants also demonstrated significant psychological resilience. This
19 was often to do with their proactive coping mechanisms, their ability to ‘accept uncertainty’ and the increased
20 sense of purpose associated with their work.
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23 24 Proactive coping

25 Most participants said they used well-developed coping mechanisms to deal with the ever-changing
26 circumstances, including engaging in hobbies, participating in virtual activities, and maintaining routines.
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30 “I do genuinely believe getting out into nature has a really good impact on one’s mental health and it certainly
31 does on mine...Crafting, doing things, keeping busy...that’s really important for your mental health having that
32 occupations. I crochet... we paint, we draw, we make jewellery...”
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35 (Participant_15_Community_mental_health_nurse)
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38 Participants discussed the negative impact of constant news coverage on coronavirus and the death count,
39 and intentionally restricted their news intake as they felt it was unhelpful, even harmful to their mental health:
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42 “the virus messes with your head more than it does your body, if you’re not hospitalised. That’s just down to
43 the media at the end of the day. There’s so much media and so much emphasis on death, not so much on
44 recovery” (Participant_7_Hospital_nurse)
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48 49 Accepting uncertainty

50 Most participants had a degree of personal, psychological resilience linked to an acceptance, or ‘letting go’, of
51 what they had no control over, such as the overall outcome of the pandemic or government restrictions.
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54 “I’m generally much less anxious now than I was in January and February. And part of that, I think, is about
55 thinking a lot more about death and being a lot more accepting about death, and about what you can control
56 and what’s out of your control” (Participant_14_GP)
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3 Part of this philosophy seemed to be influenced by their previous experiences, and their profession:
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6 “Because of my job, I think I’m aware that we’re not really in control of lots of things in our life... I see that all
7 the time with patients and people I care for... we don’t have control over everything and we have to have a
8 level of acceptance for that” (Participant_15_community_mental_health_nurse)
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11 12 **Increased sense of purpose and reward**

13 Participants often expressed gratitude for being able to continue working. This brought with it benefits such as
14 purpose, daily structure, predictability, a degree of socialising and being ‘in-the-know’ about the virus.
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16 Participants also talked about how it felt good to be able to contribute. This was highly rewarding and brought
17 a heightened sense of purpose.
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21 “...some people would view me as not being lucky, because I’m a frontline worker, but that’s my job and that’s
22 what I’m trained to do, so I don’t view that as unlucky... I have been lucky in the sense that I’ve been able to
23 keep busy, to keep working, to feel I’m contributing” (Participant_17_GP)
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27 Guilt occurred when participants weren’t able to contribute as much as they would have liked e.g. they were
28 told they couldn’t work because they were high-risk, or had to work from home.
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32 “I felt incredibly guilty by the fact that I wasn’t helping out on the frontline because I was pregnant. I was just
33 told I’m not allowed to see any patients, by occupational health, and sent home”
34 (Participant_6_Hospital_doctor)
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37 38 **Personal growth**

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40 The pandemic also brought with it opportunities for personal growth among participants. This involved
41 increase self-reflection, the opportunity to ‘slow down’ more outside of work, and a perceived improvement in
42 non-work relationships.
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45 46 47 **Increased reflection**

48 Participants reported that they were able to reflect more on “what matters” in their lives. Commonly this was
49 spending quality time with friends and family and appreciating the small things in life.
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53 “one benefit is that actually we quite like a simple life and actually you come to appreciate the very simple
54 things, which are just being outside, going for a bike ride, having a picnic...just the health and happiness of
55 your own family is what’s important and everything else, you can generally sort out” (Participant_17_GP)
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3 “I think that’s one of the positive things that have come out of this whole virus, it that it’s allowing people to
4 take a lot more time to reflect on themselves...to reflect on what are the things that really matter, what do I
5 really value in life?” (Participant_10_social_worker)
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9 Slowing down

10 Participants discussed how the pandemic had given them a chance to slow down and have more “me-time”
11 and expressed this was something they wished to take forward beyond the pandemic. This view may seem in
12 conflict with the increased workload experienced by certain participants, but reflected the changes outside of
13 work, e.g. having fewer social obligations due to social distancing restrictions.
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18 “We have really busy lives generally, and we spend a lot of time rushing around doing lots of stuff, and actually
19 this time has been quite nice in many ways as a period to kind of slow down a bit and I think just appreciating
20 each other” (Participant_1_Hospital_doctor)
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24 “I think it has definitely made me realise that doing less is better for me in terms of not trying to have a finger
25 in every single pie. So I hope I will be able to retain that side of it”
26 (Participant_4_Hospital_doctor_palliative_care_registrar)
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30 Improved non-work relationships

31 Whilst not unanimous, participants talked about how some of their relationships with others improved during
32 the pandemic, especially with family members they lived with, the crisis having brought them closer.
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36 “I’ve connected with my family a lot more... I feel really good about spending more time with my
37 daughter...that’s time that I would never have had with her, so that’s really special”
38 (Participant_5_academic_respiratory_physiotherapist)
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42 “As a family, I think we’ve definitely become closer... we’ve managed to do some things together which we
43 normally wouldn’t do” (Participant_11_Family_support_worker)
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47 Discussion

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50 This qualitative interview study explored the psychosocial impact of the COVID-19 pandemic on health and
51 social care professionals in the UK. We identified five key themes shared between professionals’ accounts. The
52 main difficulties reported were ‘communication challenges’ (consisting of ‘virtual consulting’ and ‘difficult
53 conversations’) and ‘work-related stressors’ (consisting of ‘need to protect loved ones’, ‘public not following
54 rules’ and ‘increased workload and changing work conditions’). Three factors appeared to mitigate some of the
55 psychological distress of the pandemic: ‘support structures’ (consisting of ‘team unity’, ‘leadership’ and ‘social
56 support’), ‘resilience’ (consisting of ‘proactive coping’, ‘accepting uncertainty’ and ‘increased sense of purpose
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3 and reward') and 'personal growth' (consisting of 'slowing down', 'increased reflection' and 'improved
4 relationships').
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8 The themes were drawn from interviews with professionals working in different areas of health and social
9 care, and some themes were felt more strongly in certain jobs than others. For example, GPs and social
10 workers enjoyed the efficiency of new virtual consultations, but GPs found it difficult to use with older adults
11 and those with age-related cognitive decline. Those working with mental health clients, such as
12 psychotherapists and social workers, experienced digital connectivity issues when communicating with
13 vulnerable clients, leading to frustrating repetitions and difficulties building a trusting relationship. This
14 corroborates findings from previous research on barriers to virtual consulting (29). Those working with older
15 adults, found one of the most challenging elements of the pandemic was having difficult conversations over
16 the telephone with loved ones of patients who were dying - often having to convey that visiting restrictions
17 meant they would be unable to say goodbye in person. This is potentially concerning for the well-being of
18 patients and healthcare professionals, given previous research has highlighted the importance of an
19 appropriate physical and social setting in breaking bad news, and also the presence of family members (30,31).
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28 There were a number of common work-related stressors among participants. One of these was frustration
29 with members of the public not following the social distancing and hygiene regulations, and with the
30 government's handling of the pandemic. Some also expressed frustration at the 'culture of blame' that they
31 felt permeated the media and public discourse, which can be maladaptive and harmful for one's own mental
32 well-being (32). Emotional and physical fatigue were also common experiences across all professions,
33 corroborating qualitative studies of health and care workers during COVID-19 and previous pandemics globally
34 (4,5,33). Many participants were worried about putting their loved ones at risk of catching COVID-19 as
35 highlighted by previous research (34), however in our study it appears to have been a particular concern
36 amongst carers and hospital doctors/nurses, perhaps due to their higher level of virus exposure.
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44 Most participants reported an increased sense of team unity; that they were 'all in this together' fighting a
45 common enemy. This may have led to a degree of resilience against some of the stressful elements of working
46 in a pandemic, supporting findings from previous pandemics (5,10). Moreover, supporting Berkman's social
47 networks theory (35) which informed part of our interview guide, strong social relationships were frequently
48 cited by participants as key supportive mechanisms for their mental health during this period, including
49 supportive partners at home, friends, family and colleagues. Those participants that did experience loneliness
50 at work during the pandemic were lone workers, working from home, or described unsupportive
51 management. In line with our findings, a recent systematic review of quantitative studies examining the
52 impact of COVID-19 on healthcare workers found social support to be a vital resource underlying their ability
53 to cope (21).
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3 Participants also described using their own internal resilience as a way to buffer many of the key stressors
4 involved in working through the pandemic, and even thrive at times. They adopted proactive coping
5 mechanisms, as seen in healthcare workers during SARS (36). These often involved partaking in activities that
6 now have substantial evidence for their role in improving mental health including: exercise (37), arts and crafts
7 (38), spending time in nature (39,40), virtual activities with friends, and maintaining a healthy routine (41,42).
8 Consistent with research from previous pandemics and recent quantitative data during COVID-19, participants
9 also restricted their news intake, particularly as they felt the constant reporting of COVID-19 and the prevalent
10 discourse of blame negatively impacted their mental health (6,23).
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17 Most participants said they were successfully able to 'let go' of aspects of the pandemic that they felt were out
18 of their control, such as the overall course of the virus and government restrictions. This demonstrates a
19 psychological theory known as 'radical acceptance' (43), and may have been responsible in part for the
20 resilience reported by many participants, also having been identified as a successful coping strategy for
21 healthcare workers in previous pandemics (36). Some academics have critiqued 'resilience' as a concept for its
22 focus on individual- rather than structural-level factors (44), however, participants in the study highlighted the
23 link between these factors, particularly the importance of social networks and social support structures at
24 work. Most participants also expressed gratitude for being able to continue working and described a sense of
25 increased purpose and reward for being able to contribute during the pandemic.
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32 Common 'personal growth' themes were frequently described in participant accounts. Most participants
33 reflected more on 'what matters' in life during this period, which included relationships with friends and
34 family, their health and the health of loved ones, and 'appreciating the small things' in life. These findings
35 mirror international qualitative studies looking at the psychological impact of COVID-19 and previous
36 pandemics on health and care workers which found they experienced 'growth under pressure' (5,33) and
37 increased gratitude and self-reflection (33). 'Growth under pressure' may be a closely linked (but slightly
38 diluted) concept to 'post-traumatic growth' seen in individuals experiencing personal growth in the aftermath
39 of highly challenging life crises (45). Lastly, in relation to one of the key theories which informed our interview
40 guide, participants demonstrated a high "sense of coherence" which may have enhanced their ability to cope
41 during stressful experiences (19). Participants spoke about 'manageability' whereby they were highly proactive
42 in their coping mechanisms, 'comprehensibility' in their enhanced understanding of the virus and need for
43 social distancing restrictions, and 'meaningfulness' in how they experienced a heightened sense of purpose
44 through their contribution during the pandemic.
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54 Strengths & Limitations

- 56 • This is the first known study in the UK to interview both health and social care professionals working
57 in a range of settings on their experiences working through COVID-19, which we felt important as
58 they all continued to provide vital frontline care during the pandemic. This study used a strong
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3 theoretical approach to inform the topic guide, and one-to-one interviews allowed in-depth analysis
4 of the psychosocial experiences of health and social care professionals, complementing the wider
5 breadth of quantitative evidence. There were also some limitations. First, we interviewed a wide
6 range of professions, which provided breadth of experience but might limit the specificity of findings.
7 However, due to similarities in the roles of health and care professionals we felt it important to
8 include a range of voices. Second, given the fluctuating nature of the pandemic, attitudes of health
9 and social care professionals may change over time. This can be difficult to capture during a single
10 interview, however we did ask questions on how their experience had progressed longitudinally.
11 Third, our sample may have been biased towards people who had more free time to participate and
12 so were coping better than others. However, our sample still described a number of stressful
13 experiences during the pandemic, and it is equally possible that workers who were frustrated or
14 stressed wished to express their views. Lastly, interviews were conducted over the phone or video
15 which may have limited the degree to which participants felt able to express themselves, however it
16 may also have been that some participants felt more comfortable communicating this way.
17 Moreover, it was also necessary during the times of the pandemic and also allowed greater uptake,
18 convenience and good regional spread.
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31 Implications

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33 This study has important implications for health and social care workers, managers, commissioners of services
34 and policy makers during the ongoing pandemic and beyond. First, it highlights the key stressors experienced
35 by health and social care professionals during the COVID-19 pandemic. Many of these echo findings from
36 previous epidemics, but whilst this is reassuring in terms of data credibility, it highlights a concerning lack of
37 improvement in working conditions during such emergencies over the past two decades. It is vital that the
38 challenges identified here are addressed. Health and care professionals navigating difficult conversations via
39 telephone or video may benefit from extra training and support at work, for example in use of the WIRE-
40 SPIKES protocol for breaking bad news remotely (46). Further, this study provides evidence for the supportive
41 and coping mechanisms used by workers who experienced resilience during this period. Application of coping
42 strategies including leisure activities were common and reportedly beneficial, as were the use of mindful
43 techniques such as expressing gratitude. This suggests that health and care professionals may benefit from
44 regular work-based interventions providing space for such activities. Whilst such activities may feel extraneous
45 during emergency situations, the building of resilience and positive coping outside of pandemic situations and
46 the tackling of problems such as staff burnout will likely improve staff coping capacity in future epidemic
47 situations. Alongside this, adequate provision for social support should be ensured, from family and friends but
48 also via the work place e.g. through enhanced supervision or peer support. The research presented here
49 suggests that investment into wellbeing support could play a vital role in helping health and care workers to
50 manage emotional stress.
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Conclusion

To the best of our knowledge, this is the first qualitative study to explore the psychosocial impact of the COVID-19 pandemic on both health and social care professionals working in different settings across the UK. Participants experienced communication challenges and changing work conditions, but also positive factors such as increased team unity, and greater reflection on what matters in their life. This study offers important evidence for continued and future disruptions caused by the COVID-19 pandemic. It also elucidates successful psychological and practical strategies deployed by health and social care professionals that could be used to support their resilience and well-being.

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Ethical approval

The study was reviewed and approved by the UCL Ethics Committee (Project ID 14895/005).

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For peer review only

- How would you describe your social life now that social distancing measures have been brought in because of Covid-19?
- In what ways has your work life been impacted by the Covid-19 pandemic?
- How do you feel about the changes that have been brought about by Covid-19? Have they had any impact on your mental health or wellbeing?
- Have there been any positive experiences for you resulting from the Covid-19 pandemic?

Figure 1: Examples of Questions in the Topic Guide

1 2 3 4 5 6 7	Communication challenges	<ul style="list-style-type: none">•Virtual consulting•Difficult conversations
8 9 10 11 12	Work-related stressors	<ul style="list-style-type: none">•Need to protect loved ones•Public not following rules•Increased workload and changing work conditions
13 14 15 16 17	Support structures	<ul style="list-style-type: none">•Team unity•Leadership•Social support
18 19 20 21 22	Resilience	<ul style="list-style-type: none">•Proactive coping•Accepting uncertainty•Increased sense of purpose and reward
23 24 25 26 27	Personal growth	<ul style="list-style-type: none">•Slowing down•Increased reflection•Improved non-work relationships

Figure 2: Themes and sub-themes



Draft topic guide: Health and Care Workers

Ask to describe 'normal life' – before the crisis, and now

- Employed? Type of job, hours etc,
- Full time parent or carer?
- Who you normally live with, does this change, separated/ extended family?
- Whether you would usually have done any type(s) of regular exercise (whatever they perceive as exercise including walking/gardening)

SOCIAL LIFE

What was your social life before the Covid-19 pandemic? Has this changed? If so, what has been the impact of Covid-19 on your social life?

- How would you describe your social network before Covid – for example size, types of people, types of relationships, do they live with you, nearby or further away, how often do you see each other, how well do you know each other? How do you interact, face to face, online or social media? Describe some of your common socialising activities. **Has this changed? What has the impact of Covid been on your social network?**
- Can you tell us about any ways your social networks/ friendship groups influence you, such as peer pressure, or encouraging you to get involved in things? Do you compare your life to theirs?
- Could you describe any community participation or volunteering participation before Covid? **Has this changed? If so, what has been the impact of Covid-19 on community participation/volunteering participation?**
- Could you describe the social support you have before Covid? (such as emotional support, advice and information, someone to help you with money or milk/bread/essentials) **Has this changed? If so, what has been the impact of Covid-19 on your social support?**
- **Social engagement (social roles, bonding, attachment) (pre- and post- Covid)**

WORK LIFE

How would you describe your work life before the Covid-19 pandemic?

Prompts include:

- Describe a typical day?
- Describe your work environment prior to the crisis
- How much autonomy did you have in your role?
- Did you find your job rewarding?
- Did you feel able to do your job to a high standard?
- Did you enjoy your job?
- Describe your sense, if any, of team unity or disunity prior to this crisis?
- How able were you to follow organisational rules and how did you feel about this?
- Normally did you feel safe at work? In what way?

How would you describe your work life since the Covid-19 pandemic? Please tell us about this

- Describe a typical day now – how have common work practices changed? Have you adapted your work in response to Covid-19 (e.g. delivery, operating hours, change of products/production methods)
- Describe your overall work environment now
- How much autonomy do you feel you have at the moment and how has this changed?
- Are you finding work rewarding at the moment?
- Do you feel able to do your job to a high standard – has this changed since the crisis?
- Enjoyment – do you currently enjoy your job?
- Describe your sense, if any, of team unity or disunity during this crisis?
- How able are you to follow organisational rules and how do you feel about this?
- Do you feel safe? If this has changed, how?

MENTAL HEALTH

How do you feel about the changes that have been brought about by Covid-19?

Have they had any impact on your mental health or wellbeing? Please tell us about these

- What are the things most bothering you at the moment (work or outside of work)?
- What have been the major triggers/causes of any mental health or wellbeing issues?
- How have government guidelines or organisational guidelines impacted your mental health or wellbeing?
- Have you experienced any impact on positive emotions? (prompts: how deeply you can engage with what you are doing, sense of meaning/ purpose, relationships with others, how well you are managing and feelings of control over your situation?)
- Has there been any impact on your sense of identity?
- Have you experienced any negative psychological feelings? (prompts: such as shame, guilt, lack of pleasure, anxiety, worry)
- Please tell us about any physical symptoms due to being stressed or anxious? (prompts: fatigue, sleep problems, pain, illness symptoms, palpitations)

Have you been doing/ planning anything to help with this?

- How has your support been, from friends/family? From work colleagues/your organisation?
- Connecting with family or friends online
- Online groups?
- Hobbies/ Reading
- Exercise at home <ask about what they have been doing and if there are specific resources they have found useful to exercise>
- Volunteering
- Other engagement

Why are you doing/ not doing these things?

- Helpful/ not helpful – please tell us why
- Enjoyable
- Good for mental health/ wellbeing
- Can't get online, not connected, not comfortable, affordability, confidence in using/ skills
- Skills in using the internet/ communication software
- Living arrangements/ Work/ caring demands
- Peer support/ pressure
- Difficulties/ restriction in physical environment

PROSPECTION

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3 **Has the pandemic meant that you have any worries for the future?**
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- 6 • Worries about work/the future of your work?
 - 7 • Worries for yourself? Anything not directly connected to work?

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9 **How are these different from the worries you had before?**

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- 11 • Sense of control/ powerlessness
 - 12 • Severity of worries / perspective

13 **Will this change the way you live your life in future?**

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- 15 • The way you connect with others
 - 16 • How you look after yourself
 - 17 • How you support others
 - 18 • How you exercise?

19 Do you think there will be any changes to the way you work in the future? Why/why not?

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21 Has this changed any of your priorities for the future?
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COREQ (CONsolidated criteria for REporting Qualitative research) Checklist

A checklist of items that should be included in reports of qualitative research. You must report the page number in your manuscript where you consider each of the items listed in this checklist. If you have not included this information, either revise your manuscript accordingly before submitting or note N/A.

Topic	Item No.	Guide Questions/Description	Reported on Page No.
Domain 1: Research team and reflexivity			
<i>Personal characteristics</i>			
Interviewer/facilitator	1	Which author/s conducted the interview or focus group?	
Credentials	2	What were the researcher's credentials? E.g. PhD, MD	
Occupation	3	What was their occupation at the time of the study?	
Gender	4	Was the researcher male or female?	
Experience and training	5	What experience or training did the researcher have?	
<i>Relationship with participants</i>			
Relationship established	6	Was a relationship established prior to study commencement?	
Participant knowledge of the interviewer	7	What did the participants know about the researcher? e.g. personal goals, reasons for doing the research	
Interviewer characteristics	8	What characteristics were reported about the interviewer/facilitator? e.g. Bias, assumptions, reasons and interests in the research topic	
Domain 2: Study design			
<i>Theoretical framework</i>			
Methodological orientation and Theory	9	What methodological orientation was stated to underpin the study? e.g. grounded theory, discourse analysis, ethnography, phenomenology, content analysis	
<i>Participant selection</i>			
Sampling	10	How were participants selected? e.g. purposive, convenience, consecutive, snowball	
Method of approach	11	How were participants approached? e.g. face-to-face, telephone, mail, email	
Sample size	12	How many participants were in the study?	
Non-participation	13	How many people refused to participate or dropped out? Reasons?	
<i>Setting</i>			
Setting of data collection	14	Where was the data collected? e.g. home, clinic, workplace	
Presence of non-participants	15	Was anyone else present besides the participants and researchers?	
Description of sample	16	What are the important characteristics of the sample? e.g. demographic data, date	
<i>Data collection</i>			
Interview guide	17	Were questions, prompts, guides provided by the authors? Was it pilot tested?	
Repeat interviews	18	Were repeat interviews carried out? If yes, how many?	
Audio/visual recording	19	Did the research use audio or visual recording to collect the data?	
Field notes	20	Were field notes made during and/or after the interview or focus group?	
Duration	21	What was the duration of the interviews or focus group?	
Data saturation	22	Was data saturation discussed?	
Transcripts returned	23	Were transcripts returned to participants for comment and/or	

Topic	Item No.	Guide Questions/Description	Reported on Page No.
		correction?	
Domain 3: analysis and findings			
<i>Data analysis</i>			
Number of data coders	24	How many data coders coded the data?	
Description of the coding tree	25	Did authors provide a description of the coding tree?	
Derivation of themes	26	Were themes identified in advance or derived from the data?	
Software	27	What software, if applicable, was used to manage the data?	
Participant checking	28	Did participants provide feedback on the findings?	
<i>Reporting</i>			
Quotations presented	29	Were participant quotations presented to illustrate the themes/findings? Was each quotation identified? e.g. participant number	
Data and findings consistent	30	Was there consistency between the data presented and the findings?	
Clarity of major themes	31	Were major themes clearly presented in the findings?	
Clarity of minor themes	32	Is there a description of diverse cases or discussion of minor themes?	

Developed from: Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research (COREQ): a 32-item checklist for interviews and focus groups. *International Journal for Quality in Health Care*. 2007. Volume 19, Number 6: pp. 349 – 357

Once you have completed this checklist, please save a copy and upload it as part of your submission. DO NOT include this checklist as part of the main manuscript document. It must be uploaded as a separate file.