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Priority Setting of Vaccines in Bangladesh using Multi-Criteria Decision Analysis

Journal:	<i>BMJ Open</i>
Manuscript ID	bmjopen-2021-054219
Article Type:	Original research
Date Submitted by the Author:	08-Jun-2021
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Keywords:	HEALTH ECONOMICS, Health policy < HEALTH SERVICES ADMINISTRATION & MANAGEMENT, INFECTIOUS DISEASES, PUBLIC HEALTH

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4 **Criteria Decision Analysis**
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54 drafted the manuscript. SY and PT helped in design the study, analyze the results and reviewed
55 the manuscript. MT contributed in design the study and reviewed the manuscript. All authors
56 discussed the findings of the study, edited and approved the manuscript.
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3 **Financial disclosure:** This research work was supported by funding from Mahidol University
4 and the International Decision Support Initiative (iDSI) through the doctoral study in Mahidol
5 University Health Technology Assessment (MUHTA) Graduate Program. This work was
6 produced as part of the iDSI (www.idshealth.org), which supports countries to get the best
7 value for money from health spending. iDSI [grant number-OPP1087363] receives funding
8 support from the Bill & Melinda Gates Foundation and the UK Department for International
9 Development.
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17 **Disclaimer:** The findings, interpretations and conclusions expressed in this article do not
18 necessarily reflect the views of the funding agencies
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22 **Ethical consideration:** Ethical clearance of this study was obtained from the Bangladesh
23 Medical and Research Council (BMRC), Bangladesh (BMRC/NREC/206-2019/108 Date: 27-
24 06-2019).
25
26
27

28 **Data sharing:** Data is available by emailing corresponding author Sitaporn Youngkong,
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31
32

33 **Word count:** Abstract: 240 ; Manuscript: 2875
34

35 **Number Figures:** 0
36

37 **Number of Tables:** 6
38

39 **Appendix/Supplemental materials:** 0
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Manuscript Title: Priority Setting of Vaccines in Bangladesh using Multi Criteria Decision Analysis

ABSTRACT

INTRODUCTION

Decisions on new vaccine introduction in the health benefit package is challenging in resource limited countries such as Bangladesh. A number of criteria play a crucial role in the decision on which vaccines should be prioritised. The objective of the study was to prioritize vaccines for introduction in Bangladesh applying multi-criteria decision analysis (MCDA).

METHODS

MCDA process was applied to prioritize the potential vaccines for introduction in Bangladesh. A set of criteria was identified, weighted, and scores were assigned the different levels of the criteria. The performance matrix of the evaluation results was constructed against the criteria set. Relevant stakeholders participated in different steps based on the objective of each step. The vaccines were ranked and then appraised by stakeholders.

RESULTS

Five criteria including incidence rate, case fatality rate, vaccine efficacy, size of population at risk and type of population at risk were used quantitatively to evaluate and to score the vaccines. Upon deliberation, Japanese Encephalitis vaccine was the top ranked to be introduced in Bangladesh. MCDA supported to guide the national decision-makers with a scientific and evidence-based systematic process incorporating multiple criteria and involving related key stakeholders.

CONCLUSION

This study presented the first application of MCDA to support the vaccine prioritization in Bangladesh health system, and was based on systematic evidence-based decision-making.. Policy makers should promote the use of the method MCDA to prioritize interventions in healthcare, as the decision-making process can be improved using systematic MCDA approach.

Key Words: multi-criteria decision analysis, MCDA, priority setting, vaccine

ARTICLE SUMMARY

Strengths and limitations of the study

- A number of criteria play a crucial role in the decision on which vaccines should be prioritised so that multi-criteria decision analysis (MCDA), a systematic and evidence-based approach, has been introduced in prioritising vaccines for introduction in Bangladesh.
- This vaccine prioritization in Bangladesh was participatory, transparent, accountable, and evidence-informed that ensured for a fair priority setting approach.
- Value judgment is still in need in decision made for vaccine prioritization.

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INTRODUCTION

Vaccination is the most effective public health measure to prevent infectious diseases.^{1 2} Governments in developing countries prefer to invest in vaccination programs which can be financially sustainable.³⁻⁵ While countries often consider cost-effectiveness, this should not be the only criterion for the selection of any intervention.^{6 7} Different criteria, such as disease severity, effectiveness, accessibility, quality of care and equity, should play significant role in priority setting in healthcare.⁸

Decision on new vaccines to be included in the benefit package is complex.⁹ There are systematic and evidence-based methods,¹⁰ using priority setting to allocate the scarce resources to meet increasing demands.¹¹ Multi-Criteria Decision Analysis (MCDA) is one such approach which evaluates different options considering multiple criteria in explicit manner,¹² to aid decision makers to take fair decisions.¹³ MCDA can be a useful approach to support inclusion of health interventions in the benefit package.⁷

Vaccine preventable diseases such as dengue, human papillomavirus (HPV), influenza, japanese encephalitis (JE), and typhoid, are prevalent in Bangladesh.¹⁴⁻¹⁸ These diseases can be prevented by the introduction of new or underused vaccines by the government of Bangladesh. However, as new vaccines have considerable budget impact, it is not clear which of those should be prioritised. In the past, decision-making for vaccine introduction has been ad-hoc but there is increasing interest in prioritisation systematically evaluating multiple criteria.¹⁹

As such, we conducted a study applying MCDA to prioritise vaccines for introduction. This is the first study on prioritization of health interventions to make better use limited resources in Bangladesh, which provided the national decision makers of ministry of health with a scientific and evidence-based systematic process incorporating multiple criteria and involving related key stakeholders. This paper describes the methods and results of the study, along with discussion and conclusions.

METHODS

We followed the steps outlined in good practice guidelines for the use of MCDA in health care.^{20 21} As stakeholder involvement is key, we conducted four workshops (between October 2019 and January 2020) with the relevant stakeholders during the MCDA process. The steps and the workshops are described in further detail below.

1. Identifying the list of potential vaccines for introduction

The potential vaccines for prioritization were identified from the recommendations of World Health Organization (WHO), Gavi the vaccine alliance, and centers for disease control and prevention in the USA (CDC-US). The vaccines which were currently in the expanded program on immunization (EPI) program of the neighbouring countries were also collected. From these sources, vaccines which were not yet introduced in Bangladesh were identified to select the list of potential vaccines to be evaluated.

2. Selecting criteria for vaccine introduction in Bangladesh

A three step process was used to select criteria for vaccine introduction in Bangladesh. First, a systematic review was conducted to identify all potential criteria for vaccine introduction in Bangladesh, which is described elsewhere in detail.²² Second, from this long list of criteria, core team of three public health experts of Bangladesh (including the lead author, SH) excluded criteria that were not relevant to put together a list of potential criteria. Criteria that cannot be quantified (e.g. political will) and the criteria that were mentioned less frequently were excluded.

Finally, the potential criteria list were ranked in a workshop A (WS-A) in October 2019, to identify the key criteria to be used for prioritisation of vaccines. Stakeholders included paediatricians, public health experts, virologists, epidemiologists, health economics and health system experts from directorate offices, technical institutes, non-government organizations (NGOs), national immunization technical advisory group (NITAG), and health professional associations. The criteria, along with their definitions, were presented to the stakeholders in the WS-A. Stakeholders were then asked to rank the criteria from '1 to 10', where '1' is the most preferable and '10' is the least preferable criterion. The ranked order of criteria was transformed into mean ranks using rank order centroid (ROC) method.²³ Based on the mean rankings, stakeholders selected a set of criteria by consensus to be used in prioritising vaccines.

3. Weighting and scoring

In the same workshop (WS-A), the stakeholders weighted the criteria using direct rating methods. Stakeholders discussed and then agreed by consensus to assign points to each criterion in a scale of 0 -100, where '0' depicted the least important, and '100' represented the most important. To calculate the weights, the points assigned for each criterion was normalized

(i.e. by dividing the points allocated to each criterion by the sum of points of all criteria) using Equation 1.^{24 25}

$$w_i = p_i / \sum p_i \quad \text{Equation 1}$$

where, w_i = normalized weight of criterion i

i = index of criterion

p_i = points allocated to each criterion

For scoring, the levels of criteria were identified by the core team from literature review and expert opinion. These were presented to the stakeholders in WS-A, who then assigned scores to the levels in each criteria individually. The stakeholders deliberated on these individual scores and assigned scores to each level of the criteria by consensus. The range of scores were between 0 to 1, where, '0' depicted the lowest score, and '1' represented the highest score.

4. Gathering evidence

Data for the potential vaccines were collected from literature reviews, databases and reports from key organisations such as EPI, Communicable Disease Control of Directorate General of Health Services (CDC-DGHS), Institute of Epidemiology, Disease Control and Research (IEDCR), and International Centre for Diarrhoeal Disease and Research, Bangladesh (icddr,b). A performance matrix was constructed, which presents data of each vaccine against the set of criteria. Then another workshop B (WS-B) was arranged in November 2019, to validate the data with a group of public health and vaccine experts in the country, i.e., public health experts who were working in the national vaccination programs, and disease surveillance from CDC-DGHS, health economics unit (HEU) and NITAG. After reviewing and validation, they signed off on the performance matrix.

5. Rank ordering the potential vaccines

The scores for the different levels from the WS-A were combined with the validated performance matrix from the WS-B to calculate the scores for each vaccine on the different criteria. Then, using the additive method²¹ (see Equation 2),²⁶ the scores of each vaccine corresponding to the criteria level was multiplied by the weight of each criterion to

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3 calculate the total scores of each potential vaccine. The vaccines were ranked based on the
4 total scores of each vaccine, with the highest total score ranked top, and the next highest total
5 second, and so on.
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$$V_j = \sum C_{ij} * W_i \quad \text{Equation 2}$$

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14 Where V_j is the total value for alternative i ,

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16 C_{ij} is the score of level on criteria i and

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18 W_i is the weight attached to criteria i .
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22 **6. Appraising the rank of vaccines**

23 Another workshop C (WS-C) was arranged in December 2019 with the experts in
24 the area of vaccination, i.e., epidemiologists, virologists, public health specialists, surveillance
25 experts, and members of the vaccination policy program. The performance matrix of potential
26 vaccines was provided in paper-based format and the stakeholders were asked to assign the
27 rank to the seven potential vaccines individually, where '1' is the most preferable vaccine. The
28 mean rank of each vaccine were calculated from the ranks provided by each stakeholder, using
29 the ROC method (equation 1).
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35 The ranking analysis of vaccines retrieved from step 5 based on findings from WS-
36 A and WS-B were then presented to the stakeholders, along with the evidence of the cost-
37 effectiveness and outbreak potentiality of each vaccine. Stakeholders then considered all this
38 information and deliberated to reach consensus on a final ranking of vaccines.
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44 **7. Application of vaccine prioritization process in Bangladesh health system**

45 A final workshop D (WS-D) was organised in January 2020 with the policy makers
46 working at the ministry of health in vaccine decision-making, vaccination program
47 implementation, vaccine related research, and disease surveillance. This workshop involved
48 dissemination of the whole vaccine prioritization process (including the selection process of
49 criteria, identification of vaccines and the MCDA methods), along with the findings. The list
50 of ranked ordered vaccines was submitted to the ministry of health of Bangladesh for further
51 policy action.
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Patient and public involvement

In this study, patients were not involved or participated.

RESULTS

1. The list of potential vaccines for introduction in Bangladesh

WHO recommended 23 vaccines for introduction as routine vaccination globally, whereas the CDC-US recommended 16 vaccines and Gavi the vaccine alliance provided support against 16 infectious diseases.²⁷⁻²⁹ Bangladesh so far introduced 10 vaccines in their benefit package and two additional vaccines for the Haj pilgrimage travellers. Therefore, there were 11 vaccines not included yet in the Bangladesh health benefit package. After discussion among the core team and vaccine experts, vaccines were excluded for four conditions (tick-borne encephalitis, and yellow fever as Bangladesh lacked incidence data for these diseases, and varicella and hepatitis-A virus vaccines as they were not included in the benefit package of the neighbouring countries). Seven vaccines (i.e., cholera, dengue, typhoid, HPV, influenza, JE, and rotavirus) were selected for consideration in the priority setting process.

2. Prioritization criteria for vaccine introduction in Bangladesh

Sixty-seven criteria were identified in the systematic review, from which the core team identified 10 criteria as being potentially most relevant (Table 1). Definitions of these 10 criteria were collected from the WHO^{30 31} and Bangladesh.³²

In the workshop WS-A, stakeholders discussed the importance of each of these 10 criteria and justification for its inclusion in the set of prioritization criteria to be used for vaccine introduction in Bangladesh. Participants ranked individually first and after deliberation, consensus was achieved. Table 1 presents the mean of individual ranking using ROC method and the final consensus ranking. Based on these rankings, stakeholders selected the top five criteria for vaccine prioritisation in Bangladesh (i.e., incidence rate, case fatality rate, vaccine efficacy, size of population at risk, and type of population at risk). In addition to these five quantitative criteria, stakeholders also decided to discuss qualitatively ‘outbreak potentiality’ and ‘cost-effectiveness’ criteria. These two criteria were not weighted or scored explicitly, but the vaccines performance against these criteria were used in deliberative discussions.

3. Performance matrix

The data collected on the performance of each of seven vaccines against the prioritization criteria were presented in Table 2. The table presents the data on the five quantitative criteria used for weighting and scoring, as well as the two qualitative criteria that were used in deliberative discussions.

4. Weighting and scoring

The participants of the WS-A consensually assigned 100 points to the criterion of incidence rate and four other criteria were assigned points in accordance, with the least important criterion, 'type of population at risk' assigned 50 points. The weight of each criterion was calculated by using the linear normalization method, where weights of 'incidence rate' and 'size of population at risk' were 0.26 and 0.19, respectively as presented in Table 3.

In the same workshop WS-A, the stakeholders assigned scores for the levels of each of the five criteria by consensus, using direct rating methods. The scores for the different levels of each criterion are presented in Table 4.

5. Rank ordering the potential vaccines

After combining the findings from Tables 2-4 (i.e. the weights and scores for the different levels from WS-A, and the performance matrix validated in WS-C), the core team performed analysis of seven vaccines and produced the ranking results, where cholera vaccine was top-ranked with the highest total score of 0.34 as shown in Table 5.

6. Appraising the rank of vaccines

In the WS-C, the stakeholders reviewed the performance matrix and each stakeholder ranked the vaccines individually first. The mean of their individual rankings are presented in Table 6.

The results of ranking by the core team (Table 5 using findings from WS-A and WS-B) were presented along with the information on potentiality of outbreak of the diseases and cost-effectiveness (see Table 2). After considering all this information, the stakeholders adjusted the ranking by consensus and the final ranking is presented in Table 6.

7. Application of vaccine prioritization process in Bangladesh health system

Twenty-eight stakeholders participated in the final dissemination workshop (WS-D), including representatives from the ministry of health, directorate office of health, development partners, health professional associations, primary health care, and NGOs. The stakeholders participated in discussions on both prioritization process and the ranking of vaccines. Decision-makers outlined importance on the appraising new interventions scientifically and agreed to apply MCDA in the priority setting process in vaccine introduction decision making. They agreed on the importance of introduction on the JE vaccine as the top ranked vaccine in the government benefit package. The key personnel of ministry of health and family welfare, Bangladesh, stated – *“It is better for Bangladesh at present to have this system to prioritize vaccines in the country. Bangladesh, a low-middle income country is graduating Gavi funding. So, we have to change our decision-making process from donor influenced decision-making to self-decision-making.”* They also highlighted that after selection of vaccines, country should prepare for vaccine logistics such as cold-chain capacity and other programmatic issues.

DISCUSSION

This study represents the first time an explicit priority setting process based on MCDA was used to select the vaccines in Bangladesh. Vaccines selected for prioritisation were those which were recommended by the international organizations but not included in health benefit package of Bangladesh. Long list of multiple criteria were identified systematically from published literature, which were then shortlisted in two phases to select five quantitative criteria and two qualitative criteria for the evaluation of the vaccines. Weighting and scoring of the quantitative criteria were explicit and participatory, and the tool used for eliciting scores and weights were user friendly and well understood by the stakeholders. The final ranking of the vaccines was determined after considering the performance matrix, the ranking using quantitative criteria and the information on the qualitative criteria. The stakeholders decided unanimously to introduce JE vaccine in the government package (please note that the ranking of vaccines and the selection of JE vaccine is country specific and may not be applicable to other settings).

The MCDA process was supported by different stakeholders who are involved in the decision-making process of the country. Members of the different decision-making committees (NITAG), implementing bodies (EPI and others), and health professional

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3 associations were involved in every step of the decision-making in this research. Stakeholders
4 of implementing agencies – EPI and CDC-DGHS – also participated in the deliberative process
5 and ranking. NITAG members and members of NCIP also participated in the final decision-
6 making workshop at ministry level. Participation of stakeholders in this research ensured the
7 transparency and accountability of decision-making, which is essential for a fair priority setting
8 approach.³³
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13 Incidence rate of the disease and case fatality rate criteria weighted highly,
14 indicating that disease burden was considered important for vaccine selection by the
15 stakeholders. This finding is similar to other studies which suggest disease burden as the most
16 common and important criterion considered by other low- and middle-income countries during
17 national decision-making.^{34 19 35-38} Efficacy of the vaccines was the next most important
18 criterion suggesting that clinical effectiveness is also important. However, it should be noted
19 that the final ranking was based on deliberation where the weights and scores were not explicit.
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26 The stakeholders in the WS-C ranked the vaccines after a deliberative process
27 reviewing the performance matrix, and their ranking was different from the ranking from
28 quantitative weighting and scoring (from WS-A and WS-B). This may be due to the differences
29 in the stakeholder membership between the different workshops and the underlying differences
30 in their preferences. Also, this may be due to the preferences being implicit in the WS-C while
31 they were explicitly elicited in the previous ranking. This highlights the importance of ensuring
32 a consistent group of stakeholders and a consistent preference elicitation methodology
33 throughout the MCDA process. If the membership or the methodology changes between the
34 different workshops, there is a possibility that the ranking may change quite substantially.
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41 Also, the ranking was finalised after considering the cost-effectiveness and the
42 outbreak potentiality criteria, as well as the quantitative ranking. This was only slightly
43 different to the ranking just from deliberative discussions of performance matrix, suggesting
44 that the stakeholders were not influenced by the ranking from quantitative weighting and
45 scoring, but rather from reviewing the cost-effectiveness results and data of outbreak
46 potentiality. It is important to note that cost-effectiveness is not recommended as a criterion in
47 the MCDA,^{39 40} as such, a pragmatic approach was taken to consider this information
48 qualitatively rather than weighting and scoring.
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55 The final ranking in this study was based on the performance matrix. This
56 construction of the performance matrix from the scientific analysis is one of the important
57 steps, and observing data of all vaccines against the selected criteria is critical for informed
58 appraisal. Deliberation among stakeholders followed by simple ranking appears a feasible
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3 strategy for the prioritisation of vaccines for introduction in Bangladesh. This is also inline with
4 the recent consensus on the use of MCDA for HTA,⁴¹ which recommends deliberative MCDA
5 approach over quantitative MCDA.
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10 **CONCLUSION**

11 This study presents the first application of MCDA to support the vaccine
12 prioritization in Bangladesh health system, and was based on systematic evidence-based
13 decision-making. This research involved relevant stakeholders in priority setting process, and
14 achieved the objectives for prioritizing the vaccine for introduction in Bangladesh in a
15 transparent way. Policy makers should promote the use of the method MCDA to prioritize
16 interventions in healthcare, as the decision-making process can be improved using systematic
17 MCDA approach.
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Table 1: Selecting criteria based on ranking from the workshop WS-A

Criteria	Rank	
	Using mean of individuals	Consensus after deliberation
Incidence rate of disease*	1	1
Case fatality rate*	2	2
Vaccine efficacy*	3	3
Size of population at risk*	5	4
Type of Target population/ Demographic consideration*	6	5
Outbreak potentiality	4	6
Cost-effectiveness	7	7
Severity of disease	8	8
Global Target	9	9
Equity	10	10

*criteria selected for vaccine prioritisation in Bangladesh

Table 2: Performance matrix with data of vaccines on the criteria validated in WS-B

Vaccine preventable disease	Incidence rate	Case fatality rate	Vaccine efficacy	Population at risk	Target population	Cost effectiveness**	Outbreak Potential***
	Number of new cases per 100,000 population per year	Percentage of death among the cases in a year	Effectiveness of vaccine or reduction of diseases provided by vaccine (%)	No. of population at risk of getting infection per year (in millions)	Type of population needed to be vaccinated	Cost-effectiveness results from published literature	
Cholera ⁴²⁻⁴⁵	1640	3.0%	53	15.175	Under children	cost-effective	High
Dengue ⁴⁶⁻⁴⁸	3700	0.16% *	66	2.18 *	Adult/High risk	Very cost-effective	High
HPV ⁴⁹⁻⁵²	10.6	0.0115%	95	1.56	Woman	Highly cost-effective	Low
Influenza ^{44 53-57}	10,200	0.088%	63	15.5	High risk	cost-effective	Low
Japanese encephalitis ^{16 44 48 58-60}	2.7	30.0%	96.20	10.77	High risk	very cost effective	Medium
Rotavirus ^{44 61-63}	1080	0.0055%	43	15.175	Under children	Very cost effective	High*
Typhoid ^{44 64-68}	280	0.30%	81.60	15.175	Under children	Cost effective	Medium

* Expert opinion; **Not included in weighting and scoring, used in deliberative discussions in workshop WS-C for final rankings. Judgements on cost-effectiveness were made from conclusions from published literature which evaluated the cost-effectiveness of these vaccines in Bangladesh or similar countries. ***Not included in weighting and scoring, used in deliberative discussions in workshop WS-C for final rankings.

Table 3: Points allocated, and the calculated weights, for the criteria (from WS-A)

Criteria	Points	Weight
Incidence rate	100	0.26
Case fatality rate	85	0.22
Vaccine efficacy	80	0.21
Size of population at risk	75	0.19
Type of population at risk	50	0.13

Table 4: Scores for the levels of criteria (from WS-A)

Criteria	Levels	Score
Incidence rate	Level 1: >1000/100,000	1.0
	Level 2: 100-1000/100,000	0.8
	Level 3: 10-100/100,000	0.5
	Level 4: <10/100,000	0.3
Case Fatality rate	Level 1>10%	1.0
	Level 2: 1-10%	0.8
	Level 3: <1%	0.4
Vaccine Efficacy	Level 1: >80%	1.0

Criteria	Levels	Score
	Level 2: 60-79%	0.8
	Level 3: <60%	0.55
Population at risk	Level 1: >10 million	1.0
	Level 2: 1 - 10 million	0.8
	Level 3: 100,000 -1 million	0.5
	Level 4: < 100,000	0.3
Target group of Vaccination	Level A: Children (<5 years)	1.0
	Level C: High risk group	0.8
	Level B: Women	0.7
	Level D: Adult	0.5

Table 5: Rank order of vaccine using only quantitative criteria (from WS-A and WS-B)

	Incidence rate				CFR			Vaccine efficacy			Size of population at risk				Target of vaccination				TOTAL	
Weight of Criteria	0.26				0.22			0.21			0.19				0.13					
Levels	L1	L2	L3	L4	L1	L2	L3	L1	L2	L3	L1	L2	L3	L4	L-A	L-B	L-C	L-D	Sum	Rank
Score of Levels	1.0	0.8	0.5	0.3	1.0	0.8	0.4	1.0	0.8	0.55	1.0	0.8	0.5	0.3	1.0	0.8	0.7	0.5		
Cholera	(0.26x1.0) 0.26				(0.22x0.8) 0.17			(0.21x0.55) 0.11			(0.19x1.0) 0.19				(0.13x1.0) 0.13				0.86	1
Typhoid	(0.26x0.8) 0.20				(0.22x0.4) 0.09			(0.21x1.0) 0.21			(0.19x1.0) 0.19				(0.13x1.0) 0.13				0.82	2
Influenza	(0.26x1.0) 0.26				(0.22x0.4) 0.09			(0.21x0.8) 0.16			(0.19x1.0) 0.19				(0.13x0.7) 0.09				0.79	3
Rotavirus	(0.26x1.0) 0.26				(0.22x0.4) 0.09			(0.21x0.55) 0.11			(0.19x1.0) 0.19				(0.13x1.0) 0.13				0.78	4
Dengue	(0.26x1.0) 0.26				(0.22x0.4) 0.09			(0.21x0.8) 0.16			(0.19x0.8) 0.15				(0.13x0.7) 0.09				0.75	5
Japanese encephalitis	(0.26x0.3) 0.08				(0.22x1.0) 0.22			(0.21x1.0) 0.21			(0.19x0.8) 0.15				(0.13x0.7) 0.09				0.74	6
HPV	(0.26x0.5) 0.13				(0.22x0.4) 0.09			(0.21x1.0) 0.21			(0.19x0.8) 0.15				(0.13x0.8) 0.10				0.68	7

*Data from performance matrix (Table 2) were combined with the scores for different levels (Table 4) to estimate the scores for each vaccine. These were then multiplied with weights (Table 3) to calculate overall scores, which were then used for ranking

Table 6: Ranking of vaccine on experts judgement in WS-C

Vaccine	Mean ranking from WS-C	Ranking from the analysis of WS-A and WS-B	Final ranking after deliberation in WS-C*
Japanese Encephalitis	2	6	1
HPV	1	7	2
Rotavirus	3	4	3
Cholera	5	1	4
Typhoid	4	2	5
Dengue	7	5	6
Influenza	6	3	7

*including information on cost-effectiveness and outbreak potential

BMJ Open

Priority Setting of Vaccine Introduction in Bangladesh: A Multi-Criteria Decision Analysis Study

Journal:	<i>BMJ Open</i>
Manuscript ID	bmjopen-2021-054219.R1
Article Type:	Original research
Date Submitted by the Author:	12-Nov-2021
Complete List of Authors:	Haider, Mohammad; Mahidol University, Health Technology Assessment Program; Government of Bangladesh Ministry of Health and Family Welfare, Directorate General of Health Services Youngkong, Sitaporn; Mahidol University, Health Technology Assessment Program; Mahidol University, Social and Administrative Pharmacy Division, Department of Pharmacy, Faculty of Pharmacy Thavorncharoensap, Montarat; Mahidol University, Health Technology Assessment Program; Mahidol University, Social and Administrative Pharmacy Division, Department of Pharmacy, Faculty of Pharmacy Thokala, Praveen; The University of Sheffield, Health Economics and Decision Science; School of Health and Related Research (SchARR)
Primary Subject Heading:	Health policy
Secondary Subject Heading:	Evidence based practice, Public health
Keywords:	HEALTH ECONOMICS, Health policy < HEALTH SERVICES ADMINISTRATION & MANAGEMENT, INFECTIOUS DISEASES, PUBLIC HEALTH

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3 **Manuscript Title: Priority Setting of Vaccine Introduction in Bangladesh:**
4 **A Multi-Criteria Decision Analysis Study**
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53 **Contributors:** SH conceived and design the study, collected data, analyze the results and
54 drafted the manuscript. SY and PT helped in the study design, data analysis, interpretation of
55 results and reviewed the manuscript. MT contributed in design the study and reviewed the
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3 manuscript. All authors discussed the findings of the study, edited and approved the
4 manuscript.
5
6

7 **Financial disclosure:** This research work was supported by funding from Mahidol University
8 and the International Decision Support Initiative (iDSI) through the doctoral study in Mahidol
9 University Health Technology Assessment (MUHTA) Graduate Program. This work was
10 produced as part of the iDSI (www.idshealth.org), which supports countries to get the best
11 value for money from health spending. iDSI [grant number-OPP1087363]: receives funding
12 support from the Bill & Melinda Gates Foundation and the UK Department for International
13 Development.
14
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20
21 **Disclaimer:** The findings, interpretations and conclusions expressed in this article do not
22 necessarily reflect the views of the funding agencies
23
24
25

26 **Ethical consideration:** Ethical clearance of this study was obtained from the Bangladesh
27 Medical and Research Council (BMRC), Bangladesh (BMRC/NREC/206-2019/108 Date: 27-
28 06-2019).
29
30
31

32
33
34 **Competing interest statement:** The authors declared no potential conflicts of interest with
35 respect to the research and authorship.
36
37
38
39
40

41 **Data sharing:** Data is available by emailing corresponding author Sitaporn Youngkong, email-
42 sitaporn.you@mahidol.edu
43
44
45

46
47 **Word count:** Abstract: 212 ; Manuscript: 3249
48

49 **Number Figures:** 0
50

51 **Number of Tables:** 6
52

53 **Appendix/Supplemental materials:** 0
54
55
56
57
58
59
60

Manuscript Title: Priority Setting of Vaccine Introduction in Bangladesh: A Multi Criteria Decision Analysis Study

ABSTRACT

Objective

To prioritize vaccines for introduction in Bangladesh.

Methods

Multi-criteria decision analysis (MCDA) process was applied to prioritize the potential vaccines for introduction in Bangladesh. A set of criteria was identified, weighted, and assigned scores by relevant stakeholders (n=14) during workshop A. The performance matrix of the data of vaccines against the criteria set was constructed and validated with the experts in workshop B (n=6). The vaccines were ranked and then appraised by another group of stakeholders (n=10) in workshop C, and the final workshop D involved dissemination of the findings to decision makers (n=28).

Results

Five criteria including incidence rate, case fatality rate, vaccine efficacy, size of population at risk and type of population at risk were used quantitatively to evaluate and to score the vaccines. Two other criteria, cost-effectiveness and outbreak potentiality, were considered qualitatively. Upon deliberation, Japanese Encephalitis (JE) vaccine was ranked top to be introduced in Bangladesh.

Conclusions

This study presents the first application of MCDA to support the vaccine prioritization in Bangladesh health system, based on systematic evidence-based decision-making. The national policy makers agreed to introduce JE vaccine in the national vaccine benefit package. The policy makers approved the process of vaccine introduction in Bangladesh, and agree to use MCDA to prioritize health interventions in the country.

Key Words: multi-criteria decision analysis, MCDA, priority setting, vaccine

Strengths and limitations of the study

- Multi-criteria decision analysis has been introduced for explicit vaccine introduction decision making in Bangladesh, contributing to transparency and evidence-informed priority setting process.
- Participation of wide range of stakeholders in this MCDA study ensured the transparency and accountability of decision-making, which is essential for a fair priority setting process.
- Data on the vaccines on the different criteria were gathered from systematic evidence synthesis and validated with experts, and good practice MCDA guidance was followed to elicit the preferences and rank the list of vaccines for introduction in the Bangladesh government benefit package.
- Different sets of stakeholders took part in the three workshops, resulting in a lack of consistent group of stakeholders (and hence values/preferences) throughout the MCDA process.
- Stakeholders from private sectors and representatives of patient groups were not involved in the process, leading to uncertainty in accountability of the results to those stakeholders.

INTRODUCTION

Vaccination is the most effective public health measure to prevent infectious diseases.^{1 2} Governments in developing countries prefer to invest in vaccination programs which can be financially sustainable.³⁻⁵ While countries often consider cost-effectiveness, this should not be the only criterion for the selection of any intervention.^{6 7} Different criteria, such as disease severity, effectiveness, accessibility, quality of care and equity, should play significant role in priority setting in healthcare.⁸

Decision on new vaccines to be included in the benefit package is complex.⁹ There are systematic and evidence-based methods,¹⁰ using priority setting to allocate the scarce resources to meet increasing demands.¹¹ Multi-Criteria Decision Analysis (MCDA) is one such approach which evaluates different options considering multiple criteria in explicit manner,¹² to aid decision makers to take fair decisions.¹³ MCDA can be a useful approach to support inclusion of health interventions in the benefit package.⁷

Vaccine preventable diseases such as dengue, human papillomavirus (HPV), influenza, japanese encephalitis (JE), and typhoid, are prevalent in Bangladesh.¹⁴⁻¹⁸ These diseases can be prevented by the introduction of new or underused vaccines by the government of Bangladesh. However, as new vaccines have considerable budget impact, it is not clear which of those should be prioritised.¹⁹ In the past, decision-making for vaccine introduction has been ad-hoc but there is increasing interest in prioritisation systematically evaluating multiple criteria.¹⁹

As such, we conducted a study applying MCDA to prioritise vaccines for introduction. This is the first study on prioritization of health interventions to make better use limited resources in Bangladesh, which provided the national decision makers of ministry of health with a scientific and evidence-based systematic process incorporating multiple criteria and involving related key stakeholders. This paper describes the methods and results of the study, along with discussion and conclusions.

METHODS

We followed the steps outlined in good practice guidelines for the use of MCDA in health care.^{20 21} As stakeholder involvement is key, we conducted four workshops (between October 2019 and January 2020) with the relevant stakeholders during the MCDA process. Ethical clearance of this study was obtained from the Bangladesh Medical and Research Council (BMRC) and informed written consent was obtained from the stakeholders

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3 participating in the workshops. The steps and the workshops are described in further detail
4 below.
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8 **1. Identifying the list of potential vaccines for introduction**

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10 The potential vaccines for prioritization were identified from the recommendations
11 of World Health Organization (WHO), Gavi the vaccine alliance, and centers for disease
12 control and prevention in the USA (CDC-US). Vaccines which were currently in the expanded
13 program on immunization (EPI) program of the neighbouring countries were also considered.
14 From these sources, vaccines which were not yet introduced in Bangladesh were identified as
15 potential vaccines to be evaluated.
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22 **2. Selecting criteria for vaccine introduction in Bangladesh**

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24 A three step-process was used to select criteria for vaccine introduction in
25 Bangladesh. First, a systematic review was conducted to identify all potential criteria for
26 vaccine introduction in Bangladesh, which is described elsewhere in detail.²² Second, from this
27 long list of criteria, core team of three public health experts of Bangladesh (including the lead
28 author, SH) excluded criteria that cannot be quantified (e.g. political will) and those that were
29 mentioned less frequently.
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34 Finally, the potential criteria list were ranked in a workshop A (WS-A) in October
35 2019, to identify the key criteria to be used for prioritisation of vaccines. Stakeholders (n=14)
36 included paediatricians (n=1), public health experts (n=3), virologists (n=2), epidemiologists
37 (n=4), health economics (n=1) and health system experts (n=3). In terms of affiliation, these
38 stakeholders (n=14) were from directorate offices (n=4), technical institutes (n=4), non-
39 government organizations (NGOs) (n=3), national immunization technical advisory group
40 (NITAG) (n=2), and health professional associations (n=1). The criteria, along with their
41 definitions, were presented to the stakeholders who were then asked to rank each criteria from
42 '1 to 10', where '1' is the most preferable and '10' is the least preferable criterion. The ranked
43 order of criteria was transformed into ranking weight using rank order centroid (ROC)
44 method.²³ Criteria were ranked based on the mean ROC weight, and the stakeholders selected
45 a set of criteria by consensus to be used in prioritising vaccines.
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3. Weighting and scoring

In the same workshop (WS-A), the stakeholders weighted the criteria using direct rating methods. Stakeholders discussed and then agreed by consensus to assign points to each criterion in a scale of 0-100, where '0' depicted the least important, and '100' represented the most important. To calculate the weights, the points assigned for each criterion was normalized (i.e. by dividing the points allocated to each criterion by the sum of points of all criteria) using Equation 1.^{24 25}

$$w_i = p_i / \sum p_i \quad \text{Equation 1}$$

where, w_i = normalized weight of criterion i

i = index of criterion

p_i = points allocated to each criterion

For scoring, the levels of criteria were identified by the core team from literature review and expert opinion. These were presented to the stakeholders in WS-A, who then assigned scores to the levels in each criteria individually. The stakeholders deliberated on these individual scores and assigned scores to each level of the criteria by consensus. The range of scores were between 0 to 1, where, '0' depicted the lowest score, and '1' represented the highest score.

4. Gathering evidence

Data for the potential vaccines were collected from literature reviews, databases and reports from key organisations such as EPI, Communicable Disease Control of Directorate General of Health Services (CDC-DGHS), Institute of Epidemiology, Disease Control and Research (IEDCR), and International Centre for Diarrhoeal Disease and Research, Bangladesh (icddr,b). A performance matrix was constructed, which presents data of each vaccine against the set of criteria. Then, workshop B (WS-B) was arranged in November 2019, to validate the data with a group of public health and vaccine experts in the country (n=6), i.e., public health experts who were working in the disease surveillance (n=2), DGHS (n=2), health economics unit (HEU) (n=1) and NITAG (n=1). After reviewing and validation, they signed off on the performance matrix.

5. Rank ordering the potential vaccines

The scores for the different levels from the WS-A were combined with the validated performance matrix from the WS-B to calculate the scores for each vaccine on the different criteria. Then, using the additive method²¹ (see Equation 2),²⁶ the scores of each vaccine corresponding to the criteria level was multiplied by the weight of each criterion to calculate the total scores of each potential vaccine. The vaccines were ranked based on the total scores of each vaccine, with the highest total score ranked top, and the next highest total second, and so on.

$$V_j = \sum C_{ij} * W_i \quad \text{Equation 2}$$

Where V_j is the total value for alternative i ,

C_{ij} is the score of level on criteria i and

W_i is the weight attached to criteria i .

6. Appraising the rank of vaccines

Workshop C (WS-C) to appraise the vaccines was conducted in December 2019 with the experts in the area of vaccination (n=10), i.e., epidemiologists (n=2), virologists (n=3), infectious disease specialists (n=2), surveillance experts (n=1), and members of the vaccination policy program (n=2). The performance matrix of potential vaccines was provided in paper-based format and the stakeholders were asked to assign the rank to the seven potential vaccines individually, where '1' is the most preferable vaccine. The mean rank of each vaccine were calculated from the ranks provided by each stakeholder, using the ROC method (equation 1).

The ranking analysis of vaccines retrieved from step 5 based on findings from WS-A and WS-B were then presented to the stakeholders, along with the evidence of the cost-effectiveness and outbreak potentiality of each vaccine. Stakeholders then considered all this information and deliberated to reach consensus on a final ranking of vaccines.

7. Application of vaccine prioritization process in Bangladesh health system

A final workshop D (WS-D) was organised in January 2020 with the policy makers (n=28) working in vaccine decision-making, vaccination program implementation, vaccine related research, and disease surveillance. The stakeholders were representatives from the

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3 ministry of health (n=12), directorate office of health (n=9), development partners (n=2), health
4 professional associations (n=2), and NGOs (n=3). This workshop involved dissemination of
5 the whole vaccine prioritization process (including the selection process of criteria,
6 identification of vaccines and the MCDA methods), along with the findings. The list of ranked
7 ordered vaccines was submitted to the ministry of health of Bangladesh for further policy
8 action.
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15 **Patient and public involvement**

16 In this study, patients were not involved or participated.
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22 **RESULTS**

23 **1. The list of potential vaccines for introduction in Bangladesh**

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26 WHO recommended 23 vaccines for introduction as routine vaccination globally,
27 whereas the CDC-US recommended 16 vaccines and Gavi the vaccine alliance provided
28 support against 16 infectious diseases.²⁷⁻²⁹ Bangladesh so far introduced 10 vaccines in their
29 benefit package and two additional vaccines for the Haj pilgrimage travellers. Therefore, there
30 were 11 vaccines not included yet in the Bangladesh health benefit package. After discussion
31 among the core team and vaccine experts, vaccines were excluded for four conditions: tick-
32 borne encephalitis, and yellow fever as Bangladesh lacked incidence data for these diseases,
33 and varicella and hepatitis-A virus vaccines as they were not included in the benefit package
34 of the neighbouring countries. Seven vaccines (i.e., cholera, dengue, typhoid, HPV, influenza,
35 JE, and rotavirus) were selected for consideration in the priority setting process.
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47 **2. Prioritization criteria for vaccine introduction in Bangladesh**

48 Sixty-seven criteria were identified in the systematic review, from which the core
49 team identified 10 criteria as being potentially most relevant (Table 1). Definitions of these 10
50 criteria were derived from the literature review.³⁰⁻³²
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53 In the workshop WS-A, stakeholders discussed the importance of each of these 10
54 criteria and justification for its inclusion in the set of prioritization criteria to be used for vaccine
55 introduction in Bangladesh. Participants ranked individually first and after deliberation,
56 consensus was achieved. Table 1 presents the mean of individual ranking using ROC method
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3 and the final consensus ranking. Based on these rankings, stakeholders selected the top five
4 criteria for vaccine prioritisation in Bangladesh (i.e., incidence rate, case fatality rate, vaccine
5 efficacy, size of population at risk, and type of population at risk). In addition to these five
6 quantitative criteria, stakeholders also decided to discuss qualitatively ‘outbreak potentiality’
7 and ‘cost-effectiveness’ criteria. These two criteria were not weighted or scored explicitly, but
8 the vaccines performance against these criteria were used in deliberative discussions.
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15 **3. Performance matrix**

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17 The data on the performance of each of seven vaccines against the prioritization
18 criteria were presented in Table 2. The table presents the data on the five quantitative criteria
19 used for weighting and scoring, as well as the two qualitative criteria that were used in
20 deliberative discussions.
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26 **4. Weighting and scoring**

27 The participants of the WS-A consensually assigned 100 points to the criterion of
28 incidence rate and four other criteria were assigned points in accordance, with the least
29 important criterion, ‘type of population at risk’ assigned 50 points. The weight of each criterion
30 was calculated by using the linear normalization method, where weights of ‘incidence rate’ and
31 ‘size of population at risk’ were 0.26 and 0.19, respectively as presented in Table 3.
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37 In the same workshop WS-A, the stakeholders assigned scores for the levels of
38 each of the five criteria by consensus, using direct rating methods. The scores for the different
39 levels of each criterion are presented in Table 4.
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44 **5. Rank ordering the potential vaccines**

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46 After combining the findings from Tables 2-4 (i.e. the weights and scores for the
47 different levels from WS-A, and the performance matrix validated in WS-C), the core team
48 performed analysis of seven vaccines and produced the ranking results, where cholera
49 vaccine was top-ranked with the highest total score of 0.34 as shown in Table 5.
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6. Appraising the rank of vaccines

In the WS-C, the stakeholders reviewed the performance matrix and each stakeholder ranked the vaccines individually first. The mean of their individual rankings are presented in Table 6.

The results of ranking by the core team (Table 5 using findings from WS-A and WS-B) were presented along with the information on potentiality of outbreak of the diseases and cost-effectiveness (see Table 2). After considering all this information, the stakeholders adjusted the ranking by consensus and the final ranking is presented in Table 6.

7. Application of vaccine prioritization process in Bangladesh health system

Decision-makers outlined importance on the appraising new interventions scientifically and agreed to apply MCDA in the priority setting process in vaccine introduction decision making, and assigned NITAG for further prioritising vaccines for introduction in the country. They agreed on the importance of introduction on the JE vaccine as the top ranked vaccine in the government benefit package. The key personnel of ministry of health and family welfare, Bangladesh, stated –*“It is better for Bangladesh at present to have this system to prioritize vaccines in the country. Bangladesh, a low-middle income country is graduating Gavi funding. So, we have to change our decision-making process from donor influenced decision-making to self-decision-making.”* They also highlighted that after selection of vaccines, country should prepare for vaccine logistics such as cold-chain capacity and other programmatic issues.

DISCUSSION

Statement of the principal findings

This study represents the first time an explicit priority setting process based on MCDA to select the vaccines to be introduced in Bangladesh. Vaccines selected for prioritisation were those which were recommended by the international organizations but not included in health benefit package of Bangladesh. Long list of multiple criteria were identified systematically from published literature, which were then shortlisted in two phases to select five quantitative criteria and two qualitative criteria for the evaluation of the vaccines. Weighting and scoring of the quantitative criteria were explicit and participatory, and the tool used for eliciting scores and weights were user friendly and well understood by the

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3 stakeholders. The final ranking of the vaccines was determined after considering the
4 performance matrix, which considered both quantitative criteria and qualitative criteria. The
5 findings of the study was presented to the decision makers who agreed on the findings and the
6 importance of using MCDA for prioritisation.
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10 11 **Strengths of the study, and relation to findings from other studies**

12 *Stakeholder involvement*

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15 The MCDA process was supported by different stakeholders who are involved in
16 the decision-making process of the country. Members of the different decision-making
17 committees (NITAG), implementing bodies (EPI and others), and health professional
18 associations were involved in every step of the decision-making in this research. Stakeholders
19 of implementing agencies – EPI and CDC-DGHS also participated in the deliberative process
20 and ranking. NITAG members and members of NCIP also participated in the final decision-
21 making workshop at ministry level. Participation of stakeholders in this research ensured the
22 transparency and accountability of decision-making, which is essential for a fair priority setting
23 approach.³³ This is the same as some countries, e.g., South Korea,³⁴ Oman,³⁵ Indonesia,³⁶ and
24 the Netherlands³⁷ that ensure this transparency by involving different stakeholders during their
25 national decision-making of vaccine introduction.
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35 *Criteria used in priority setting*

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37 Incidence rate of the disease and case fatality rate criteria weighted highly,
38 indicating that disease burden was considered important for vaccine selection by the
39 stakeholders. This finding is similar to other studies which suggest disease burden as the most
40 common and important criterion considered by other low- and middle-income countries
41 (LMICs) during national decision-making.^{19 38-42} Efficacy of the vaccines was the next most
42 important criterion suggesting that clinical effectiveness is also important.
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49 *Deliberative MCDA*

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51 The final ranking in this study was based on deliberation using the performance
52 matrix, where the weights and scores were not explicit. Deliberation among stakeholders
53 followed by simple ranking appears a feasible strategy for the prioritisation of vaccines for
54 introduction in Bangladesh. Kenya and Iran choose vaccine by voting, whereas Oman, India
55 and Netherlands choose vaccine by expert evaluation which were evidence-based but not
56 systematic.^{35 37 43 44} Korea and Thailand selected vaccine systematically and evidence-based
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3 by using DELPHI and using MCDA.^{34 45} Our prioritisation technique is in line with the recent
4 consensus on the use of MCDA for HTA,⁴⁶ which recommends deliberative MCDA approach
5 over quantitative MCDA.
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10 **Implications for policymakers**

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12 Whilst decision making around vaccines in LMICs has been driven by donor
13 funding, our study shows that it is possible to perform prioritisation systematically using
14 evidence-based MCDA approaches. The stakeholders decided unanimously to introduce JE
15 vaccine in the government benefit package. Please note that the ranking of vaccines and the
16 selection of JE vaccine is country specific and may not be applicable to other settings. It is
17 noteworthy that a decision making on itself is a dynamic process, and some vaccine
18 performance on some criteria used are likely to change overtime. Therefore, we suggest
19 Bangladesh undertaking this priority setting process routinely even though most of the
20 countries evaluate vaccine to be introduced one at a time.^{39 40 43 47-50}
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29 **Limitations of the study**

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31 Different sets of stakeholders took part in the three workshops, resulting in a lack of
32 consistent group of stakeholders (and hence values/preferences) throughout the MCDA
33 process. The ranking from quantitative weighting and scoring (from WS-A and WS-B) was
34 slightly different from the ranking by the stakeholders in the WS-C, who ranked the vaccines
35 after a deliberative process reviewing the performance matrix. This may be due to the
36 differences in the stakeholder membership between the different workshops and the
37 underlying differences in their preferences.
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44 Furthermore, the vaccine ranking in WS-C was finalised after considering the cost-
45 effectiveness and the outbreak potentiality criteria, as well as the quantitative ranking. Also,
46 the stakeholder preferences were implicit in the WS-C while they were explicitly elicited in
47 the ranking using quantitative weighting and scoring (from WS-A and WS-B). This
48 highlights the importance of ensuring consistent set of criteria and a consistent preference
49 elicitation methodology throughout the MCDA process, along with a consistent group of
50 stakeholders. In our study, the difference between the rankings was quite minimal however
51 this may not always be the case for future studies. If the membership or the methodology
52 changes between the different workshops, there is a possibility that the ranking may change
53 quite substantially.
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3 Despite the inclusion of wide variety of stakeholders, our study does not represent
4 all stakeholders' perspectives. Stakeholders from private sectors and representatives of patient
5 groups were not involved in the process leading to uncertainty in accountability of the results
6 to those stakeholders.
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10 Finally, in our study, the cost-effectiveness considerations and data of outbreak
11 potentiality were included as qualitative criteria rather than quantitative criteria with explicit
12 weighting and scoring. It is important to note that cost-effectiveness is not recommended as a
13 criterion in the MCDA,^{51 52} as such, a pragmatic approach was taken to consider this
14 information qualitatively rather than weighting and scoring. Whilst decision making around
15 vaccines has typically been driven by donor funding assurance, financial considerations are
16 highlighted as being key by stakeholders. Given this, capacity building around economic
17 evaluation and budget impact analysis of vaccines needs to be employed in LMICs such as
18 Bangladesh to support evidence based priority setting combining MCDA with Value for
19 Money (VfM) approaches.⁵²⁻⁵⁴
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29 **CONCLUSIONS**

30 This study presents the first application of MCDA to support the vaccine prioritization in
31 Bangladesh health system, and was based on systematic evidence-based decision-making. This
32 research involved relevant stakeholders in priority setting process, and achieved the objectives
33 for prioritizing the vaccine for introduction in Bangladesh in a transparent way. Policy makers
34 agreed to introduce Japanese encephalitis vaccine in the benefit package of Bangladesh to
35 reduce the disease burden. Government of Bangladesh can adopt this method for future vaccine
36 introduction decision making process. Policy makers should promote the use of MCDA to
37 prioritize interventions in healthcare, as the decision-making process can be improved using
38 systematic MCDA approach.
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TABLES**Table 1: Selecting criteria based on ranking from the workshop WS-A**

Criteria	Rank	
	Using mean of individuals	Consensus after deliberation
Incidence rate of disease*	1	1
Case fatality rate*	2	2
Vaccine efficacy*	3	3
Size of population at risk*	5	4
Type of Target population/ Demographic consideration*	6	5
Outbreak potentiality	4	6
Cost-effectiveness	7	7
Severity of disease	8	8
Global Target	9	9
Equity	10	10

*criteria selected for vaccine prioritisation in Bangladesh

Table 2: Performance matrix with data of vaccines on the criteria (after validation in WS-B)

Vaccine preventable disease	Incidence rate	Case fatality rate	Vaccine efficacy	Population at risk	Target population	Cost effectiveness**	Outbreak Potential***
	Number of new cases per 100,000 population per year	Percentage of death among the cases in a year	Effectiveness of vaccine or reduction of diseases provided by vaccine (%)	No. of population at risk of getting infection per year (in millions)	Type of population needed to be vaccinated	Cost-effectiveness results from published literature	
Cholera ⁵⁵⁻⁵⁸	1640	3.0%	53	15.175	Under children	cost-effective	High
Dengue ⁵⁹⁻⁶¹	3700	0.16% *	66	2.18 *	Adult/High risk	Very cost-effective	High
HPV ⁶²⁻⁶⁵	10.6	0.0115%	95	1.56	Women	Highly cost-effective	Low
Influenza ^{57 66-70}	10,200	0.088%	63	15.5	High risk	cost-effective	Low
Japanese encephalitis ^{16 57 71-74}	2.7	30.0%	96.20	10.77	High risk	very cost effective	Medium
Rotavirus ^{57 75-77}	1080	0.0055%	43	15.175	Under children	Very cost effective	High*
Typhoid ^{57 78-82}	280	0.30%	81.60	15.175	Under children	Cost effective	Medium

Vaccine preventable disease	Incidence rate	Case fatality rate	Vaccine efficacy	Population at risk	Target population	Cost effectiveness**	Outbreak Potential***
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* Expert opinion; **Not included in weighting and scoring, used in deliberative discussions in workshop WS-C for final rankings. Judgements on cost-effectiveness were made from conclusions from published literature which evaluated the cost-effectiveness of these vaccines in Bangladesh or similar countries. ***Not included in weighting and scoring, used in deliberative discussions in workshop WS-C for final rankings.

Table 3: Points allocated, and the calculated weights, for the criteria (from WS-A)

Criteria	Points	Weight
Incidence rate	100	0.26
Case fatality rate	85	0.22
Vaccine efficacy	80	0.21
Size of population at risk	75	0.19
Type of population at risk	50	0.13

Table 4: Scores for the levels of criteria (from WS-A)

Criteria	Levels	Score
Incidence rate	Level 1: >1000/100,000	1.0
	Level 2: 100-1000/100,000	0.8
	Level 3: 10-100/100,000	0.5
	Level 4: <10/100,000	0.3
Case Fatality rate	Level 1 >10%	1.0
	Level 2: 1-10%	0.8
	Level 3: <1%	0.4
Vaccine Efficacy	Level 1: >80%	1.0
	Level 2: 60-79%	0.8
	Level 3: <60%	0.55
Population at risk	Level 1: >10 million	1.0
	Level 2: 1 – 10 million	0.8
	Level 3: 100,000 -1 million	0.5
	Level 4: < 100,000	0.3
Target group of Vaccination	Level A: Children (<5 years)	1.0
	Level C: High risk group	0.8
	Level B: Women	0.7
	Level D: Adult	0.5

Table 5: Rank order of vaccine using only quantitative criteria (from WS-A and WS-B)

	Incidence rate				CFR			Vaccine efficacy			Size of population at risk				Target of vaccination				TOTAL	
Weight of Criteria	0.26				0.22			0.21			0.19				0.13					
Levels	L1	L2	L3	L4	L1	L2	L3	L1	L2	L3	L1	L2	L3	L4	L-A	L-B	L-C	L-D	Sum	Rank
Score of Levels	1.0	0.8	0.5	0.3	1.0	0.8	0.4	1.0	0.8	0.55	1.0	0.8	0.5	0.3	1.0	0.8	0.7	0.5		
Cholera	(0.26x1.0) 0.26				(0.22x0.8) 0.17			(0.21x0.55) 0.11			(0.19x1.0) 0.19				(0.13x1.0) 0.13				0.86	1
Typhoid	(0.26x0.8) 0.20				(0.22x0.4) 0.09			(0.21x1.0) 0.21			(0.19x1.0) 0.19				(0.13x1.0) 0.13				0.82	2
Influenza	(0.26x1.0) 0.26				(0.22x0.4) 0.09			(0.21x0.8) 0.16			(0.19x1.0) 0.19				(0.13x0.7) 0.09				0.79	3
Rotavirus	(0.26x1.0) 0.26				(0.22x0.4) 0.09			(0.21x0.55) 0.11			(0.19x1.0) 0.19				(0.13x1.0) 0.13				0.78	4
Dengue	(0.26x1.0) 0.26				(0.22x0.4) 0.09			(0.21x0.8) 0.16			(0.19x0.8) 0.15				(0.13x0.7) 0.09				0.75	5
Japanese encephalitis	(0.26x0.3) 0.08				(0.22x1.0) 0.22			(0.21x1.0) 0.21			(0.19x0.8) 0.15				(0.13x0.7) 0.09				0.74	6
HPV	(0.26x0.5) 0.13				(0.22x0.4) 0.09			(0.21x1.0) 0.21			(0.19x0.8) 0.15				(0.13x0.8) 0.10				0.68	7

*Data from performance matrix (Table 2) were combined with the scores for different levels (Table 4) to estimate the scores for each vaccine. These were then multiplied with weights (Table 3) to calculate overall scores, which were then used for ranking

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Table 6: Ranking of vaccines

Vaccine	Ranking from WS-C	Ranking from the analysis of WS-A and WS-B	Final ranking after deliberation in WS-C*
Japanese Encephalitis	2	6	1
HPV	1	7	2
Rotavirus	3	4	3
Cholera	5	1	4
Typhoid	4	2	5
Dengue	7	5	6
Influenza	6	3	7

*including consideration of information on cost-effectiveness and outbreak potential

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For peer review only

BMJ Open

Priority Setting of Vaccine Introduction in Bangladesh: A Multi-Criteria Decision Analysis Study

Journal:	<i>BMJ Open</i>
Manuscript ID	bmjopen-2021-054219.R2
Article Type:	Original research
Date Submitted by the Author:	18-Jan-2022
Complete List of Authors:	Haider, Mohammad; Mahidol University, Health Technology Assessment Program; Government of Bangladesh Ministry of Health and Family Welfare, Directorate General of Health Services Youngkong, Sitaporn; Mahidol University, Health Technology Assessment Program; Mahidol University, Social and Administrative Pharmacy Division, Department of Pharmacy, Faculty of Pharmacy Thavorncharoensap, Montarat; Mahidol University, Health Technology Assessment Program; Mahidol University, Social and Administrative Pharmacy Division, Department of Pharmacy, Faculty of Pharmacy Thokala, Praveen; The University of Sheffield, Health Economics and Decision Science; School of Health and Related Research (SchARR)
Primary Subject Heading:	Health policy
Secondary Subject Heading:	Evidence based practice, Public health
Keywords:	HEALTH ECONOMICS, Health policy < HEALTH SERVICES ADMINISTRATION & MANAGEMENT, INFECTIOUS DISEASES, PUBLIC HEALTH

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Manuscript Title: Priority Setting of Vaccine Introduction in Bangladesh: A Multi-Criteria Decision Analysis Study

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Contributors: SH conceived and designed the study, collected data, analysed the results and drafted the manuscript. SY and PT helped in the study design, data analysis, interpretation of results and reviewed the manuscript. MT contributed to the design of the study and reviewed

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3 the manuscript. All authors discussed the findings of the study, edited and approved the
4 manuscript.
5
6

7 **Financial disclosure:** This research work was supported by funding from Mahidol University
8 and the International Decision Support Initiative (iDSI) through the doctoral study in Mahidol
9 University Health Technology Assessment (MUHTA) Graduate Program. This work was
10 produced as part of the iDSI (www.idshealth.org), which supports countries to get the best
11 value for money from health spending. iDSI [grant number-OPP1087363] receives funding
12 support from the Bill & Melinda Gates Foundation and the UK Department for International
13 Development.
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21 **Disclaimer:** The findings, interpretations and conclusions expressed in this article do not
22 necessarily reflect the views of the funding agencies.
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26 **Ethical consideration:** Ethical clearance of this study was obtained from the Bangladesh
27 Medical and Research Council (BMRC), Bangladesh (BMRC/NREC/206-2019/108 Date: 27-
28 06-2019).
29
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32
33 **Competing interest statement:** The authors declared no potential conflicts of interest with
34 respect to the research and authorship.
35
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40 **Data sharing:** Data is available by emailing corresponding author Sitaporn Youngkong, email-
41 sitaporn.you@mahidol.edu
42
43
44

45 **Word count:** Abstract: 205 ; Manuscript: 3757

46 **Number Figures:** 0

47 **Number of Tables:** 6

48 **Appendix/Supplemental materials:** 1
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Manuscript Title: Priority Setting of Vaccine Introduction in Bangladesh: A Multi-Criteria Decision Analysis Study

ABSTRACT

Objective

To prioritise vaccines for introduction in Bangladesh.

Methods

Multi-criteria decision analysis (MCDA) process was used to prioritise potential vaccines for introduction in Bangladesh. A set of criteria was identified, weighted, and assigned scores by relevant stakeholders (n=14) during workshop A. The performance matrix of the data of vaccines against the criteria set was constructed and validated with the experts (n=6) in workshop B. The vaccines were ranked and appraised by another group of stakeholders (n=10) in workshop C, and the final workshop D involved the dissemination of the findings to decision-makers (n=28).

Results

Five criteria including incidence rate, case fatality rate, vaccine efficacy, size of the population at risk and type of population at risk were used quantitatively to evaluate and to score the vaccines. Two other criteria, cost-effectiveness and outbreak potentiality were considered qualitatively. Upon deliberation, the Japanese Encephalitis (JE) vaccine was ranked top to be recommended for introduction in Bangladesh.

Conclusions

Based on the MCDA results, JE vaccine is planned to be recommended to the decision makers for introduction into the national vaccine benefit package. The policy makers support the use of systematic evidence-based decision-making processes such as MCDA for vaccine introduction in Bangladesh, and to prioritise health interventions in the country.

Key Words: multi-criteria decision analysis, MCDA, priority setting, vaccine

Strengths and limitations of the study

- Multi-criteria decision analysis (MCDA) process was used to support vaccine introduction decision-making in Bangladesh, contributing to transparency and evidence-informed priority setting.
- Participation of a wide range of stakeholders in this MCDA study ensured the transparency and accountability of decision-making, which is essential for a fair priority setting process.
- Data on the vaccines on the different criteria were gathered from systematic evidence synthesis and validated with experts, and good practice MCDA guidance was followed to elicit the preferences and rank the list of vaccines.
- Different sets of stakeholders took part in the workshops, resulting in a lack of a consistent group of stakeholders (and hence values or preferences) throughout the MCDA process.
- Stakeholders from private sectors and representatives of patient groups were not involved in the process, leading to uncertainty in accountability of the results to those stakeholders.

INTRODUCTION

Vaccination is the most effective public health measure to prevent infectious diseases.^{1,2} Governments in developing countries prefer to invest in vaccination programs that can be financially sustainable³⁻⁵ and while countries often consider cost-effectiveness, this should not be the only criterion for the selection of interventions.^{6,7} Different criteria, such as disease severity, effectiveness, accessibility, quality of care and equity, should be considered during healthcare priority setting.⁸

Decision-making around the introduction of new vaccines in the healthcare benefit package is complex.⁹ There are systematic and evidence-based methods,¹⁰ using priority setting to allocate the scarce resources to meet increasing demand.¹¹ Multi-Criteria Decision Analysis (MCDA) is one such approach which evaluates different options considering multiple criteria in an explicit manner,¹² to aid decision makers to make rational decisions.¹³ MCDA can be a useful approach to support inclusion of health interventions in the benefit package.⁷

Vaccine preventable diseases such as dengue, human papillomavirus (HPV), influenza, japanese encephalitis (JE), and typhoid, are prevalent in Bangladesh.¹⁴⁻¹⁸ These diseases can be prevented by the introduction of new or underused vaccines by the government of Bangladesh. However, new vaccines have considerable budget impact and need to be prioritised for introduction into the benefit package.¹⁹ In the past, decision-making for vaccine introduction was ad-hoc but there is increasing interest in prioritisation using systematic evaluation of multiple criteria.¹⁹

As such, we conducted an MCDA study to support prioritisation of vaccines for introduction in the benefit package in Bangladesh. The aims of the study are to support prioritisation of health interventions using an evidence-based systematic process incorporating multiple criteria and involving key relevant stakeholders, and to provide national decision-makers with scientific recommendations on vaccine introduction to better use the limited resources in Bangladesh.

METHODS

We followed the steps outlined in good practice guidelines for the use of MCDA in health care.^{20,21} As stakeholder involvement is key, we conducted four workshops (between October 2019 and January 2020) with the relevant stakeholders during the MCDA process.

Ethical clearance of this study was obtained from the Bangladesh Medical and Research Council (BMRC) and informed written consent was obtained from the stakeholders participating in the workshops. The steps and the workshops are described in further detail below.

1. Identifying the list of potential vaccines for introduction

The potential vaccines for prioritisation were identified from the recommendations of the World Health Organization (WHO), Gavi the vaccine alliance, and centers for disease control and prevention in the USA (CDC-US). Vaccines which were currently in the expanded program on immunization (EPI) program of the neighbouring countries were also considered. From these sources, vaccines that were not yet introduced in Bangladesh were identified as potential vaccines to be evaluated.

2. Selecting criteria for vaccine introduction in Bangladesh

A three step-process was used to select criteria for vaccine introduction in Bangladesh. First, a systematic review was conducted to identify all potential criteria for vaccine introduction in Bangladesh, which is described elsewhere in detail.²² Second, from this long list of criteria, a core team of three public health experts of Bangladesh (including the lead author, SH) excluded criteria that cannot be quantified (e.g. political will) and those that were mentioned less frequently.

Finally, the potential criteria list was ranked in workshop A (WS-A) in October 2019, to identify the key criteria to be used for vaccine prioritisation. Stakeholders (n=14) included paediatricians (n=1), public health experts (n=6), virologists (n=2), epidemiologists (n=4) and health economists (n=1). In terms of affiliation, these stakeholders (n=14) were from directorate office (n=4), technical institutes (n=4), non-government organizations (NGOs) (n=3), national immunization technical advisory group (NITAG) (n=2), and health professional associations (n=1). The criteria, along with their definitions, were presented to the stakeholders (Supplementary A) who were then asked to rank each criterion from '1 to 10', where '1' was the most preferable and '10' was the least preferable criterion. The ranked order of criteria was transformed into ranking weight using the rank order centroid (ROC) method.²³ Criteria were ranked based on the mean ROC weight, and the stakeholders selected a set of criteria by consensus to be used in the prioritisation of vaccines.

3. Weighting and scoring

In the same workshop (WS-A), the stakeholders weighted the criteria using direct rating methods. Stakeholders discussed and then agreed by consensus to assign points to each criterion on a scale of 0-100, where '0' depicted the least important, and '100' represented the most important. To calculate the weights, the points assigned for each criterion was normalized (i.e., by dividing the points allocated to each criterion by the sum of points of all criteria) using Equation 1.^{24 25}

$$w_i = p_i / \sum p_i \quad \text{Equation 1}$$

where, w_i = normalized weight of criterion i

i = index of criterion

p_i = points allocated to each criterion

For scoring, the levels of criteria were identified by the core team from literature review and expert opinion. These were presented to the stakeholders in WS-A, who then assigned scores to the levels in each criterion individually. The stakeholders then deliberated on these individual scores and assigned scores to each level of the criterion by consensus. The range of scores was between 0 to 1, where, '0' depicted the lowest score, and '1' represented the highest score.

4. Gathering evidence

Data for the potential vaccines were collected from databases and reports from key organisations such as EPI, Communicable Disease Control of Directorate General of Health Services (CDC-DGHS), Institute of Epidemiology, Disease Control and Research (IEDCR), and International Centre for Diarrhoeal Disease and Research, Bangladesh (icddr,b). A performance matrix was constructed, which presents data for each vaccine against the set of criteria. Then, workshop B (WS-B) was arranged in November 2019, to validate the data with a group of public health and vaccine experts in the country (n=6), i.e., public health experts who were working in the disease surveillance (n=2), DGHS (n=2), health economics unit

(HEU) (n=1) and NITAG (n=1). After reviewing and validation, they signed off on the performance matrix.

5. Rank ordering the potential vaccines

The scores for the different levels from the WS-A were combined with the validated performance matrix from the WS-B to calculate the scores for each vaccine on the different criteria. Then, using the additive method²¹ (see Equation 2),²⁶ the scores of each vaccine corresponding to the criteria level were multiplied by the weight of each criterion (from WS-A) to calculate the total scores of each potential vaccine. The vaccines were ranked based on the total scores of each vaccine, with the highest total score ranked top, and the next highest total second, and so on.

$$V_j = \sum C_{ij} * W_i \quad \text{Equation 2}$$

Where V_j is the total value for alternative j ,

C_{ij} is the score of alternative j on criteria i , and

W_i is the weight attached to criteria i .

6. Appraising the rank of vaccines

Workshop C (WS-C) was conducted in December 2019 to appraise the vaccines. Stakeholders included the experts in the area of vaccination (n=10), i.e., epidemiologists (n=2), virologists (n=3), infectious disease specialists (n=2), surveillance experts (n=1), and members of the vaccination policy program (n=2). The performance matrix of potential vaccines was provided in a paper-based format (Supplementary B) and the stakeholders were asked to assign the rank to the seven potential vaccines individually, where '1' was the most preferable vaccine and "7" was the least preferable vaccine. The mean rank of each vaccine was calculated from the ranks provided by each stakeholder, using the ROC method.²³

The ranking analysis of vaccines retrieved from step 5 (based on findings from WS-A and WS-B) were then presented to the stakeholders, along with the evidence of the cost-effectiveness and outbreak potentiality of each vaccine. Stakeholders then considered all this information and deliberated to reach a consensus on a final ranking of vaccines.

7. Application of vaccine prioritisation process in Bangladesh health system

A final workshop D (WS-D) was organised in January 2020 with the policy makers (n=28) working in vaccine decision-making, vaccination program implementation, vaccine related research, and disease surveillance. The stakeholders were representatives from the ministry of health (n=12), the directorate office of health (n=9), development partners (n=2), health professional associations (n=2), and NGOs (n=3). This workshop involved the dissemination of the whole vaccine prioritisation process (including the selection of criteria, identification of vaccines and the MCDA methods), along with the findings.

Patient and public involvement

Patients and the general public were not involved in this study.

RESULTS

1. The list of potential vaccines for introduction in Bangladesh

WHO recommended 23 vaccines for routine vaccination globally, while the CDC-US recommended 16 vaccines and Gavi the vaccine alliance provided support against 16 infectious diseases.²⁷⁻²⁹ Bangladesh so far introduced 10 vaccines in their benefit package and two additional vaccines for the Haj pilgrimage travellers. Therefore, there were 11 vaccines not included yet in the Bangladesh health benefit package. After discussion among the core team and vaccine experts, four vaccines were excluded: tick-borne encephalitis and yellow fever as Bangladesh lacked incidence data for these diseases, and varicella and hepatitis-A virus vaccines as they were not included in the benefit package of the neighboring countries. Seven vaccines (i.e., cholera, dengue, typhoid, HPV, influenza, JE, and rotavirus) were then selected for consideration in the priority setting process.

2. Prioritisation criteria for vaccine introduction in Bangladesh

Sixty-seven criteria were identified in the systematic review, from which the core team identified 10 criteria as being potentially most relevant (Table 1). Definitions of these 10 criteria were derived from the literature review.³⁰⁻³²

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3 In the workshop WS-A, stakeholders discussed the importance of each of these 10
4 criteria and justification for inclusion in the set of prioritisation criteria to be used for vaccine
5 introduction in Bangladesh. Participants ranked individually first and after deliberation,
6 consensus was achieved. Table 1 presents the mean of individual ranking using ROC method
7 and the final consensus ranking. Based on these rankings, stakeholders selected the top five
8 criteria for vaccine prioritisation in Bangladesh (i.e., incidence rate, case fatality rate, vaccine
9 efficacy, size of population at risk, and type of population at risk). In addition to these five
10 quantitative criteria, stakeholders also decided to include two qualitative criteria: ‘outbreak
11 potentiality’ and ‘cost-effectiveness’. These two criteria were not weighted or scored explicitly,
12 but were used in deliberative discussions.
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22 **3. Performance matrix**

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24 The data on the performance of each of seven vaccines against the prioritisation
25 criteria are presented in Table 2. The table presents data on the five quantitative criteria used
26 for weighting and scoring, as well as the two qualitative criteria that were used in deliberative
27 discussions. It should be noted that expert opinion (from WS-B) was used when there was no
28 data available from published literature.
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32 As shown in Table 2, influenza and dengue fever have the highest incidence among
33 adults or high-risk groups but with relatively low case fatality rates. JE, on the other hand, has
34 a relatively low incidence but with high case fatality rate (almost a third of patients dying from
35 the condition). Among children, cholera and rotavirus seem to be with the highest incidence
36 and cholera with a mortality rate of 3%. Vaccine efficacy seems to be excellent for JE and HPV
37 (both above 90%), quite good for typhoid (above 80%), moderate for dengue and influenza
38 (around 65%), and average for cholera (53%) and rotavirus (43%). All the vaccines seemed to
39 be cost-effective or highly cost-effective. Finally, outbreak potential seems high for dengue,
40 cholera and rotavirus.
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50 **4. Weighting and scoring**

51 The participants of the WS-A consensually assigned 100 points to the criterion of
52 ‘incidence rate’ and four other criteria were assigned points in accordance, with the least
53 important criterion, ‘type of population at risk’ assigned 50 points. The weight of each criterion
54 was calculated by using the normalization method, and the weight of ‘incidence rate’ was
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3 estimated as 0.26, as presented in Table 3. 'Case fatality rate' and 'vaccine efficacy' were
4 weighted similarly (0.22 and 0.21, respectively), 'size of the population at risk' had a weight
5 of 0.19, and 'type of population at risk' had the lowest weight (0.13).
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9 In the same workshop (WS-A), the stakeholders assigned scores for the different
10 levels of the five criteria by consensus, using direct rating methods. For continuous criteria
11 such as 'incidence rate', 'case fatality rate', 'vaccine efficacy' and 'size of the population at
12 risk', the scores were assigned based on the levels of measures (e.g. scores of 1, 0.8 and 0.55
13 for three levels for vaccine efficacy based on whether efficacy is > 80%, 60-80% or <60%),
14 while the scores for categorical criteria such 'type of population at risk' were based on the
15 categories (e.g. scores of 1, 0.8, 0.7 and 0.5 for children, high-risk groups, women and adults,
16 respectively). The scores for the different levels of each criterion are presented in Table 4.
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25 **5. Rank ordering the potential vaccines**

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27 After combining the findings from Tables 2-4 to estimate the score and weights
28 (i.e., the weights from WS-A, and the scores by combining the different levels from WS-A
29 with the data from performance matrix validated in WS-B), the core team performed analysis
30 of seven vaccines and produced the ranking results, as shown in Table 5. Cholera vaccine was
31 top-ranked with the highest total score of 0.86 primarily because it affects children, has a high
32 incidence rate, high case fatality rate and with high size of population at risk. Despite having
33 effective vaccines, JE and HPV ranked bottom (with scores of 0.74 and 0.68, respectively)
34 because they have a low incidence rate and low size of population at risk.
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43 **6. Appraising the rank of vaccines**

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45 In the WS-C, the stakeholders reviewed the performance matrix and each
46 stakeholder ranked the vaccines individually first. The mean of their individual rankings are
47 presented in Table 6. Based on the deliberations of performance matrix, the stakeholders in
48 WS-C ranked HPV, JE and rotavirus, as the first, second and third, respectively. The
49 stakeholders discussed and highlighted the importance of the vaccine for women, which was
50 why HPV was ranked as the first. Then, they gave priority to vaccines with high incidence rate
51 and high case fatality rate; therefore, JE and rotavirus vaccines were ranked next highest. This
52 contrasts with the findings from the quantitative MCDA exercise by the core team (see Table
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3 5 using findings from WS-A and WS-B), which suggested cholera, typhoid and influenza as
4 the top three ranking vaccines.
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7 The results of ranking by the core team (Table 5) were then presented to the
8 stakeholders in WS-C, along with the information on the potentiality of outbreak of the diseases
9 and cost-effectiveness (see Table 2). After considering all this information, the stakeholders
10 adjusted the ranking by consensus and the final ranking is presented in Table 6. HPV, JE and
11 rotavirus still remained top three but the ranking order changed with JE, HPV and rotavirus
12 being first, second and third, respectively.
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19 **7. Application of vaccine prioritisation process in Bangladesh health system**

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21 After dissemination of the findings, the policy makers agreed on the importance of
22 appraising new interventions scientifically and supported the use of MCDA in the priority
23 setting process for vaccine introduction decision making. The key personnel of the ministry of
24 health and family welfare, Bangladesh, stated – *“It is better for Bangladesh at present to have*
25 *this system to prioritise vaccines in the country. Bangladesh, a low-middle income country is*
26 *graduating Gavi funding. So, we have to change our decision-making process from donor*
27 *influenced decision-making to self-decision-making.”* Based on the MCDA results, JE vaccine
28 is planned to be recommended to the decision makers for introduction into the national vaccine
29 benefit package. They also highlighted that after the selection of vaccines, the country should
30 prepare for vaccine logistics such as cold-chain capacity and other programmatic issues.
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40 **DISCUSSION**

41 **Summary of the study**

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43 This study represents the first time an explicit priority setting process based on
44 MCDA was used for the prioritisation of vaccines in Bangladesh. Vaccines selected for
45 prioritisation were those which were recommended by the international organizations but not
46 included in health benefit package of Bangladesh. The potential multiple criteria were
47 identified systematically from published literature, and shortlisted in two phases to select five
48 quantitative criteria and two qualitative criteria for the evaluation of the vaccines. Weighting
49 and scoring of the quantitative criteria were explicit and participatory, and the tools used for
50 eliciting scores and weights were user friendly and well understood by the stakeholders. The
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3 final ranking of the vaccines was determined after deliberative discussions based on the
4 performance matrix, which considered both quantitative criteria and qualitative criteria.
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8 **Statement of the principal findings**

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10 Through this explicit MCDA approach, JE vaccine was placed as the top ranked vaccine and
11 is planned to be recommended to the decision makers for introduction into the national vaccine
12 benefit package. The policy makers support the use of systematic evidence-based decision-
13 making processes such as MCDA for vaccine introduction in Bangladesh, and to prioritise
14 health interventions in the country.
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19 **Strengths of the study, and comparison to findings from other studies**

20 *Stakeholder involvement*

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22 The MCDA process was supported by different stakeholders. Members of the
23 different decision-making committees (NITAG), implementing bodies (EPI and others), and
24 health professional associations were involved in every step of this study. Stakeholders of
25 implementing agencies – EPI and CDC-DGHS also participated in the deliberative process and
26 ranking. NITAG members and members of national committee for immunization practices
27 (NCIP) also participated in the final decision-making workshop at the ministry level.
28 Participation of stakeholders in this study ensured the transparency and accountability of
29 decision-making, which is essential for a fair priority setting approach.³³ The importance of
30 involving different stakeholders during the decision-making of vaccine introduction is also
31 highlighted in other countries such as South Korea,³⁴ Oman,³⁵ Indonesia,³⁶ and the
32 Netherlands³⁷.
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44 *Criteria used in priority setting*

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46 Incidence rate of the disease and case fatality rate criteria were weighted highly,
47 indicating that disease burden was considered important for vaccine selection by the
48 stakeholders. This finding is similar to other studies which suggest disease burden as the most
49 common and important criterion considered by other low and middle-income countries
50 (LMICs) during national decision-making.^{19 38-42} Efficacy of the vaccines was weighted as the
51 next most important criterion suggesting that clinical effectiveness is also important.
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Deliberative MCDA

The final ranking in this study was based on deliberation using the performance matrix, where the weights and scores were not explicit. Despite the lack of explicit weighting and scoring, deliberative discussions are considered to be a very important part of MCDA process as it allows a shared understanding of the data, criteria and priorities. Deliberation among stakeholders followed by simple ranking appears a feasible strategy for the prioritisation of vaccines for introduction in Bangladesh and other LMICs. Kenya and Iran selected vaccines by voting, whereas Oman, India and Netherlands selected vaccines by expert evaluation which were evidence-based but not systematic.^{35 37 43 44} Korea and Thailand selected vaccines systematically via evidence-based deliberation using DELPHI and MCDA techniques.^{34 45} Recent consensus on the use of MCDA for HTA,⁴⁶ recommends deliberative MCDA approach over quantitative MCDA. Furthermore, a recent study by WHO encouraged weighting and scoring as they help streamline the deliberative discussions.⁴⁷ The methods used in our study, where the stakeholders deliberated the results from the quantitative MCDA and the performance matrix before finalising the ranking of vaccines, are in line with these recommendations.

Implications for policymakers

Whilst decision-making around vaccines in LMICs has been driven by donor funding, our study shows that it is possible to perform prioritisation systematically using evidence-based MCDA approaches. Based on the results of the MCDA study, the top ranked JE vaccine is planned to be recommended to the decision makers for introduction into the national vaccine benefit package. Please note that the ranking of vaccines and the selection of JE vaccine is country specific and may not be applicable to other settings. It is noteworthy that decision-making itself is a dynamic process, and vaccine performance on some criteria are likely to change over time. Therefore, we recommend Bangladesh undertake this priority setting process routinely even though most of the countries evaluate vaccines to be introduced once.^{39 40 43 48-51}

Limitations of the study

Different sets of stakeholders took part in the three workshops, resulting in a lack of a consistent group of stakeholders (and hence values/preferences) throughout the MCDA process. The ranking from quantitative weighting and scoring (from WS-A and WS-B) was

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3 different to the ranking by the stakeholders in the WS-C, who ranked the vaccines after a
4 deliberative process. This may be due to the differences in the stakeholder membership
5 between the different workshops and the underlying differences in their preferences.
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9 Furthermore, the vaccine ranking in WS-C was finalised after considering the cost-
10 effectiveness and the outbreak potentiality criteria, as well as the quantitative ranking. Also,
11 the stakeholder preferences were implicit in the WS-C while they were explicitly elicited in
12 the ranking using quantitative weighting and scoring (from WS-A and WS-B). This
13 highlights the importance of ensuring a consistent set of criteria and a consistent preference
14 elicitation methodology throughout the MCDA process, along with a consistent group of
15 stakeholders. If the membership, the criteria set or the methodology changes between the
16 different workshops, there is a possibility that the ranking may change quite substantially.
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23 Despite the inclusion of a wide variety of stakeholders, our study does not represent
24 all stakeholders' perspectives. Stakeholders from private sectors and representatives of patient
25 groups were not involved in the process leading to uncertainty in accountability of the results
26 to those stakeholders.
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30 Finally, in our study, the cost-effectiveness considerations and data of outbreak
31 potentiality were included as qualitative criteria rather than quantitative criteria with explicit
32 weighting and scoring. It is important to note that cost-effectiveness is not recommended as a
33 criterion in the MCDA,^{52 53} as such, a pragmatic approach was taken to consider this
34 information qualitatively rather than weighting and scoring. Whilst decision-making around
35 vaccines has typically been driven by donor funding assurance, financial considerations are
36 highlighted as being key by stakeholders. Capacity building around economic evaluation and
37 budget impact analysis of vaccines is needed in LMICs such as Bangladesh to support evidence
38 based priority setting combining MCDA with Value for Money (VfM) approaches.⁵³⁻⁵⁵
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47 CONCLUSIONS

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49 This study presents the first application of MCDA to support vaccine prioritisation
50 in Bangladesh health system. This study involved relevant stakeholders in priority setting
51 process and achieved the objectives of prioritising the vaccines for introduction in Bangladesh
52 in a transparent way, using systematic evidence-based decision-making. JE vaccine was placed
53 as the top ranked vaccine and is planned to be recommended to the decision makers for
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3 introduction into the national vaccine benefit package. The use of MCDA to prioritise
4 interventions in healthcare should be promoted as the decision-making process can be
5 improved using systematic approaches.
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TABLES**Table 1: Selecting criteria based on ranking from the workshop WS-A**

Criteria	Rank	
	Using the mean of individuals	Consensus after deliberation
Incidence rate of disease*	1	1
Case fatality rate*	2	2
Vaccine efficacy*	3	3
Size of population at risk*	5	4
Type of population at risk*	6	5
Outbreak potentiality	4	6
Cost-effectiveness	7	7
Severity of disease	8	8
Global Target	9	9
Equity	10	10

*criteria selected for vaccine prioritisation in Bangladesh

Table 2: Performance matrix with data of vaccines on the criteria (after validation in WS-B)

Vaccine preventable disease	Incidence rate	Case fatality rate	Vaccine efficacy	Size of Population at risk	Type of population at risk	Cost effectiveness**	Outbreak Potentiality***
	Number of new cases per 100,000 population per year	Percentage of death among the cases in a year	Effectiveness of vaccine or reduction of diseases provided by vaccine (%)	No. of population at risk of getting infection per year (in millions)	Type of population needed to be vaccinated	Cost-effectiveness results from published literature	
Cholera ⁵⁶⁻⁵⁹	1640	3.0%	53	15.175	Under 5 children	cost-effective	High
Dengue ⁶⁰⁻⁶²	3700	0.16% *	66	2.18 *	Adult/High-risk	Very cost-effective	High
HPV ⁶³⁻⁶⁶	10.6	0.0115%	95	1.56	Woman	Highly cost-effective	Low
Influenza ^{58 67-71}	10,200	0.088%	63	15.5	High risk	cost-effective	Low
Japanese encephalitis ^{16 58 72-75}	2.7	30.0%	96.2	10.77	High risk	very cost effective	Medium
Rotavirus ^{58 76-78}	1080	0.0055%	43	15.175	Under 5 children	Very cost effective	High*
Typhoid ^{58 79-83}	280	0.30%	81.60	15.175	Under 5 children	Cost effective	Medium

* Expert opinion; **Not included in weighting and scoring, used in deliberative discussions in workshop WS-C for final rankings. Judgements on cost-effectiveness were made from conclusions from published literature which evaluated the cost-effectiveness of these vaccines in Bangladesh or similar countries. ***Not included in weighting and scoring, used in deliberative discussions in workshop WS-C for final rankings.

Table 3: Points allocated, and the calculated weights, for the criteria (from WS-A)

Criteria	Points	Weight
Incidence rate	100	0.26
Case fatality rate	85	0.22
Vaccine efficacy	80	0.21
Size of population at risk	75	0.19
Type of population at risk	50	0.13

Table 4: Scores for the levels of criteria (from WS-A)

Criteria	Levels	Score
Incidence rate	Level 1: >1000/100,000	1.0
	Level 2: 100-1000/100,000	0.8
	Level 3: 10-100/100,000	0.5
	Level 4: <10/100,000	0.3
Case Fatality rate	Level 1>10%	1.0
	Level 2: 1-10%	0.8
	Level 3: <1%	0.4
Vaccine Efficacy	Level 1: >80%	1.0
	Level 2: 60-79%	0.8
	Level 3: <60%	0.55
Size of Population at risk	Level 1: >10 million	1.0
	Level 2: 1 – 10 million	0.8
	Level 3: 100,000 -1 million	0.5
	Level 4: < 100,000	0.3
Type of Population at risk	Level A: Children (<5 years)	1.0
	Level C: High risk group	0.8
	Level B: Women	0.7
	Level D: Adult	0.5

Table 5: Rank order of vaccine using only quantitative criteria (from WS-A and WS-B)

Weight of Criteria	Incidence rate				Case Fatality Rate			Vaccine efficacy			Size of population at risk				Type of population at risk				TOTAL	
	0.26				0.22			0.21			0.19				0.13				Sum	Rank
Levels	L1	L2	L3	L4	L1	L2	L3	L1	L2	L3	L1	L2	L3	L4	L-A	L-B	L-C	L-D		
Score of Levels	1.0	0.8	0.5	0.3	1.0	0.8	0.4	1.0	0.8	0.55	1.0	0.8	0.5	0.3	1.0	0.8	0.7	0.5	Sum	Rank
Cholera	(0.26x1.0) 0.26				(0.22x0.8) 0.17			(0.21x0.55) 0.11			(0.19x1.0) 0.19				(0.13x1.0) 0.13					
Typhoid	(0.26x0.8) 0.20				(0.22x0.4) 0.09			(0.21x1.0) 0.21			(0.19x1.0) 0.19				(0.13x1.0) 0.13				0.82	2
Influenza	(0.26x1.0) 0.26				(0.22x0.4) 0.09			(0.21x0.8) 0.16			(0.19x1.0) 0.19				(0.13x0.7) 0.09				0.79	3
Rotavirus	(0.26x1.0) 0.26				(0.22x0.4) 0.09			(0.21x0.55) 0.11			(0.19x1.0) 0.19				(0.13x1.0) 0.13				0.78	4
Dengue	(0.26x1.0) 0.26				(0.22x0.4) 0.09			(0.21x0.8) 0.16			(0.19x0.8) 0.15				(0.13x0.7) 0.09				0.75	5
Japanese encephalitis	(0.26x0.3) 0.08				(0.22x1.0) 0.22			(0.21x1.0) 0.21			(0.19x0.8) 0.15				(0.13x0.7) 0.09				0.74	6
HPV	(0.26x0.5) 0.13				(0.22x0.4) 0.09			(0.21x1.0) 0.21			(0.19x0.8) 0.15				(0.13x0.8) 0.10				0.68	7

*Data from performance matrix (Table 2) were combined with the scores for different levels (Table 4) to estimate the scores for each vaccine. These were then multiplied with weights (Table 3) to calculate overall scores, which were then used for ranking

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Table 6: Ranking of vaccines

Vaccine	Ranking from WS-C	Ranking from the analysis of WS-A and WS-B	Final ranking after deliberation in WS-C*
Japanese Encephalitis	2	6	1
HPV	1	7	2
Rotavirus	3	4	3
Cholera	5	1	4
Typhoid	4	2	5
Dengue	7	5	6
Influenza	6	3	7

*including consideration of information on cost-effectiveness and outbreak potential

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SUPPLEMENTARY**Supplementary A: Data collection instrument of Workshop A - Ranking of criteria**

Name of the participants: _____

Designation: _____

Organization: _____

Note: Pls. make rank of the following criteria - 1 to 10 (Where is the most important and 10 is the less important)

CRITERIA	DEFINITION	RANK
Criteria of Disease		
Case fatality rate	Percentage of death among the cases	
Incidence rate of disease	Number of new cases per 100,000 population per year	
Outbreak potentiality	Potentiality of the disease to be epidemic Potentiality will be measured by the reproduction of the disease	
Severity of disease	Symptoms of the disease; how severe the disease are in the most of the cases	
Size of population at risk	Size of the population at risk or the target population for vaccination	
Type of Target population/ Demographic consideration	Demographic consideration or Target population for the vaccination against the disease (e.g. children or female or adult)	
Criteria of Vaccine		
Cost-effectiveness	Cost-effectiveness of vaccine; Incremental cost-effectiveness ration (ICER) will be \$/QALY gained or \$/DALY avoided if the vaccine introduced in comparison to the No vaccination	
Vaccine efficacy	Effectiveness of vaccine or the percentage reduction of diseases provided by vaccine	
Other Criteria		
Equity	Disease occur more in economically poor people or disadvantaged population	
Global Target	Global agenda of eradication/ elimination/ control target	

Supplementary B: Data collection instrument of Workshop C - Ranking of vaccines

Name of the participants: _____

Designation: _____

Organization: _____

Please rank vaccines from 1-7, where 1 is most favourable and 7 is least favourable

	Criteria	Rotavirus	HPV	Cholera	JE	Typhoid	Influenza	Dengue
DISEASE	1. Incidence rate Number of new cases per 100,000 population per year	1080/100,000	24.3/100,000	210/100,000	2.7/100,000	280/100,000	10,000/ 100,000 person year (2008) 6600/100,000 person year (2009) 17000/100,000 person year (2010)	1340-5780/ 100,000 person- season
	2. Case fatality rate Percentage of death among the cases	0.03% 12.42/100,000 among < 5 years of age (Rotavirus gastroenteritis mortality) (1.24%)	1.8% 50%	1.5%	10-30% (25%)	0.3% (1%)	0.08%	2.5%
VACCINE	Type of vaccine	RV5; Live attenuated	Human Papillomaviruses Novavalent	Shanchol	SA14-14-2 JE Vaccine	Typhoid Conjugate vaccine	Influenza trivalent vaccine: Single dose	Dengvaxia live attenuated, recombinant tetravalent vaccine
	Dosage	3 dosages	2 dosages	2 dosages	Single dose	Single dose	Single dose	3 dosages
INTE	3. Vaccine efficacy Effectiveness of vaccine or the percentage reduction of diseases provided by vaccine	55% (40-85%)	90-100%	50-60%	95% >85%	50-72%	40% 40-60%	66%
POPULATION	4. Type of Target population Demographic consideration or Target population for the vaccination against the disease (e.g. children or female or adult)	Under 5 population	Girls of 10 years of age or class 5 student 1.54 million	1-5years of population Urban and high risk population	1-15 years of children; Routine immunization 9- 12 months	Under population	High risk group	Dhaka City population
ATION	5. Size of population at risk (million) Number of population need to be vaccinated or size of the population at risk or the target population for vaccination	15.17	9.17 1.54	13.3	7.4 (1-15 years of children)	15.17	15.47	2.18
	RANK							