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## Community health workers' efforts to build health system trust in marginalised communities: A qualitative study from South Africa

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## TITLE PAGE

**Title:** Community health workers' efforts to build health system trust in marginalised communities: A qualitative study from South Africa

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## ABSTRACT

**Introduction** Community health workers (CHWs) enable marginalised communities, often experiencing structural poverty, to access healthcare. Trust, important in all patient-provider relationships, is difficult to build in such communities, particularly when stigma associated with HIV/AIDS, TB, and now COVID-19, is widespread. CHWs, responsible for bringing people back into care, must repair trust. In South Africa, where a national CHW programme is being rolled out, marginalised communities have high levels of unemployment, domestic violence and injury.

**Objectives** In this complex social environment, we explored CHW workplace trust, interpersonal trust between the patient and CHW, and the institutional trust patients place in the health system.

**Design, Participants and Setting** Within the observation phase of a 3-year intervention study, we conducted interviews, focus groups and observations with patients, CHWs, their supervisors and, facility managers in Sedibeng.

**Results** CHWs had low levels of workplace trust. They had recently been on strike demanding better pay, employment conditions and, recognition of their work. They did not have equipment to perform work safely, and some colleagues did not trust, or value, their contribution. There was considerable interpersonal trust between CHWs and patients, however, CHWs' efforts were hampered by structural poverty, alcohol abuse, and no identification documents among long-term migrants. Those supervisors who understood the extent of the poverty supported CHW efforts to help the community. When patients had withdrawn from care, often due to nurses' insensitive behaviour, CHW's attempts to repair patient's institutional trust often failed due to the vulnerabilities of the community, and lack of support from the health system.

**Conclusion** Strategies are needed to build workplace trust with supportive supervision for CHWs and better working conditions, and to build interpersonal and institutional trust by ensuring sensitivity to social inequalities and the effects of structural poverty among healthcare providers. Societies need to care for everyone in them.

## ARTICLE SUMMARY

### Strengths and limitations

- The data was not collected to explicitly find out about trust. If it had been, participants may have expressed their views in greater detail.
- A strength of this research is the number of observational days that the fieldworkers spent with the community health workers and other staff to comprehend their daily work and community interactions.
- Our data illuminates the reality of the vulnerable communities lives in which CHWs work in - desperate poverty, alcoholism, and gender-based violence.
- The study was limited to a peri-urban South African setting, similar to other parts of South Africa and other LMIC contexts.

## MAIN TEXT

### INTRODUCTION

Community health workers (CHWs) serve a critical function in low- and middle-income countries (LMICs), providing frontline services to marginalised groups who face significant barriers to care<sup>1-3</sup>. Effective deployment of CHWs is crucial to moving towards the Sustainable Development Goals (SDG)<sup>4,5</sup>. In settings where HIV and tuberculosis (TB) are established epidemics, CHWs can assist people in adhering to treatment, important where drug resistance to antiretroviral treatment and TB are public health concerns<sup>6,7</sup>.

In vulnerable communities, where people experience structural poverty<sup>8</sup>, CHWs have to navigate complex health and social situations. Trust, important in all patient-provider-health system relationships<sup>9</sup>, is more fragile in such communities<sup>10</sup>. Patients who have unstable lives often receive poorer care; in turn, poor quality care may cause patients to lose trust in their local facility, and become reluctant to seek care in the future<sup>11</sup>. CHWs, responsible for bringing people back into care, must repair that trust, a complex task when stigma associated with HIV/AIDS, TB and now COVID-19<sup>12,13</sup>, is widespread.

In South Africa, a national CHW programme is being rolled out, particularly in marginalised communities with high levels of unemployment<sup>14</sup>, domestic violence<sup>15</sup> and injury<sup>16</sup>, an epidemic fuelled by high rates of alcohol abuse<sup>17</sup>. There is also a high prevalence of communicable and non-communicable conditions<sup>18,19</sup>. Patients struggle to stay in care due to poverty<sup>20</sup> and stigma,<sup>21,22</sup> and those who are migrants face inequity in the health system<sup>23</sup>. CHWs themselves are fighting for employment rights and recognition of their contribution, and so are challenging their relationship with the health system<sup>24</sup>. In this complex social environment, we explored CHW workplace trust, interpersonal trust between the patient and CHW, and the institutional trust patients place in the health system.

### BACKGROUND

#### *CHW programme in South Africa*

In 2011, the South African Department of Health, initiated a national CHW programme (ward-based outreach teams; WBOTs) to improve access to services<sup>25</sup>. The intention is to provide health promotion, prevention, screening services and referral for a wide range of health and social needs<sup>26</sup>. The teams are composed of CHWs, supervised by one or two nurses, usually either a retired senior nurse (called a professional nurse) or junior nurse (called an enrolled nurse)<sup>27</sup>. Professional nurses (PNs) in South Africa can diagnose patients, prescribe treatment and dispense medication. PN supervisors are trained in primary healthcare and community nursing. Enrolled nurses (ENs) complete a two-year nursing course and are qualified to provide nursing care under supervision.

The standardised CHW training covers identification of the need for ante- and post-natal care, monitoring immunisation and adherence to chronic medication, screening for malnutrition and TB, substance abuse, and gender-based violence<sup>28,29</sup>. CHWs conduct household registrations to identify those in need, and trace patients who have withdrawn from care. During the COVID-19 pandemic, CHWs have been responsible for a mass community-based screening programme, asking people about symptoms and referring them to mobile testing units to quarantine suspected cases and provide appropriate care<sup>30</sup>.

### Trust

Trust, a complex and multifaceted notion, “influences individuals’ willingness to act on the basis of words, motives, intentions, actions and decisions of others under conditions of uncertainty, risk or vulnerability”<sup>31</sup>. The social relations of trust are accepted as a core contributor to health systems; a trust-based health system is grounded in cooperation, communication and empathy, enabling the successful functioning of the health service<sup>32</sup>. We have chosen to use the conceptual framework by Gilson et al.<sup>33</sup> which describes the interaction between workplace and patient-provider trust to frame our study (see Figure 1).

Workplace trust, defined as respectful and fair treatment in the workplace, is rooted in trust in the employing organisation, trust in your supervisor, and trust in your colleagues. Patient-provider trust is rooted firstly in interpersonal trust, in this case between a patient and CHW. Patient-provider trust is also rooted in institutional trust - the extent to which the CHW and patient can trust that the health system will support the CHWs to act in the best interests of the patient. Here the health system refers in an immediate sense to the CHW’s supervisor, the facility manager, other staff at the facility, as well as the broader health system (access to equipment, medication, effectiveness of referrals to hospital, or social services). Both types of trust are influenced by the individual provider’s characteristics, their personalities, past experiences, skills, knowledge, including, for example, sensitivity to patient concerns (e.g. stigma), ability to maintain confidentiality despite living in the same community, and to draw support from the health system.

## METHODS

### Study design

In the initial observation phase of a 3-year intervention study in Sedibeng District, Gauteng Province, we studied six CHW teams with different configurations of supervisors and locations. In analysing the observation data (reported elsewhere<sup>34,35</sup>), trust was a re-occurring theme. In this paper, we present the qualitative data from the four, non-intervention teams, to examine the role of trust in greater depth.

### Setting

In Sedibeng, at the time of the study, there were 39 CHW teams in 37 of the district’s 72 wards (smallest geopolitical area). Sixteen of the teams were based at a health post and the remaining 23 were clinic-based. A health post consists of one or two temporary wooden structures (providing 3-6 rooms), without electricity and often with irregular water supply. It is managed by one or two PNs. In addition to the scope of practice described above, in Sedibeng the CHWs deliver chronic medication to elderly, or disabled, patients.

The CHWs were not formally employed by the government. They were an outsourced workforce and paid a minimal stipend for six-hours work per day. Two months before the start of our fieldwork, CHWs had been on strike over their conditions of employment. During the fieldwork, the CHWs were paid R2500 (ZAR), below the minimum wage (R3500 per month), however, by the end of 2018, it was increased to the minimum wage. All CHWs were from the local community.

The four teams served communities that differed by type of population and geography (See Box 1). Housing was either formal brick housing, or informal shacks often made from old corrugated iron, wood and plastic. Residents in the informal settlements are often internal migrants, from poor rural provinces, or long-term migrants, often second generation, originally from Lesotho without South African identification documentation<sup>36</sup>, who cannot access government social grants or obtain employment.

### Box 1: Description of the teams and the communities

**Team 1** – A clinic-based team supervised by a PN and two ENs; well-established, better-off community, with relatively low levels of unemployment. Many residents are elderly to whom the CHWs deliver medication.

**Team 2** – Team based at a health post and supervised by a PN and EN. Largely an informal settlement with very high levels of unemployment, with cases of extreme poverty and child malnutrition.

**Team 3** – Team based at health post supervised by a PN and two ENs; predominately formal brick housing, as well as an area with informal shacks.

**Team 4** – Health post team supervised by a PN and an EN; predominately government-built brick houses with back-room shacks, and a small informal settlement.

### Data collection

Interview and observation data were collected between September 2016 – February 2017 (Table 1). Fieldworkers (FW) were trained in research methods, ethics, and the study tools using extensive role-plays and observation practice. They were also given an orientation to community-based healthcare by an experienced nurse. Interview guides and observation templates were revised after piloting and feedback from the fieldworkers<sup>35</sup>.

*Observations (obs) of CHWs* - CHWs were selected randomly by drawing names out of a hat, on the first morning of a four-day observation period. The fieldworkers observed 2-3 CHWs in the community, with or without a supervisor. The fieldworkers took detailed notes using a template.

*Focus group discussion (FGD)* topics included descriptions of the types of activities carried out by CHWs and their successes and challenges.

*Key informant interviews* were conducted with the facility manager (FM), and nurse supervisors (EN or PN) to discuss typical activities, resources, how the programme ran, and its successes and challenges.

*Patient interviews* - If during an observational visit a household member was given a referral by a CHW, the fieldworker asked their permission to conduct a follow-up interview one-month later to understand the patient's experience during any follow-up actions.

**Table 1: Qualitative data collected**

Site	Team 1	Team 2	Team 3	Team 4
<b>Days of observations with CHWs (number of household visits)</b>	24 (88)	18 (43)	26 (79)	24 (65)
<b>Number of FGDs with CHWs (44 participants)</b>	2	1	2	2
<b>Number of key informant interviews (nurses and facility managers)</b>	1 EN 1 PN	1 EN 3 PNs 1 FM	2 ENs 1 PN 1 FM	1 EN 1 PN 1 FM
<b>Number of patient interviews</b>	14	6	12	15



1  
2  
3 All participants were purposively sampled. All available CHWs participated in the FGDs and all nurse  
4 supervisors and facility managers were interviewed. None of the participants were known to the  
5 fieldworkers prior to the study. All data collection was conducted in person, audio-recorded and  
6 transcribed/translated verbatim by the fieldworkers who wrote reflective notes after each day.  
7 Patient interviews were summarised by the fieldworker. We deemed data saturation had been  
8 reached when each pair of CHWs had been observed for at least four-days.  
9

### 10 11 **Data analysis**

12 Raw data on trust was extracted from transcripts and notes into a data extraction table for each site  
13 by JAW. Data was placed chronologically so that the stories flowed from day-to-day and we could  
14 connect different participant's perspectives on the same issues. Familiarity with the extracted data  
15 enabled JAW, JG and FG to develop a common understanding about trust; based on this  
16 understanding, JAW identified a range of conceptual frameworks, and we chose Gilson et al.<sup>33</sup> as  
17 having the closest fit with the data.  
18

19  
20 We manually conducted a thematic analysis of the extracted data informed by the framework<sup>33</sup>.  
21 Emergent themes were identified and led us to adapt the framework. We compared data segments  
22 and quotes under each theme across the sites and between the participants in an iterative process  
23 of reflection.  
24

25  
26 Participants did not provide feedback on the findings, but one fieldworker was engaged to help  
27 check the interpretation of data. In the results we present this as a narrative, with anonymised  
28 participant quotations which are representative of each participant group and site.  
29

### 30 31 **Ethics**

32 All participants gave informed consent. The project received ethical approval from the University of  
33 the Witwatersrand Human Research Ethics Committee (Medical) (M160354), the Gauteng Provincial  
34 Health Research Committee, and from the University of Warwick Biomedical and Scientific Research  
35 Ethics Sub-Committee (REGO 2016-1825).  
36

### 37 38 **Patient and Public Involvement**

39 CHWs, patients and the public were not involved in the design, conduct, reporting or dissemination  
40 plans; however, facility, district and provincial managers were involved. We have conducted  
41 feedback sessions with CHW teams, facility, district and provincial managers.  
42  
43  
44

## 45 **RESULTS**

### 46 47 **Workplace Trust**

#### 48 **Conditions of employment**

49 Many CHWs complained the stipend was not adequate to meet their basic needs and wanted fairer  
50 contracts with 21-days of annual leave, and employment after 50-years of age: "We feel that the  
51 Department of Health failed us. We were promised that we would be employed permanently, that  
52 our stipend would change to a salary." (CHW\_FGD2-Team4) During the strike before fieldwork:  
53 "They started toyi-toying [protest dancing], singing the swearing songs at us [staff]. It was just  
54 havoc." (FM-Team2) At times, the strike was violent, corroding trust: "The CHWs attacked us and  
55 some of the staff were injured." (FM-Team2) Some CHWs continued a strategy of passive resistance:  
56 "They did not want to go to the community [to work]; some mentioned that they have nothing to  
57 eat at home... one said she will not come to work until she is paid." (FW\_obs\_CHW-Team2)  
58  
59  
60

### **Working conditions**

The physical conditions at the health facilities were challenging. At the health post: “The patients wait outside and when it is raining, they get wet. In the consultation rooms, the nurses put buckets because the roof is leaking.” (FW\_obs\_CHW-Team2) At the clinic, the supervisors complained: “We need space to work. It is frustrating because we work in the kitchen.” (PN-Team1) The small spaces compromised infection control and made confidentiality difficult. Where there was no space inside, the CHW team met outside, limiting the possibility of discussing patients in confidence.

CHWs work in pairs for safety, even though the CHWs know their communities well: “Sometimes you go to the house with lots of males and we are scared that we might get raped. So, our lives are at risk.” (CHW\_FGD1-Team4) They were not given adequate personal protective equipment against TB. Other anxieties were not wearing gloves when caring for patients with bedsores, being pricked by a needle, or being harmed by dogs or people living with mental illness.

The CHWs were not supplied with a uniform; their supervisors suggested the CHWs wore black trousers and a white top to make them identifiable and look professional. The CHWs were given work bags containing equipment, however, glucose strips or batteries for the BP monitor were not routinely replaced: “It is so embarrassing when you are at the household, only to find out that the blood pressure machine is not working.” (CHW\_FGD1-Team3) The CHWs were told: “If they lose the equipment, they will have to replace it.” (FW\_obs\_CHW-Team4) Their bags were routinely searched, and the content was ticked off an inventory by the clinic security guards: “as if they were thieves.” (FW\_obs\_CHW-Team1) One PN threatened to stop their stipend if they did not return their bags each day, even though it was not within her power to do so.

### **Relationships with colleagues**

A hierarchy played out in the health facilities, with the CHWs on the bottom rung of the ladder: “Everyone tells us what to do. We have to do everything we are told to do without any question.” (CHW\_FGD-1-Team1) CHWs felt their work was not valued: “We have been working here for a long time and no one recognises us. We are just a group of fools.” (CHW\_FGD-1-Team2) One facility manager (FM) expressed this hierarchy: “The nurses are trained, they know exactly what they are supposed to do, unlike CHWs; they are just called from the streets.” (FM-Team2) She justified her distrust: “When we send them out, there are those who will not be doing their work, they will go to their own places to do laundry and clean their houses.” (FM-Team2) Her trust had been further eroded during the strike: “It is difficult for us to interact with them because they are very same people who had attacked us. We talk for the purposes of work, other than that, we are keeping them at arm’s length.” (FM-Team2) Another FM said that despite her grievances about them, “we learn to live with them and realise that these people are useful to us.” (FM-Team4)

The CHW supervisors generally praised the CHWs. One EN talked of leading the CHWs, even while calling them children: “I know my children [CHWs]. It is important, you must be friendly and polite. Don’t be a boss, be a leader. I talk to the CHWs. I tell them ‘Be friendly... as I am’.” (EN1-Team1) This attitude created a two-way relationship: “The CHWs are comfortable to raise issues with her. If they answer her, ‘No sister [nurse], this should be like this and that’, she listens to them, and allows them to take initiative and solve the problems.” (FW\_obs\_PN-1-Team4) Some of the ENs and PNs worked hard to reduce social hierarchy at the clinic, and ensure the CHW abilities were used constructively: “I feel that CHWs are not appreciated. I took my time and studied each CHW. Now I know how to handle each of them. If a CHW is rude, I bring her close to me and tell her that you will be doing statistics with me [collating activity data].” (PN1-Team1) This PN created leadership opportunities: “I said to her [CHW] you are their leader, if they have a problem, they must address it with you [CHW] and you will tell me [PN].” (PN1-Team1) Another PN tried to help the CHWs understand the importance of confidentiality and trusting relationships with patients: “Sometimes, they gossip

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2  
3 about their patients and that condemns the family. If they identify a TB patient and I would ask them  
4 to adopt that family." This was not always successful "[however] when I ask if they have delivered  
5 the treatment to the patient, [the CHW responds] 'why doesn't the patient come and fetch it?'"  
6 (PN2-Team2)  
7

8  
9 Some PNs viewed the CHWs as "unreliable. They just work for the sake of money... they aren't doing  
10 it wholeheartedly." (PN1-Team2) This PN did not trust they recorded the patient's blood pressure  
11 results accurately saying: "[CHWs] are not so honest." (PN1-Team2) One PN would belittle the  
12 CHWs: "She [PN] even shouts at us in front of the patients. We are adults, mothers and we have our  
13 own houses... she does not respect us." (CHW\_FGD-1-Team3)  
14

15  
16 The less experienced ENs struggled to gain the respect of the CHWs: "I think it is because of my age  
17 maybe. They see me as young even though I am a nurse." (EN1-Team2) The CHWs relied on the PN,  
18 dismissing the EN's help: "The PN is much better, she was able to sit down with us and show us  
19 where we went wrong. The EN does not even sit with us. Last time there was a fight here they told  
20 her that, 'you are distant from us'." (CHW\_FGD-1-Team2) The PN was aware this was a problem:  
21 "She [EN] has no comradeship with them. I can see that there are some [CHWs] who want to  
22 disrespect her because she is still very young." (PN1-Team2). One EN had little experience, and the  
23 CHW had to teach her: "The ENs know nothing about WBOT. We are the ones who had to teach  
24 them but they are getting more salary than us. That is not fair; that is why we get angry and strike."  
25 (CHW\_FGD-Team4)  
26

27  
28 However, there was evidence of teamwork between the EN and CHWs: "We have two ENs who are  
29 able to walk to the field with us. They are helpful in intervening in our cases." (CHW\_FGD-1-Team1)  
30 Another EN was happy to follow the CHWs' routine, helping when needed: "I don't change whatever  
31 they're doing that day, because they know their patients. I go and supervise wherever they are  
32 going. If they are having any problems, they will take me to those places so that I can help." (EN1-  
33 Team3) The supervisors were key to enlisting the support of other social services, even if their help  
34 was limited (Vignette 1).  
35  
36

#### 37 **Vignette 1**

38 "I told the police there was a house written, 'no entry'. The police came and I got into the van and  
39 went with them. We found an old lady. There was a small bundle; she was sleeping on some  
40 blankets. It was winter. There bread, a towel, and porridge with nothing else. We bathed her and  
41 put on body lotion. After she bathed, she sat in the sun... she said, 'you remind of the days I used  
42 to bathe like this'. I gave her a blanket, towel, underwear, and nappies. I sat down and phoned  
43 SASSA [The South African Social Security Agency], and Home Affairs. When they checked her  
44 records, she was deported in 1975 back to Lesotho but she found a way to return to South Africa.  
45 Home Affairs said there is no way this woman can get an ID book. I am telling you about the  
46 problems the WBOT are experiencing." (PN2-Team2)  
47

#### 48 ***The community***

49  
50 The CHWs are confronted with many complex, and at times, tragic situations: "The child's clinic card  
51 was lost. The shack caught fire and the family lost everything." (FW\_obs\_CHW-Team4) Community  
52 members were often intoxicated: "The CHWs find people sitting and drinking a Black Label [beer].  
53 How do you talk to someone who is drinking liquor and talking nonsense?" (PN1-Team2) This made  
54 it difficult for the CHWs to do their jobs: "A patient said to us 'I am HIV positive but I don't take  
55 antiretrovirals. All I need is men and I survive'. The lady looked drunk. The CHW asked if she drinks  
56 alcohol and she said yes, she is trying to reduce stress." (FW\_obs\_CHW-Team3) The use of drugs was  
57 also apparent: "Some households, you find an old woman crying about her misbehaving grandson  
58 using nyaope [drugs]. You have to listen and give some counselling and leave when she is feeling  
59  
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1  
2  
3 better." (FW\_obs\_CHW-Team1) Descriptions of physical abuse were not uncommon: "The granny  
4 started crying. The CHW gave her a tissue to wipe the tears. The granny said the man we passed  
5 outside is her husband, who abused her and made her leave home." (FW\_obs\_CHW-Team1) In  
6 another observed visit, when asked how she is doing, a patient replied saying: "she is stressed. She  
7 showed the CHW her bruises on her arms and said her husband is beating her." (FW\_obs\_CHW-  
8 Team4).  
9

10  
11 Many community members did not have legal documentation. With no South African identification,  
12 children's births are not registered nor are they eligible for government social grants: "The patient  
13 does not receive the pension grant because she is from Lesotho. Her son is also unemployed. The  
14 CHWs have tried to involve social workers and the police but there is no solution because of the  
15 documents." (FW\_obs\_CHW-Team2) This was a common occurrence, and CHWs are often not able  
16 to assist: "Our intervention is not enough because people are not working, those from Lesotho don't  
17 have identity documents. You are breaking their hearts because you can't give them anything,  
18 besides filling in the registration form and asking: 'Is there someone with TB? Is there someone  
19 working?,' when there is no food. You can't even say I will get food parcels, there is nothing."  
20 (CHW\_FGD-1-Team2) Witnessing such poverty affected the CHWs: "We carry these stories because  
21 we are also human. I wish we could have one whole day just to talk about what we have seen and  
22 observed." (CHW\_FGD-1-Team1)  
23  
24

### 25 Interpersonal Trust (Patient - CHW)

26  
27 There was a huge appreciation and respect for the work of the CHWs. "These people found me  
28 dying... I was not drinking water, not eating. The CHWs came every morning; they are ever-caring."  
29 (FW\_obs\_PN-Team4) Relying on the CHWs for emotional support was common: "I have found  
30 people that I can pour out my problem to... I feel very good after talking to them." (Patient-Team3)  
31 One man noticed that: "...we [CHWs] sit outside in the sun and he tried to erect a small shack so that  
32 we can sit there." (CHW\_FGD-1-Team2) When the CHWs were on strike: "The community elders  
33 were even saying: 'if we were able to walk, we were going to join you [on the strike]'. " (CHW\_FGD-1-  
34 Team1) Gaining respect, and being acknowledged as a nurse, was hugely motivating: "I feel tall  
35 especially when they call me at the [shopping] mall saying 'Sister!'. Wow, I feel good'." (CHW\_FGD-  
36 1-Team1)  
37  
38

39  
40 Generally, the CHWs were sensitive to people's personal matters: "We do not tell the mother that  
41 her daughter did the HIV test. We can only be free to talk about it if the mother initiates the topic."  
42 (CHW\_FGD-2-Team1) Home visits provided the opportunity to build supportive relationships: "I  
43 started working with the patient during her pregnancy after she was diagnosed with HIV/AIDS. She  
44 was devastated and unfortunately miscarried because of stress and depression. I continued to visit,  
45 and we developed a good relationship. The patient is taking treatment very well and her CD4 counts  
46 have improved." (FW\_obs\_CHW-Team4) On occasions, CHWs and nurses were not sensitive enough.  
47 "The EN asked the teenager if she is sexually active. The girl found the question very difficult to  
48 answer in front of her grandmother. One of the CHW's advised the EN to speak with the teenager in  
49 a private space. The EN took the advice and used the nearby kitchen to talk with the teenager."  
50 (FW\_obs\_CHW-Team1) The teenager was invited to the health post where she received sex  
51 education and contraceptives.  
52  
53

54  
55 Some community members did not trust the CHWs. The PN supervisor had to reassure a patient that  
56 an HIV test would not be done by a CHW. Sometimes people do not answer their doors: "... because  
57 they fear that people would think they are HIV positive, but we are visiting everyone." (PN1-Team4)  
58 They were blamed for not delivering medications on time: "We go to their houses to deliver  
59 medications and they are not there. Then the patient will come to the clinic to complain. So, it  
60

seems as if we don't do our work." (CHW\_FGD-1-Team1) Occasionally, when the clinic does not have any medication, the CHWs were blamed for selling the medication.

### Institutional Trust (Patient – CHW – Nurse – Health system)

CHWs can make a formal referral to the health facility. In two sites, referred patients did not have to queue at the clinic, but could go straight to the CHW supervisor. The teenager's referral (above) enabled a streamlined visit for her first contraception visit: "The referral helped me because it was the first time I visited the clinic. It made it easy as I knew exactly who I was looking for."

(PatientTeam1) However, without adequate support from the clinic, CHWs often struggled to support patients: "I had an incident where a patient who tested negative [HIV] throughout her pregnancy but on delivery tested positive. The clinic gave her antiretrovirals but she left them at the clinic. I took them to the woman and she told me, she won't take those them because she is not HIV positive. I had to do counselling which I am not qualified to perform." (CHW\_FGD-Team4) The CHW efforts are sometimes frustrated by the clinic 'rules': "Some households do not have food to eat and the patient is on treatment. I contribute something [from my own pocket] so that the patient can eat, but when I ask for porridge from the clinic, the nurse tells me that I have to bring the patient [to the clinic]. That is a big problem because the patient is sick and has no transport money. So, yah it hurts." (CHW\_FGD-1-Team3) The nurse was not willing to accept the CHW's word that the person cannot come, and failure to support a patient reduces the CHWs credibility in the community.

In other instances, there was a breakdown in communication with other parts of the system: "She used to go and collect her [government] grant by herself but for the previous two-months she has been bedridden. We promised her a wheelchair. We phoned the hospital, but it was not possible for us to take the old lady to the hospital because of the distance. I don't know what happened [after that]." (FW\_obs\_CHW-Team2) At times, the complex transitory nature of people's lives made helping them difficult: "A woman was breastfeeding and defaulted on her antiretrovirals, and was refusing to come to the clinic, so they were concerned about the safety of the baby. The CHW referred the patient to the social worker, but she does not think the social worker managed to find the patient because she disappeared." (PN3-Team2)

Some nurses were sensitive to the challenges that the communities faced. "When you sit down and talk with them you would find that they have buckets of stressors. I don't have tablets for stress. I have to try and talk to the person." (PN1-Team2) The same nurse was also aware that her privileged position made her insensitive to patients' challenges: "I asked this woman whether she had bathed or not, because the child was dirty and the woman was also untidy, and she said no. I really got embarrassed because she told me that there was no body soap because there was 'no one working at home, we are left with our grandmother, our mother is dead, and we are from Lesotho'." (PN1-Team2)

However, negative attitudes of nurses often affected the patient's willingness to attend the health facility: "The CHWs asked an old lady why she is not taking her treatment. The lady said the sister [nurse] at the clinic doesn't talk to her well, so it is better for her to stop going to the clinic." (FW\_obs\_CHW-Team3) Some patients confided in the CHWs about the nurses' behaviour: "[the patient] said if the nurse comes to their houses and speaks the way she speaks when she is at the clinic, they are going to hit her." (CHW\_FGD-2-Team3) Vignette 2, describes a woman who was no longer taking her antiretroviral treatment due to a disagreement with the health post staff. In vignette 3, a nurse is rude to a vulnerable pregnant woman who withdraws from care; the CHW enlists the PN's support to get the nurse to apologise but fails.

#### Vignette 2

The CHW asked the woman why she is breastfeeding whilst she is HIV positive and not taking treatment: “She said she and her child are both fine, the child has never been sick, and she is picking up weight: ‘I will see about that thing when I am sick.’” (FW\_obs\_CHW-Team4) The nurse had taken bloods from her baby, but the results were lost. Before retesting the child, the woman was insisting: “The clinic must first tell me what happened to the blood that was drawn.” (FW\_obs\_CHW-Team4)

### Vignette 3

A patient was raped as a teenager and contracted HIV. Her first child passed away and her second child was also HIV positive. The patient usually takes antiretrovirals. She is pregnant. When visiting the clinic, a nurse refused to check the unborn baby because the mother did not have a transfer letter from her previous clinic in the Eastern Cape. The consultation ended with the nurse saying: “I don’t care if you give birth in the toilet or in the street. It is not my problem.” (FW\_obs\_CHW-Team3) Feeling angry and upset, the pregnant woman refused to go back to the clinic. With tears flowing down her face the woman said: “I know the rules of the clinic for a pregnant mother who is HIV positive, and I follow them always. I did not choose to be HIV positive.” (Patient-Team3) The CHW promised to collect her medication on her behalf, and also she would report the case to the supervisor, saying: “she [patient] must not worry as she is not the first one she has treated badly and this time she [CHW] is going to report her.” (FW\_obs\_CHW-Team3) However after the patient and nurse communicated, the patient reported: “the sister [nurse] denied all the things she said to me, they wrote on my clinic card that I will never come back to this clinic, and the clinic will not be accountable should anything happen to me.” (Patient-Team3)

Responsible for finding defaulting patients, the CHWs have to find ways to repair the patient’s trust in the health system: “We talk to the patients, encourage them to go for the sake of their health and ignore the nurses’ attitude.” (CHW\_FGD-2-Team3) However, the CHWs could not guarantee patients will be treated better next time: “I [CHW] told the patient that when you [don’t go to] the clinic, you are killing yourself as you are the one who is taking treatment, not the sister [nurse] and the life that you are living is yours but not the sister’s.” (CHW\_FGD-1-Team3) A few people said they would only return to seek care if the CHW accompanied them: “Okay, I will come only if you [CHW] will be there too.” (FW\_obs\_CHW-Team4)

## DISCUSSION

In this paper, we have explored both workplace trust, patient-CHW interpersonal trust and patient-health system (institutional) trust, amongst CHW teams in South Africa. The CHWs are the lowest cadre in the health system; their conditions of employment, their working environment, the lack of necessary equipment to perform their work safely, and the treatment by some colleagues indicated to the CHWs that their work was unrecognised, their contribution untrusted. The low levels of monetary incentives and poor working conditions of CHWs have been reported elsewhere in South Africa<sup>37</sup>, and other resourced constrained settings<sup>38</sup>. By striking, the CHWs in our study were demanding better pay and employment conditions, as well as recognition of the importance of their work.

The CHWs are working in communities mired in complex social problems the result of long-term structural poverty. Dysfunctional family relationships impact on patients’ ability to look after themselves and take their treatment. Alcohol abuse blights the lives of community members, making the work of the CHWs harder. The lack of identification documents among long-term migrants leads to desperate poverty that makes accessing healthcare difficult, even with the CHWs’ efforts. Some supervisors understood the extent of the poverty in the surrounding communities,

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3 from which the CHWs themselves came. These supervisors worked hard to overcome the social  
4 hierarchy by building the CHW's skills, and supporting their efforts to help the community.  
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7 There was considerable evidence of interpersonal trust between patients and CHWs, with many  
8 people appreciative of their work. CHW's operate in a unique environment, where household visits  
9 enable strong relationships to be built, but living in the same community can test the CHWs' ability  
10 to maintain confidentiality<sup>10</sup>. CHWs have to make sensitive judgements about when and what to ask  
11 people in order to build trust, a difficult terrain to navigate, particularly because of the vulnerability  
12 of many of their patients.  
13

14  
15 The attitude of some of the facility-based nurses ("bad apples"<sup>39</sup>) led some patients to withdraw  
16 from care<sup>40</sup>. Insensitive to stigma and barriers to accessing care that the socio-economic conditions  
17 of people's lives create, nurses' behaviour offended patients. CHW's attempts to repair trust often  
18 failed due to the vulnerabilities of the community, and lack of support from the health system,  
19 underpinned by poor workplace trust including CHWs often fraught relationships with their  
20 colleagues. We have reported elsewhere that inadequate and unpredictable support from the clinic  
21 negatively affects the CHW's ability to provide care and in turn, their credibility in the community<sup>34</sup>.  
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23  
24 Migrants, often unable to seek care because of their poverty, are being denied a fundamental  
25 human right. Section 27 of the 1996 South African Constitution states that "everyone has the right to  
26 have access to health services". The National Health Insurance (NHI) Bill<sup>41</sup> states that illegal and  
27 undocumented migrants "will receive basic healthcare services" (emergency care and treatment for  
28 HIV, TB and malaria), but not general primary healthcare or sexual and reproductive services<sup>42</sup>. It is  
29 not possible to provide effective HIV treatment without related primary healthcare services<sup>43</sup>, and  
30 this is at odds with the SDG of 'leaving no one behind'<sup>44</sup> and achieving universal health coverage.  
31 Societies need to care for everyone in them.  
32

### 33 **Limitations and strengths**

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35 The data was not collected to explicitly find out about trust. If it had been, participants may have  
36 expressed their views in greater detail. Our data illuminates the reality of the communities lives in  
37 which CHWs work in - desperate poverty, alcoholism, and gender-based violence. The study was  
38 limited to a peri-urban South African setting, similar to other parts of South Africa and other LMIC  
39 contexts.  
40

### 41 **Recommendations**

42  
43 Given the interconnected nature of workplace, interpersonal and institutional trust, our  
44 recommendations include:

- 45 1. CHWs and nurses should be provided with opportunities to develop a better understanding of,  
46 and empathy for, the community's health and social situation.
- 47 2. Facility managers and nurses need to work to overcome social hierarchy in the facility, so CHWs  
48 feel supported in their workplace and patients feel cared for.
- 49 3. Inexperienced ENs need to be mentored while they develop as CHW supervisors.
- 50 4. In communities with complex social problems, the CHWs and their supervisors need strong  
51 intersectoral collaborations with other services.
- 52 5. Migrants need to have the right, and means, to be able to access care.  
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### 57 **Conclusion**

58  
59 CHWs' role in enabling vulnerable communities to access care is underpinned by workplace,  
60 interpersonal trust and institutional trust. Without these different forms of trust, CHWs struggle to  
assist patients to stay in care; yet creating trust in marginalised communities struggling with

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3 structural poverty is far from easy. Nurses and CHW supervisors need to be sensitive to the  
4 hierarchy created by social inequalities and the barriers that patients face in accessing care. They  
5 need to support the CHWs in helping patients overcome these barriers. The government's role in  
6 ensuring migrants' rights to accessing healthcare services is crucial in developing trust.  
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10

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16

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19 JG and FG are the principal investigators and award holders on this grant, conceptualising the study  
20 and managing data collection. They contributed to the supervision, data analysis and interpretation  
21 and drafting this article. JAW extracted and analysed the data and wrote the article, with JG editing  
22 drafts. All authors reviewed the final draft of this article.  
23  
24

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28

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31 The authors declare that they have no financial or personal relationships that may have  
32 inappropriately influenced them in writing this article.  
33

### 34 35 **Patient Consent for publication**

36 Obtained  
37

### 38 39 **Data sharing statement**

40 Data is available upon request from Prof Jane Goudge (jane.goudge@gmail.com).  
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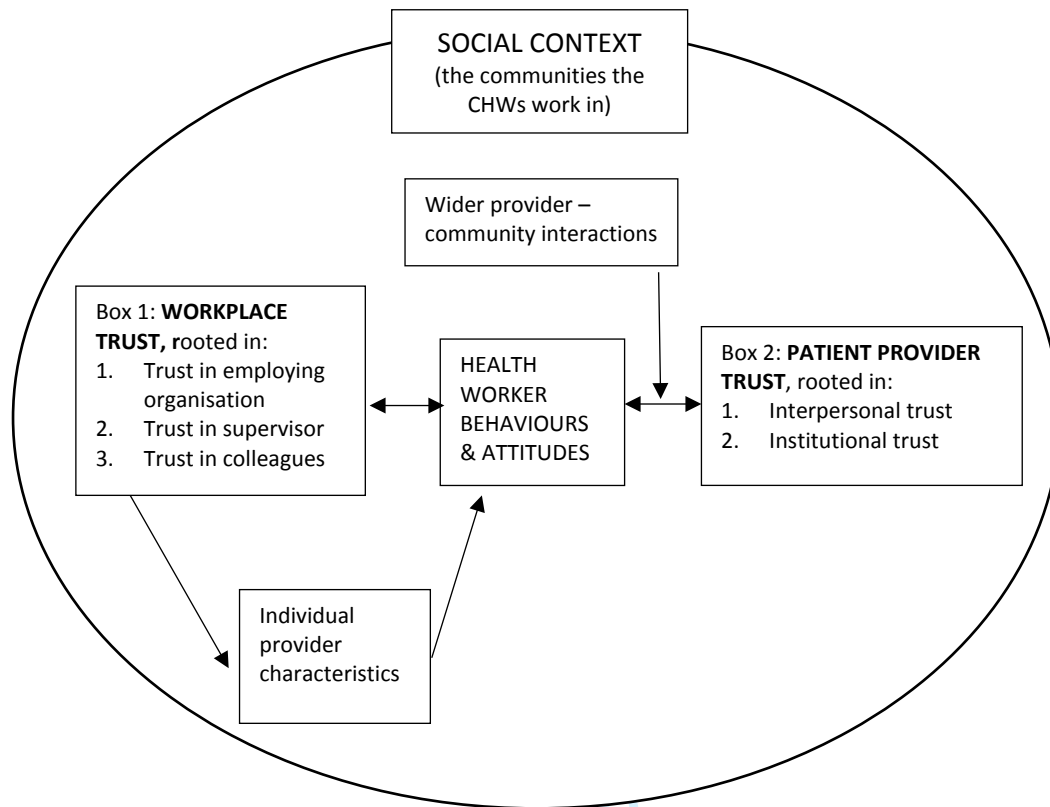
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33 **Figure 1. Conceptual framework adapted from Gilson et al., 2005**

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## COREQ (Consolidated criteria for REporting Qualitative research) Checklist

A checklist of items that should be included in reports of qualitative research. You must report the page number in your manuscript where you consider each of the items listed in this checklist. If you have not included this information, either revise your manuscript accordingly before submitting or note N/A.

Topic	Item No.	Guide Questions/Description	Reported on Page No.
<b>Domain 1: Research team and reflexivity</b>			
<i>Personal characteristics</i>			
Interviewer/facilitator	1	Which author/s conducted the interview or focus group?	5
Credentials	2	What were the researcher's credentials? E.g. PhD, MD	
Occupation	3	What was their occupation at the time of the study?	
Gender	4	Was the researcher male or female?	
Experience and training	5	What experience or training did the researcher have?	
<i>Relationship with participants</i>			
Relationship established	6	Was a relationship established prior to study commencement?	6
Participant knowledge of the interviewer	7	What did the participants know about the researcher? e.g. personal goals, reasons for doing the research	
Interviewer characteristics	8	What characteristics were reported about the interviewer/facilitator? e.g. Bias, assumptions, reasons and interests in the research topic	
<b>Domain 2: Study design</b>			
<i>Theoretical framework</i>			
Methodological orientation and Theory	9	What methodological orientation was stated to underpin the study? e.g. grounded theory, discourse analysis, ethnography, phenomenology, content analysis	6
<i>Participant selection</i>			
Sampling	10	How were participants selected? e.g. purposive, convenience, consecutive, snowball	6
Method of approach	11	How were participants approached? e.g. face-to-face, telephone, mail, email	6
Sample size	12	How many participants were in the study?	6
Non-participation	13	How many people refused to participate or dropped out? Reasons?	6
<i>Setting</i>			
Setting of data collection	14	Where was the data collected? e.g. home, clinic, workplace	5
Presence of non-participants	15	Was anyone else present besides the participants and researchers?	6
Description of sample	16	What are the important characteristics of the sample? e.g. demographic data, date	5
<i>Data collection</i>			
Interview guide	17	Were questions, prompts, guides provided by the authors? Was it pilot tested?	6
Repeat interviews	18	Were repeat interviews carried out? If yes, how many?	
Audio/visual recording	19	Did the research use audio or visual recording to collect the data?	6
Field notes	20	Were field notes made during and/or after the interview or focus group?	6
Duration	21	What was the duration of the interviews or focus group?	
Data saturation	22	Was data saturation discussed?	6
Transcripts returned	23	Were transcripts returned to participants for comment and/or	7

Topic	Item No.	Guide Questions/Description	Reported on Page No.
		correction?	
<b>Domain 3: analysis and findings</b>			
<i>Data analysis</i>			
Number of data coders	24	How many data coders coded the data?	6
Description of the coding tree	25	Did authors provide a description of the coding tree?	6
Derivation of themes	26	Were themes identified in advance or derived from the data?	6
Software	27	What software, if applicable, was used to manage the data?	6
Participant checking	28	Did participants provide feedback on the findings?	7
<i>Reporting</i>			
Quotations presented	29	Were participant quotations presented to illustrate the themes/findings? Was each quotation identified? e.g. participant number	7-12
Data and findings consistent	30	Was there consistency between the data presented and the findings?	7-12
Clarity of major themes	31	Were major themes clearly presented in the findings?	7-12
Clarity of minor themes	32	Is there a description of diverse cases or discussion of minor themes?	12

Developed from: Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research (COREQ): a 32-item checklist for interviews and focus groups. *International Journal for Quality in Health Care*. 2007. Volume 19, Number 6: pp. 349 – 357

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# BMJ Open

## Community health workers' efforts to build health system trust in marginalised communities: A qualitative study from South Africa

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### TITLE PAGE

**Title:** Community health workers' efforts to build health system trust in marginalised communities: A qualitative study from South Africa

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## ABSTRACT

**Introduction** Community health workers (CHWs) enable marginalised communities, often experiencing structural poverty, to access healthcare. Trust, important in all patient-provider relationships, is difficult to build in such communities, particularly when stigma associated with HIV/AIDS, TB, and now COVID-19, is widespread. CHWs, responsible for bringing people back into care, must repair trust. In South Africa, where a national CHW programme is being rolled out, marginalised communities have high levels of unemployment, domestic violence and injury.

**Objectives** In this complex social environment, we explored CHW workplace trust, interpersonal trust between the patient and CHW, and the institutional trust patients place in the health system.

**Design, Participants, Setting** Within the observation phase of a three-year intervention study, we conducted interviews, focus groups and observations with patients, CHWs, their supervisors and, facility managers in Sedibeng.

**Results** CHWs had low levels of workplace trust. They had recently been on strike demanding better pay, employment conditions and recognition of their work. They did not have the equipment to perform their work safely, and some colleagues did not trust, or value, their contribution. There was considerable interpersonal trust between CHWs and patients, however, CHWs' efforts were hampered by structural poverty, alcohol abuse, and no identification documents among long-term migrants. Those supervisors who understood the extent of the poverty supported CHW efforts to help the community. When patients had withdrawn from care, often due to nurses' insensitive behaviour, the CHWs attempts to repair patient's institutional trust often failed due to the vulnerabilities of the community, and lack of support from the health system.

**Conclusion** Strategies are needed to build workplace trust including supportive supervision for CHWs and better working conditions, and to build interpersonal and institutional trust by ensuring sensitivity to social inequalities and the effects of structural poverty among healthcare providers. Societies need to care for everyone.

## ARTICLE SUMMARY

### Strengths and limitations

- A strength of this research is the number of observational days that the fieldworkers spent with teams of community health workers and other staff across the four sites to understand their daily work and community interactions.
- The resulting rich data illuminates the reality of the vulnerable communities lives in which CHWs work in - desperate poverty, alcoholism, and gender-based violence.
- The combination of data from interviews and observations gave us an in-depth understanding of relationships, and so trust, between the community, community health care workers, their colleagues, supervisors, and in the health system.
- As the data was not collected explicitly for research on trust, participants may not have expressed all their views on trust.
- The study was limited to a peri-urban South African setting, though it is similar to other parts of South Africa and other LMIC contexts.

## MAIN TEXT

### INTRODUCTION

Community health workers (CHWs) serve a critical function in low- and middle-income countries (LMICs), providing frontline services to marginalised groups who face significant barriers to care<sup>1-3</sup>. Effective deployment of CHWs is crucial to moving towards the sustainable development goals (SDG)<sup>4,5</sup>. In settings where HIV and tuberculosis (TB) are established epidemics, CHWs can assist people in adhering to treatment, important where drug resistance to antiretroviral treatment and TB are public health concerns<sup>6,7</sup>.

In vulnerable communities, where people experience structural poverty<sup>8</sup>, CHWs have to navigate complex health and social situations. Trust, important in all patient-provider-health system relationships<sup>9</sup>, is more fragile in such communities<sup>10</sup>. Patients who have unstable lives often receive poorer care; in turn, poor quality care may cause patients to lose trust in their local facility, and become reluctant to seek care in the future<sup>11</sup>. CHWs, responsible for bringing people back into care, must repair that trust, a complex task when stigma associated with HIV/AIDS, TB and now COVID-19<sup>12,13</sup>, is widespread.

In South Africa, a national CHW programme is being rolled out, particularly in marginalised communities with high levels of unemployment<sup>14</sup>, domestic violence<sup>15</sup> and injury<sup>16</sup>, an epidemic fuelled by high rates of alcohol abuse<sup>17</sup>. There is also a high prevalence of communicable and non-communicable conditions<sup>18,19</sup>. Patients struggle to stay in care due to poverty<sup>20</sup> and stigma,<sup>21,22</sup> and those who are migrants face inequity in the health system<sup>23</sup>. CHWs themselves are fighting for employment rights and recognition of their contribution, and so are challenging their relationship with the health system<sup>24</sup>. In this complex social environment, we explored CHW workplace trust, interpersonal trust between the patient and CHW, and the institutional trust patients place in the health system.

### BACKGROUND

#### *CHW programme in South Africa*

In 2011, the South African Department of Health, initiated a national CHW programme (ward-based outreach teams; WBOTs) to improve access to services<sup>25</sup>. The intention is to provide health promotion, prevention, screening services and referral for a wide range of health and social needs<sup>26</sup>. The teams are composed of CHWs, supervised by one or two nurses, usually either a retired senior nurse (called a professional nurse) or junior nurse (called an enrolled nurse)<sup>27</sup>. Professional nurses (PNs) in South Africa can diagnose patients, prescribe treatment and dispense medication. PN supervisors are trained in primary healthcare and community nursing. Enrolled nurses (ENs) complete a two-year nursing course and are qualified to provide nursing care under supervision.

CHWs are lay people, members of the community. Prior to the national programme, there were a wide range of CHW programmes managed by a patchwork of NGOs, who in turn were often funded by government, that had emerged in the 1990s due to the HIV epidemic. These CHW were transferred into the government programme as it started in 2011; there was no additional recruitment process. The CHW underwent Phase 1 and 2 standardised training to gain a nationally recognised certificate. This covers identification of the need for ante- and post-natal care, monitoring immunisation and adherence to chronic medication, screening for malnutrition and TB, substance abuse, and gender-based violence<sup>28,29</sup>. CHWs conduct household registrations to identify those in need, and trace patients who have withdrawn from care. During the COVID-19 pandemic, CHWs have been responsible for a mass community-based screening programme, asking people

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3 about symptoms and referring them to mobile testing units to quarantine suspected cases and  
4 provide appropriate care<sup>30</sup>.  
5

### 6 **Trust**

7 Trust, a complex, multifaceted notion, “influences individuals’ willingness to act on the basis of  
8 words, motives, intentions, actions and decisions of others under conditions of uncertainty, risk or  
9 vulnerability”<sup>31</sup>. The existing definitions and theoretical frameworks have done much to elucidate  
10 the ambiguity of trust<sup>32</sup>. The social relations of trust are accepted as a core contributor to health  
11 systems; a trust-based health system is grounded in cooperation, communication and empathy,  
12 enabling the successful functioning of the health service<sup>33</sup>. We have chosen to use the conceptual  
13 framework by Gilson et al.<sup>34</sup> which describes the interaction between workplace and patient-  
14 provider trust to frame our analysis (see Figure 1). Our purpose is to understand how trust plays out  
15 in the workplace of community health workers in South Africa, and from this make  
16 recommendations.  
17  
18

19  
20 *Workplace trust*, defined as respectful and fair treatment in the workplace, is rooted in trust in the  
21 employing organisation, trust in your supervisor, and trust in your colleagues. Patient-provider trust  
22 is rooted firstly in *interpersonal trust*, in this case between a patient and CHW. Patient-provider trust  
23 is also rooted in *institutional trust* - the extent to which the CHW and patient can trust that the  
24 health system will support the CHWs to act in the best interests of the patient. Here the health  
25 system refers in an immediate sense to the CHW’s supervisor, the facility manager, other staff at the  
26 facility, as well as the broader health system (access to equipment, medication, effectiveness of  
27 referrals to hospital, or social services). Both *interpersonal and institutional trust* are influenced by  
28 the individual provider’s characteristics, their personalities, past experiences, skills, knowledge,  
29 including, for example, sensitivity to patient concerns (e.g. stigma), ability to maintain confidentiality  
30 despite living in the same community, and to draw support from the health system. As a result  
31 interpersonal trust always influences insitutional level trust.  
32  
33

## 34 **METHODS**

### 35 **Study design**

36 In the initial observation phase of a three-year intervention study in Sedibeng District, Gauteng  
37 Province, we studied six CHW teams with different configurations of supervisors and locations. In  
38 analysing the observation data (reported elsewhere<sup>35,36</sup>), trust was a re-occurring theme. In this paper,  
39 we present the qualitative data from the four, non-intervention teams, to examine the role of trust in  
40 greater depth.  
41  
42

### 43 **Setting**

44 In Sedibeng, at the time of the study, there were 39 CHW teams in 37 of the district’s 72 wards  
45 (smallest geopolitical area). Sixteen of the teams were based at a health post and the remaining 23  
46 were clinic-based. A health post consists of one or two temporary wooden structures (providing 3-6  
47 rooms), without electricity and often with irregular water supply. It is managed by one or two PNs. In  
48 addition to the scope of practice described above, in Sedibeng the CHWs deliver chronic medication  
49 to elderly, or disabled, patients.  
50  
51

52 The CHWs were not formally employed by the government. They were an outsourced workforce and  
53 paid a minimal stipend for six-hours work per day. Two months before the start of our fieldwork,  
54 CHWs had been on strike over their conditions of employment. During the fieldwork, the CHWs were  
55 paid R2500 (ZAR), below the minimum wage (R3500 per month), however, by the end of 2018, it  
56 was increased to the minimum wage. All CHWs were from the local community.  
57  
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The four teams served communities that differed by type of population and geography (See Box 1). Housing was either formal brick housing, or informal shacks often made from old corrugated iron, wood and plastic. Residents in the informal settlements are often internal migrants, from poor rural provinces, or long-term migrants, often second generation, originally from Lesotho without South African identification documentation<sup>37</sup>, who cannot access government social grants or obtain employment.

**Box 1: Description of the teams and the communities**

**Team 1** – A clinic-based team supervised by a PN and two ENs; well-established, better-off community, with relatively low levels of unemployment. Many residents are elderly to whom the CHWs deliver medication.

**Team 2** – Team based at a health post and supervised by a PN and EN. Largely an informal settlement with very high levels of unemployment, with cases of extreme poverty and child malnutrition.

**Team 3** – Team based at health post supervised by a PN and two ENs; predominately formal brick housing, as well as an area with informal shacks.

**Team 4** – Health post team supervised by a PN and an EN; predominately government-built brick houses with back-room shacks, and a small informal settlement.

**Data collection**

Interview and observation data were collected between September 2016 – February 2017 (Table 1). Fieldworkers (FW) were trained in research methods, ethics, and the study tools using extensive role-plays and observation practice. They were also given an orientation to community-based healthcare by an experienced nurse. Interview guides and observation templates (see supplementary material) were revised after piloting and feedback from the fieldworkers<sup>36</sup>. Fieldworkers (none of whom were from the community), introduced themselves to participants as working for the study under the University of the Witwatersrand. Interviews were 15-60 minutes and FGDs 60-90 minutes in duration. No repeat interviews were conducted.

*Observations (obs) of CHWs* - CHWs were selected randomly by drawing names out of a hat, on the first morning of a four-day observation period. The fieldworkers observed CHWs at work in the community, with or without a supervisor. The fieldworkers took detailed notes using a template.

*Focus group discussion (FGD)* topics included descriptions of the types of activities carried out by CHWs and their successes and challenges.

*Key informant interviews* were conducted with the facility manager (FM), and nurse supervisors (EN or PN) to discuss typical activities, resources, how the programme ran, and its successes and challenges.

*Patient interviews* - If during an observational visit a household member was given a referral by a CHW, the fieldworker asked their permission to conduct a follow-up interview one-month later to understand the patient’s experience during any follow-up actions.

**Table 1: Qualitative data collected**

Field Site	Team 1	Team 2	Team 3	Team 4	Total
Days of observations with CHWs	24 (88)	18 (43)	26 (79)	24 (65)	92 (275)

<b>(number of household visits)</b>					
<b>Number of FGDs with CHWs (44 participants)</b>	2	1	2	2	7
<b>Number of key informant interviews</b>	1 EN 1 PN	1 EN 3 PNs 1 FM	2 ENs 1 PN 1 FM	1 EN 1 PN 1 FM	5 EN 6 PN 3 FM
<b>Number of patient interviews</b>	14	6	12	15	47

All participants were purposively sampled. All available CHWs participated in the FGDs and all nurse supervisors and facility managers were interviewed. None of the participants were known to the fieldworkers prior to the study. All data collection was conducted in person, audio-recorded and transcribed/translated verbatim by the fieldworkers who wrote reflective notes after each day. Patient interviews were summarised by the fieldworker. We deemed data saturation had been reached when each pair of CHWs had been observed for at least four-days.

### Data analysis

Raw data on trust was extracted from transcripts and notes into a data extraction table for each site by JAW (Research Fellow). Data was placed chronologically so that the stories flowed from day-to-day and we could connect different participant's perspectives on the same issues. Familiarity with the extracted data enabled JAW, JG and FG (all females with PhDs in public health/health science and experienced in qualitative research methods) to develop a common understanding about trust; based on this understanding, JAW identified a range of conceptual frameworks, and we chose Gilson et al.<sup>34</sup> as having the closest fit with the data.

We manually conducted a thematic analysis of the extracted data by drawing out the data on trust, under related themes informed by the framework, into a second data extraction table.<sup>34</sup> We compared data segments and quotes under each theme across the sites and between the participants in an iterative process of reflection. This allowed us to then organise data under each form of trust, as it is presented in the results. We ordered quotes from broad to narrow issues under each theme as this enabled us to develop the logic of our argument.

Participants did not provide feedback on the findings, but one fieldworker was engaged to help check the interpretation of data. We present the results as a narrative including anonymised participant quotations. We draw quotations from across all field sites/teams and across participant groups.

### Ethics

All participants gave informed consent. The project received ethical approval from the University of the Witwatersrand Human Research Ethics Committee (Medical) (M160354), the Gauteng Provincial Health Research Committee, and from the University of Warwick Biomedical and Scientific Research Ethics Sub-Committee (REGO 2016-1825).

### Patient and Public Involvement

CHWs, patients and the public were not involved in the design, conduct, reporting or dissemination plans; however, facility, district and provincial managers were involved. We have conducted feedback sessions with CHW teams, facility, district and provincial managers for the study as a whole.

## RESULTS

### Workplace Trust

#### *Conditions of employment*

Many CHWs complained the stipend was not adequate to meet their basic needs and wanted fairer contracts with 21-days of annual leave, and employment after 50-years of age: “We feel that the Department of Health failed us. We were promised that we would be employed permanently, that our stipend would change to a salary.” (CHW\_FGD2-Team4) During the strike before the fieldwork: “They started toyi-toying [protest dancing], singing the swearing songs at us [staff]. It was just havoc.” (FM-Team2) At times, the strike was violent, corroding trust: “The CHWs attacked us and some of the staff were injured.” (FM-Team2) Some CHWs continued a strategy of passive resistance: “They did not want to go to the community [to work]; some mentioned that they have nothing to eat at home... one said she will not come to work until she is paid.” (FW\_obs\_CHW-Team2)

#### *Working conditions – The health system*

The physical conditions at the health facilities were challenging. At the health post: “The patients wait outside and when it is raining, they get wet. In the consultation rooms, the nurses put buckets because the roof is leaking.” (FW\_obs\_CHW-Team2) At the clinic, the supervisors complained: “We need space to work. It is frustrating because we work in the kitchen.” (PN-Team1) The small spaces compromised infection control and made confidentiality difficult. Where there was no space inside, the CHW team met outside, limiting the possibility of discussing patients in confidence.

CHWs work in pairs for safety, even though the CHWs know their communities well: “Sometimes you go to the house with lots of males and we are scared that we might get raped. So, our lives are at risk.” (CHW\_FGD1-Team4) They were not given adequate personal protective equipment against TB. Other anxieties were not wearing gloves when caring for patients with bedsores, being pricked by a needle, being harmed by dogs, or people living with mental illness.

The CHWs were not supplied with a uniform; their supervisors suggested the CHWs wore black trousers and a white top to make them identifiable and look professional. The CHWs were given work bags containing equipment, however, glucose strips or batteries for the BP monitor were not routinely replaced: “It is so embarrassing when you are at the household, only to find out that the blood pressure machine is not working.” (CHW\_FGD1-Team3) The CHWs were told that if they should lose the equipment, they would have to replace it. Their bags were routinely searched, and the content was ticked off an inventory by the clinic security guards: “as if they were thieves.” (FW\_obs\_CHW-Team1) One PN threatened to stop their stipend if they did not return their bags each day, even though it was not within her power to do so.

#### *Working conditions - The community*

The CHWs are confronted with many complex, and at times, tragic situations: “The child’s clinic card was lost. The shack caught fire and the family lost everything.” (FW\_obs\_CHW-Team4) Community members were often intoxicated: “The CHWs find people sitting and drinking a Black Label [beer]. How do you talk to someone who is drinking liquor and talking nonsense?” (PN1-Team2) This made it difficult for the CHWs to do their jobs: “A patient said to us ‘I am HIV positive but I don’t take antiretrovirals. All I need is men and I survive’. The lady looked drunk. The CHW asked if she drinks alcohol and she said yes, she is trying to reduce stress.” (FW\_obs\_CHW-Team3) The use of drugs was also apparent: “Some households, you find an old woman crying about her misbehaving grandson using nyaope [drugs]. You have to listen and give some counselling and leave when she is feeling better.” (FW\_obs\_CHW-Team1) Descriptions of physical abuse were not uncommon: “The granny started crying. The CHW gave her a tissue to wipe the tears. The granny said the man we passed outside is her husband, who abused her and made her leave home.” (FW\_obs\_CHW-Team1) In another observed visit, when asked how she is doing, a patient replied saying: “she is stressed. She

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3 showed the CHW her bruises on her arms and said her husband is beating her." (FW\_obs\_CHW-  
4 Team4).  
5

6 Many community members did not have legal documentation. With no South African identification,  
7 children's births are not registered nor are they eligible for government social grants: "The patient  
8 does not receive the pension grant because she is from Lesotho. Her son is also unemployed. The  
9 CHWs have tried to involve social workers and the police but there is no solution because of the  
10 documents." (FW\_obs\_CHW-Team2) This was a common occurrence, and CHWs are often not able  
11 to assist: "Our intervention is not enough because people are not working, those from Lesotho don't  
12 have identity documents. You are breaking their hearts because you can't give them anything,  
13 besides filling in the registration form and asking: 'Is there someone with TB? Is there someone  
14 working?,' when there is no food. You can't even say I will get food parcels, there is nothing."  
15 (CHW\_FGD-1-Team2) Witnessing such poverty affected the CHWs: "We carry these stories because  
16 we are also human. I wish we could have one whole day just to talk about what we have seen and  
17 observed." (CHW\_FGD-1-Team1)  
18  
19

### 20 21 ***Relationships with colleagues***

22 A hierarchy played out in the health facilities, with the CHWs on the bottom rung of the ladder:  
23 "Everyone tells us what to do. We have to do everything we are told to do without any question."  
24 (CHW\_FGD-1-Team1) CHWs felt their work was not valued: "We have been working here for a long  
25 time and no one recognises us. We are just a group of fools." (CHW\_FGD-1-Team2) One facility  
26 manager (FM) expressed this hierarchy: "The nurses are trained, they know exactly what they are  
27 supposed to do, unlike CHWs; they are just called from the streets." (FM-Team2) She justified her  
28 distrust: "When we send them out, there are those who will not be doing their work, they will go to  
29 their own places to do laundry and clean their houses." (FM-Team2) Her trust had been further  
30 eroded during the strike: "It is difficult for us to interact with them because they are very same  
31 people who had attacked us. We talk for the purposes of work, other than that, we are keeping  
32 them at arm's length." (FM-Team2) Another FM said that despite her grievances about them, "we  
33 learn to live with them and realise that these people are useful to us." (FM-Team4)  
34  
35

36 However, the CHW's supervisors generally praised them. One EN talked of leading the CHWs, even  
37 while calling them children: "I know my children [CHWs]. It is important, you must be friendly and  
38 polite. Don't be a boss, be a leader. I talk to the CHWs. I tell them 'Be friendly... as I am'." (EN1-  
39 Team1) This attitude created a two-way relationship: "The CHWs are comfortable to raise issues  
40 with her. If they answer her, 'No sister [nurse], this should be like this and that', she listens to them,  
41 and allows them to take initiative and solve the problems." (FW\_obs\_PN-1-Team4) Some of the ENs  
42 and PNs worked hard to reduce social hierarchy at the clinic, and ensure the CHW abilities were  
43 used constructively: "I feel that CHWs are not appreciated. I took my time and studied each CHW.  
44 Now I know how to handle each of them. If a CHW is rude, I bring her close to me and tell her that  
45 you will be doing statistics with me [collating activity data]." (PN1-Team1) This PN created  
46 leadership opportunities: "I said to her [CHW] you are their leader, if they have a problem, they  
47 must address it with you [CHW] and you will tell me [PN]." (PN1-Team1) Another PN tried to help  
48 the CHWs understand the importance of confidentiality and trusting relationships with patients:  
49 "Sometimes, they gossip about their patients and that condemns the family. If they identify a TB  
50 patient and I would ask them to adopt that family." This was not always successful "[however] when  
51 I ask if they have delivered the treatment to the patient, [the CHW responds] 'why doesn't the  
52 patient come and fetch it?'" (PN2-Team2)  
53  
54  
55

56 Some supervisors viewed the CHWs as "unreliable. They just work for the sake of money... they  
57 aren't doing it wholeheartedly." (PN1-Team2) This PN did not trust that they recorded the patient's  
58 blood pressure results accurately saying: "[CHWs] are not so honest." (PN1-Team2) One PN would  
59  
60



belittle the CHWs: “She [PN] even shouts at us in front of the patients. We are adults, mothers and we have our own houses... she does not respect us.” (CHW\_FGD-1-Team3)

The less experienced ENs struggled to gain the respect of the CHWs: “I think it is because of my age maybe. They see me as young even though I am a nurse.” (EN1-Team2) The CHWs relied on the PN, dismissing the EN’s help: “The PN is much better, she was able to sit down with us and show us where we went wrong. The EN does not even sit with us. Last time there was a fight here they told her that, ‘you are distant from us’.” (CHW\_FGD-1-Team2) The PN was aware this was a problem: “She [EN] has no comradeship with them. I can see that there are some [CHWs] who want to disrespect her because she is still very young.” (PN1-Team2). One EN had little experience, and the CHW had to teach her: “The ENs know nothing about WBOT. We are the ones who had to teach them but they are getting more salary than us. That is not fair; that is why we get angry and strike.” (CHW\_FGD-Team4)

However, there was evidence of teamwork between the EN and CHWs: “We have two ENs who are able to walk to the field with us. They are helpful in intervening in our cases.” (CHW\_FGD-1-Team1) Another EN was happy to follow the CHWs’ routine, helping when needed: “I don’t change whatever they’re doing that day, because they know their patients. I go and supervise wherever they are going. If they are having any problems, they will take me to those places so that I can help.” (EN1-Team3) The supervisors were key to enlisting the support of other social services, even if their help was limited (Vignette 1).

#### **Vignette 1**

“I told the police there was a house written, ‘no entry’. The police came and I got into the van and went with them. We found an old lady. There was a small bundle; she was sleeping on some blankets. It was winter. There was bread, a towel, and porridge with nothing else. We bathed her and put on body lotion. After she bathed, she sat in the sun... she said, ‘you remind of the days I used to bathe like this’. I gave her a blanket, towel, underwear, and nappies. I sat down and phoned SASSA [The South African Social Security Agency], and Home Affairs. When they checked her records, she was deported in 1975 back to Lesotho but she found a way to return to South Africa. Home Affairs said there is no way this woman can get an ID book. I am telling you about the problems the WBOT are experiencing.” (PN2-Team2)

### **Interpersonal Trust (Patient - CHW)**

There was a huge appreciation and respect for the work of the CHWs. “These people found me dying... I was not drinking water, not eating. The CHWs came every morning; they are ever-caring.” (FW\_obs\_PN-Team4) Relying on the CHWs for emotional support was common: “I have found people that I can pour out my problem to... I feel very good after talking to them.” (Patient-Team3) One man noticed that: “...we [CHWs] sit outside in the sun and he tried to erect a small shack so that we can sit there.” (CHW\_FGD-1-Team2) When the CHWs were on strike: “The community elders were even saying: ‘if we were able to walk, we were going to join you [on the strike]’.” (CHW\_FGD-1-Team1) Gaining respect, and being acknowledged as a nurse, was hugely motivating: “I feel tall especially when they call me at the [shopping] mall saying ‘Sister!’. Wow, I feel good’.” (CHW\_FGD-1-Team1)

Generally, the CHWs were sensitive to people’s personal matters: “We do not tell the mother that her daughter did the HIV test. We can only be free to talk about it if the mother initiates the topic.” (CHW\_FGD-2-Team1) Home visits provided the opportunity to build supportive relationships: “I started working with the patient during her pregnancy after she was diagnosed with HIV/AIDS. She was devastated and unfortunately miscarried because of stress and depression. I continued to visit,

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3 and we developed a good relationship. The patient is taking treatment very well and her CD4 counts  
4 have improved." (FW\_obs\_CHW-Team4) On occasions, CHWs and nurses were not sensitive enough.  
5 "The EN asked the teenager if she is sexually active. The girl found the question very difficult to  
6 answer in front of her grandmother. One of the CHW's advised the EN to speak with the teenager in  
7 a private space. The EN took the advice and used the nearby kitchen to talk with the teenager."  
8 (FW\_obs\_CHW-Team1) The teenager was invited to the health post where she received sex  
9 education and contraceptives.  
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12 Some community members did not trust the CHWs. The PN supervisor had to reassure a patient that  
13 an HIV test would not be done by a CHW. Sometimes people do not answer their doors: "... because  
14 they fear that people would think they are HIV positive, but we are visiting everyone." (PN1-Team4)  
15 They were blamed for not delivering medications on time: "We go to their houses to deliver  
16 medications and they are not there. Then the patient will come to the clinic to complain. So, it  
17 seems as if we don't do our work." (CHW\_FGD-1-Team1) Occasionally, when the clinic does not have  
18 any medication, the CHWs were blamed for selling the medication.  
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### 21 22 Institutional Trust (Patient – CHW – Nurse – Health system)

23 CHWs can make a formal referral to the health facility to obtain care for their patient. In two sites,  
24 referred patients did not have to queue at the clinic, but could go straight to the CHW supervisor –  
25 this increased the patient's institutional trust of the health system. The teenager's referral (above)  
26 enabled a streamlined visit for her first contraception visit: "The referral helped me because it was  
27 the first time I visited the clinic. It made it easy as I knew exactly who I was looking for."  
28 (PatientTeam1) However, without adequate support from the clinic, CHWs often struggled to  
29 support patients: "I had an incident where a patient who tested negative [HIV] throughout her  
30 pregnancy but on delivery tested positive. The clinic gave her antiretrovirals but she left them at the  
31 clinic. I took them to the woman and she told me, she won't take those them because she is not HIV  
32 positive. I had to do counselling which I am not qualified to perform." (CHW\_FGD-Team4) The CHW  
33 efforts are sometimes frustrated by the clinic 'rules': "Some households do not have food to eat and  
34 the patient is on treatment. I contribute something [from my own pocket] so that the patient can  
35 eat, but when I ask for porridge from the clinic, the nurse tells me that I have to bring the patient [to  
36 the clinic]. That is a big problem because the patient is sick and has no transport money. So, yah it  
37 hurts." (CHW\_FGD-1-Team3) The nurse was not willing to accept the CHW's word that the person  
38 cannot come, and failure to support a patient reduces the CHWs credibility in the community.  
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43 In other instances, there was a breakdown in communication with other parts of the system: "She  
44 used to go and collect her [government] grant by herself but for the previous two-months she has  
45 been bedridden. We promised her a wheelchair. We phoned the hospital, but it was not possible for  
46 us to take the old lady to the hospital because of the distance. I don't know what happened [after  
47 that]." (FW\_obs\_CHW-Team2) At times, the complex transitory nature of people's lives made  
48 helping them difficult: "A woman was breastfeeding and defaulted on her antiretrovirals, and was  
49 refusing to come to the clinic, so they were concerned about the safety of the baby. The CHW  
50 referred the patient to the social worker, but she does not think the social worker managed to find  
51 the patient because she disappeared." (PN3-Team2)  
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54 Some nurses were sensitive to the challenges that the communities faced. "When you sit down and  
55 talk with them you would find that they have buckets of stressors. I don't have tablets for stress. I  
56 have to try and talk to the person." (PN1-Team2) The same nurse was also aware that her privileged  
57 position made her insensitive to patients' challenges: "I asked this woman whether she had bathed  
58 or not, because the child was dirty and the woman was also untidy, and she said no. I really got  
59 embarrassed because she told me that there was no body soap because there was 'no one working  
60

at home, we are left with our grandmother, our mother is dead, and we are from Lesotho'." (PN1-Team2)

However, negative attitudes of nurses often affected the patient's willingness to attend the health facility: "The CHWs asked an old lady why she is not taking her treatment. The lady said the sister [nurse] at the clinic doesn't talk to her well, so it is better for her to stop going to the clinic." (FW\_obs\_CHW-Team3) Some patients confided in the CHWs about the nurses' behaviour: "[the patient] said if the nurse comes to their houses and speaks the way she speaks when she is at the clinic, they are going to hit her." (CHW\_FGD-2-Team3) Vignette 2, describes a woman who was no longer taking her antiretroviral treatment due to a disagreement with the health post staff. In vignette 3, a nurse is rude to a vulnerable pregnant woman who withdraws from care; the CHW enlists the PN's support to get the nurse to apologise but fails.

### Vignette 2

The CHW asked the woman why she is breastfeeding whilst she is HIV positive and not taking treatment: "She said she and her child are both fine, the child has never been sick, and she is picking up weight: 'I will see about that thing when I am sick'." (FW\_obs\_CHW-Team4) The nurse had taken bloods from her baby, but the results were lost. Before retesting the child, the woman was insisting: "The clinic must first tell me what happened to the blood that was drawn." (FW\_obs\_CHW-Team4)

### Vignette 3

A patient was raped as a teenager and contracted HIV. Her first child passed away and her second child was also HIV positive. The patient usually takes antiretrovirals. She is pregnant. When visiting the clinic, a nurse refused to check the unborn baby because the mother did not have a transfer letter from her previous clinic in the Eastern Cape. The consultation ended with the nurse saying: "I don't care if you give birth in the toilet or in the street. It is not my problem." (FW\_obs\_CHW-Team3) Feeling angry and upset, the pregnant woman refused to go back to the clinic. With tears flowing down her face the woman said: "I know the rules of the clinic for a pregnant mother who is HIV positive, and I follow them always. I did not choose to be HIV positive." (Patient-Team3) The CHW promised to collect her medication on her behalf, and also she would report the case to the supervisor, saying: "she [patient] must not worry as she is not the first one she has treated badly and this time she [CHW] is going to report her." (FW\_obs\_CHW-Team3) However after the patient and nurse communicated, the patient reported: "the sister [nurse] denied all the things she said to me, they wrote on my clinic card that I will never come back to this clinic, and the clinic will not be accountable should anything happen to me." (Patient-Team3)

Responsible for finding defaulting patients, the CHWs have to find ways to repair the patient's trust in the health system: "We talk to the patients, encourage them to go for the sake of their health and ignore the nurses' attitude." (CHW\_FGD-2-Team3) However, the CHWs could not guarantee patients will be treated better next time: "I [CHW] told the patient that when you [don't go to] the clinic, you are killing yourself as you are the one who is taking treatment, not the sister [nurse] and the life that you are living is yours but not the sister's." (CHW\_FGD-1-Team3) A few people said they would only return to seek care if the CHW accompanied them: "Okay, I will come only if you [CHW] will be there too." (FW\_obs\_CHW-Team4)

## DISCUSSION

In this paper, we have explored both workplace trust, patient-CHW interpersonal trust and patient-health system (institutional) trust, amongst CHW teams in South Africa. The CHWs are the lowest

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3 cadre in the health system; their conditions of employment, their working environment, the lack of  
4 necessary equipment to perform their work safely, and the treatment by some colleagues indicated  
5 to the CHWs that their work was unrecognised, their contribution untrusted. The low levels of  
6 monetary incentives and poor working conditions of CHWs have been reported elsewhere in South  
7 Africa<sup>38</sup>, and other resourced constrained settings<sup>39</sup>. By striking, the CHWs in our study were  
8 demanding better pay and employment conditions, as well as recognition of the importance of their  
9 work.  
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11  
12 The CHWs are working in communities mired in complex social problems the result of long-term  
13 structural poverty. Dysfunctional family relationships impact on patients' ability to look after  
14 themselves and take their treatment. Alcohol abuse blights the lives of community members,  
15 making the work of the CHWs harder. The lack of identification documents among long-term  
16 migrants leads to desperate poverty that makes accessing healthcare difficult, even with the CHWs'  
17 efforts. Some supervisors understood the extent of the poverty in the surrounding communities,  
18 from which the CHWs themselves came. These supervisors worked hard to overcome the social  
19 hierarchy by building the CHW's skills, and supporting their efforts to help the community.  
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22 There was considerable evidence of interpersonal trust between patients and CHWs, with many  
23 people appreciative of their work. CHW's operate in a unique environment, where household visits  
24 enable strong relationships to be built, but living in the same community can test the CHWs' ability  
25 to maintain confidentiality<sup>10</sup>. CHWs have to make sensitive judgements about when and what to ask  
26 people in order to build trust, a difficult terrain to navigate, particularly because of the vulnerability  
27 of many of their patients.  
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30 The attitude of some of the facility-based nurses ("bad apples"<sup>40</sup>) led some patients to withdraw  
31 from care<sup>41</sup>. Insensitive to stigma and barriers to accessing care that the socio-economic conditions  
32 of people's lives create, nurses' behaviour offended patients. CHW's attempts to repair trust often  
33 failed due to the vulnerabilities of the community, and lack of support from the health system,  
34 underpinned by poor workplace trust including CHWs often fraught relationships with their  
35 colleagues. We have reported elsewhere that inadequate and unpredictable support from the clinic  
36 negatively affects the CHW's ability to provide care and in turn, their credibility in the community<sup>35</sup>.  
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39 Migrants, often unable to seek care because of their poverty, are being denied a fundamental  
40 human right. Section 27 of the 1996 South African Constitution states that "everyone has the right to  
41 have access to health services". The National Health Insurance (NHI) Bill<sup>42</sup> states that illegal and  
42 undocumented migrants "will receive basic healthcare services" (emergency care and treatment for  
43 HIV, TB and malaria), but not general primary healthcare or sexual and reproductive services<sup>43</sup>. It is  
44 not possible to provide effective HIV treatment without related primary healthcare services<sup>44</sup>, and  
45 this is at odds with the SDG of 'leaving no one behind'<sup>45</sup> and achieving universal health coverage.  
46 Societies need to care for everyone in them.  
47

### 48 49 **Strengths and limitations**

50 A strength of this research is the number of observational days that the fieldworkers spent with the  
51 community health workers and other staff across the four sites to understand their daily work and  
52 community interactions. The resulting rich data illuminates the reality of the vulnerable  
53 communities lives in which CHWs work in - desperate poverty, alcoholism, and gender-based  
54 violence, as well as the relationships, and so trust, between the community, community health care  
55 workers, their colleagues, supervisors, and in the health system. As the data was not collected  
56 explicitly for research on trust, participants may not have expressed all their views on trust.  
57 Moreover, text describing relationships, based on individual perceptions, is often difficult to  
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3 interpret – we suggest that our detailed knowledge of the context, and our rigorous analysis process  
4 described above, has ensured that our interpretations are true to our participants' experiences.  
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### 7 **Recommendations**

8 Given the interconnected nature of workplace, interpersonal and institutional trust, our  
9 recommendations include:

- 10 1. CHWs and nurses should be provided with opportunities to develop a better understanding of,  
11 and empathy for, the community's health and social situation.
- 12 2. Facility managers and nurses need to work to overcome social hierarchy in the facility, so CHWs  
13 feel supported in their workplace and patients feel cared for.
- 14 3. Inexperienced ENs need to be mentored while they develop as CHW supervisors.
- 15 4. In communities with complex social problems, the CHWs and their supervisors need strong  
16 intersectoral collaborations with other services.
- 17 5. Migrants need to have the right, and means, to be able to access care.  
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### 22 **Conclusion**

23 CHWs' role in enabling vulnerable communities to access care is underpinned by workplace,  
24 interpersonal trust and institutional trust. Without these different forms of trust, CHWs struggle to  
25 assist patients to stay in care; yet creating trust in marginalised communities struggling with  
26 structural poverty is far from easy. Nurses and CHW supervisors need to be sensitive to the  
27 hierarchy created by social inequalities and the barriers that patients face in accessing care. They  
28 need to support the CHWs in helping patients overcome these barriers. The government's role in  
29 ensuring migrants' rights to accessing healthcare services is crucial in developing trust.  
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40

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42 JG and FG are the principal investigators and award holders on this grant, conceptualising the study  
43 and managing data collection. They contributed to the supervision, data analysis and interpretation  
44 and drafting this article. JAW extracted and analysed the data and wrote the article, with JG editing  
45 drafts. All authors reviewed the final draft of this article.  
46  
47

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50  
51

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53 The authors declare that they have no financial or personal relationships that may have  
54 inappropriately influenced them in writing this article.  
55

### 56 **Patient Consent for publication**

57 Obtained.  
58

### 59 **Data sharing statement**

60

Data is available upon request from Prof Jane Goudge (jane.goudge@gmail.com).

**Figure 1. Conceptual framework on trust adapted from Gilson et al., 2005**

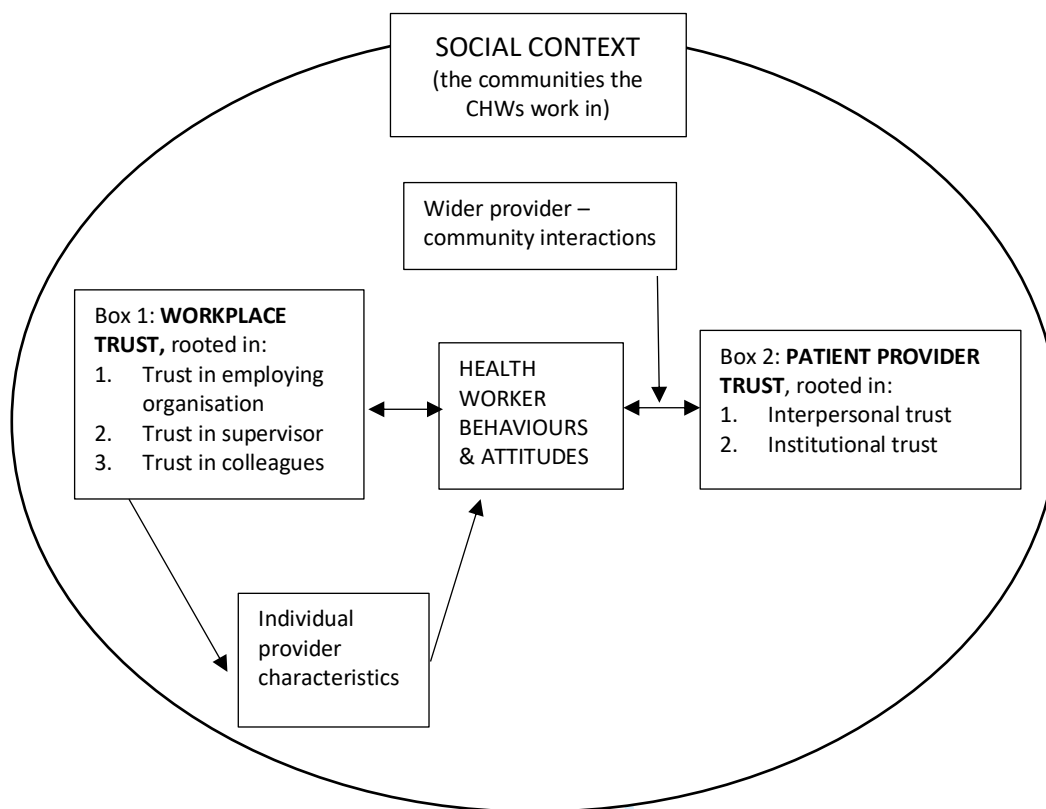
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Review only

## Interview Guides for the Bathlokamedi project

### Annex A-G

**Annex A: Information Sheet for interviewing the facility manager of the 'mother' clinic.**

**Annex B: Information Sheet for interviewing Nurse team leader of the CHW team and Field version  
Nurse team leader of CHW interviews**

**Annex C: Information Sheet for observing community health workers**

**Annex D: Information Sheet for observing nurse leader of community health worker team**

**Annex E: Information sheet for group interview with community health workers**

**Annex G: Information Sheet for interviewing referred householder**

### **Annex A: Information Sheet for interviewing the facility manager of the 'mother' clinic.**

**Formal Title: Implementing comprehensive, integrated, community-based health care for under-served, vulnerable communities in South Africa: A practical, evidence-informed model.**

Hello, and thank you for your time today.

My name is \_\_\_\_\_. I work for the Centre for Health Policy at the University of the Witwatersrand. I am a researcher in the Bathlokamedi project, and I would like to interview you today as part of this project.

#### What is this research about?

We are conducting this research to understand how community health worker / WBOT programmes operate. We know that there are some innovative WBOT programmes in Sedibeng and we are keen to learn more about your programmes here. I believe you are the manager of this clinic that has some WBOT teams. So we would like to hear about your experiences of having WBOTs associated with your clinic, both the successes and challenges.

The interview should take about 40 mins.

#### Voluntary Participation

It is up to you to decide whether you want participate in this study. If you agree to help with this research, and later change your mind, you are free to end the interview at any time, without any consequences.

#### Risks

There are no risks associated with talking to me today.

V0.95; 12 September 2016

## Confidentiality

No one other than my team members will be allowed to see the record of the interview discussion. We will not use your name in any reports of this work. We will use a code instead of your name e.g. A or B.

My notes and audio recordings will be kept on a secure university computer server, and participant codes will be kept in a locked filing cabinet under the care of the project site manager, and will be destroyed once our research is complete.

## Approval for and benefits of this work

The study has been approved by the ethics committee of University of the Witwatersrand, and Gauteng Province. We hope the study will contribute new ideas and insights regarding the provision of community health worker services.

If you agree to be interviewed, we would also like your permission to record the interview as it really helps later in the office.

## What if I have any questions?

You are free to ask me any question about this research. If you have any further questions about the study, you are free to contact Julia De Kadt on [Julia.DeKadt2@wits.ac.za](mailto:Julia.DeKadt2@wits.ac.za), or 011-717-3434 or 074 336 9411. If you are concerned about anything to do with the study in general, or wish to make a complaint, you can contact the chair of the ethics committee at the University of the Witwatersrand, who is Professor Peter Cleaton-Jones at telephone number: (011) 717-2301.

## **Tool A: Interview managers of the 'mother' clinic to which the CHW team**

### Introduction

Thank you again for agreeing to be interviewed. Are you happy to start?

### **First, I want to ask you some questions about yourself. Please tell me a bit about yourself?**

Probes:

How many years have you worked as a nurse?

What is your professional title? (eg. Enrolled nurse, Professional nurse, other specialized nurse)

How many years have you worked at this facility?

How many years in the current position?

Were you born in this district?

### **Perhaps we could talk now about the relationship between the clinic and the CHW team. Please can you describe the relationship between the 'mother' clinic and the CHW team?**

Probes:

How long has the CHW team been working from / linked to this clinic?

What role does the clinic play in the recruitment of CHWs?

What role the 'mother' clinic has in supporting the CHW team?

What happens when patients are referred here by CHW? Who do they see?

How does the data reporting system work?

What else could the CHWs do to better support the clinic?

### **What is your role as a clinic manager with respect to the CHW team?**

1  
2 Probes:

3 ***Where team leader nurse is based in clinic***

4 How much time do you expect the team leader to spend managing the CHW team?

5 Can you describe how she manages to balance her time between her clinic duties and the CHW team?

6 What happens when the team leader is not here?  
7

8 ***Both where the team leader is based at the health post and the clinic***

9 What engagement happens between you and CHW team leader? Between the CHW team and the clinic  
10 staff? What sort of things do they communicate about?  
11  
12

13 **What have you been able to achieve with CHW?**

14  
15 Probes:

16 What are the successes the CHW team have been able to achieve?  
17  
18

19 **What are the challenges?**

20  
21 Probes:

22 Have you ever had a complaint from the community about a CHW? What happened?  
23  
24

25 **How do you engage with the community?**

26  
27 Probes:

28 What do the community think of the community health workers?

29 How does the community express their views?

30 Are there other organisations providing health care in the community and what do they do?

31 What is the role of the clinic committee? How effective is it?

32 Are training and tasks of the CHWs in line with local needs?  
33  
34

35 **Ending the interview**

36 Thank you. I think we've covered all of the questions that I wanted to ask you today. Do you have  
37 anything else you wanted to add?  
38  
39

40  
41 **Topics we would like to hear about from the interviewees:**

42 recent health campaigns and role of community health workers;

43 access to supplies, transport, advice, equipment, space to meet and store;

44 referral management and feedback;

45 language barriers for community health workers; safety and security of CHW in the community;

46 previous training and experience of CHW;

47 other duties of nurse/manager;

48 incentives for the CHW;

49 complaints against a CHW and what happened.  
50  
51  
52

53 **Suggested generic prompts to use to encourage participants to continue:**

54 *To get going on a topic if they are unsure of where to start or what to say:*

55 Start wherever you want

56 Start with what you think is most important

57 Why not start by telling me what happens in a day, starting at the beginning  
58  
59  
60

*To go into more depth or to encourage continuation of their account*

V0.95; 12 September 2016

1  
2 Please tell me more about that  
3 Please explain that for me  
4 Why was that?  
5 What did you feel about that?  
6 What happened then?  
7 Please can you tell me more about (person, role, place, organisation, activity etc.)  
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## 11 **Annex B: Information Sheet for interviewing Nurse team leader of the CHW team**

12  
13 **Formal Title: Implementing comprehensive, integrated, community-based health care for under-served, vulnerable communities in South Africa: A practical, evidence-informed model.**  
14  
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16  
17 Hello, and thank you for your time today.  
18

19  
20 My name is \_\_\_\_\_. I work for the Centre for Health Policy at the University of the Witwatersrand. I am  
21 a researcher in the Batlhokomedi project, and I would like to interview you today as part of this project.  
22

### 23 What is this research about?

24  
25 We are conducting this research to understand how community health worker / WBOT programmes  
26 operate. We know that there are some innovative WBOT programmes in Sedibeng and we are keen to learn  
27 more about your programmes here. I believe you are the leader of a WBOT team. So we would like to hear  
28 about your experiences of leading a team of CHWs, both the successes and challenges.  
29

30  
31 The interview should take about 40 mins.  
32

### 33 Voluntary Participation

34  
35 It is up to you to decide whether you want participate in this study. If you agree to help with this research,  
36 and later change your mind, you are free to end the interview at any time, without any consequences.  
37

### 38 Risks

39  
40 There are no risks associated with talking to me today.  
41

### 42 Confidentiality

43  
44 **No one other than my team members will be allowed to see the record of the interview discussion. We**  
45 **will not use your name in any reports of this work. We will use a code instead of your name e.g. A or B.**  
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48 My notes and audio recordings will be kept on a secure university computer server. Participant codes will be  
49 kept in a locked filing cabinet under the care of the project site manager, and will be destroyed once our  
50 research is complete.  
51

### 52 Approval for and benefits of this work

53  
54 The study has been approved by the ethics committee of University of the Witwatersrand, and Gauteng  
55 Province. We hope the study will contribute new ideas and insights regarding the provision of community  
56 health worker services.  
57

58  
59 If you agree to be interviewed, we would also like your permission to record the interview as it really helps  
60 later in the office.

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3 What if I have any questions?

4 You are free to ask me any question about this research. If you have any further questions about the study,  
5 you are free to contact Julia De Kadt on Julia.DeKadt2@wits.ac.za, or 011-717-3434 or 074 336 9411.  
6

7 If you are concerned about anything to do with the study in general, or wish to make a complaint, you can  
8 contact the chair of the ethics committee at the University of the Witwatersrand, who is Professor Peter  
9 Cleaton-Jones at telephone number: (011) 717-2301  
10  
11

## 12 13 **Annex B Field version Nurse team leader of CHW interviews**

### 14 15 **Introduction**

16 Thank you again for agreeing to be interviewed. Are you happy to start?  
17  
18

### 19 **First, could you please tell me a bit about yourself?**

20 Probes:

21 How many years have you worked as a nurse?

22 What is your professional title? (eg: Enrolled nurse, Professional nurse, other specialized nurse)

23 How many years have you worked at this facility?

24 How many years in the current position?

25 Were you born in this district?  
26  
27

### 28 **Perhaps we could talk now about the Ward Based Outreach Team. Please tell me about how the** 29 **Ward Based Outreach Team is run?**

30 Probes:

31 How are community health workers recruited to the team?

32 Are there different types of CHW, with different training?

33 What resources are provided to CHW?

34 What happens in a typical day of the team?

35 How is the team's work for the day planned?

36 What happens on different days in the week?

37 How often do CHWs work after hours on weekends, and what do they do then?

38 How is work distributed within the team? Is there any division of labour? Do any CHWs have a  
39 leadership role within the team?

40 How does the data reporting system work?

- 41 • **What information do CHWs record while out in the community?**
- 42 • **What is done with this information? When?**
- 43 • **What forms are used?**
- 44 • **What is your role in the data reporting system? What exactly do you do?**

45 How does the referral system work?

46 Are there language barriers for WBOT?

47 Are there safety and security issues when working in the community? If so, what precautions do you  
48 take to ensure the safety of the CHW? What incidents are you aware of happening to the WBOT?

49 What incentives are there for the WBOT?  
50  
51

52 *We would expect the following activities to be mentioned: advice giving to households; registration*  
53 *of households, case finding; referral management and feedback; recent health campaigns and role of*  
54 *community health workers.*  
55  
56

### 57 **What are your roles and responsibilities for WBOT?**

58 Probes:  
59  
60

V0.95; 12 September 2016

1  
2 What happens in a typical day for you?  
3 What happens on different days in the week?  
4 What happens when you are away?  
5 What other responsibilities do you have at work, other than WBOT? Roughly, how much of your  
6 time do those activities take?  
7 Please tell me about times when you have faced conflicting demands?  
8 What engagement happens between you and manager and other staff at the clinic?  
9 What engagement happens between the CHW team and the clinic staff?  
10 What support do you receive for your work from colleagues ?

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12 - **From District management**

13 What resources – financial, equipment, supplies, place to work, place to meet and store, transport,  
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- **What happened?**

- **Have the issues that caused the strike been addressed?**

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1  
2 Why not start by telling me what happens in a day, starting at the beginning

3  
4 *To go into more depth or to encourage continuation of their account*

5 Please tell me more about that

6 Please explain that for me

7 Why was that?

8 What did you feel about that?

9 What happened then?

10 Please can you tell me more about (person, role, place, organisation, activity etc.)

## 11 12 13 14 **Annex C: Information Sheet for observing community health workers**

15  
16  
17 **Formal Title:** Implementing comprehensive, integrated, community-based health care for under-served,  
18 vulnerable communities in South Africa: A practical, evidence-informed model.

19  
20  
21 Hello and thank you for your time today. My name is \_\_\_\_\_. I work for the Centre for Health Policy at  
22 the University of the Witwatersrand. I am a researcher in the Batlhokomedi project, and I would like to  
23 observe you today as part of this project.

### 24 25 26 **What is this research about?**

27 We are conducting this research to understand how community health worker / WBOT programmes  
28 operate. We know that there are some innovative WBOT programmes in Sedibeng and we are keen to  
29 learn more about your programmes here. I know you are a community health worker, so I would like to  
30 observe what you do as a community health worker. Without disrupting your work, I would also like to ask  
31 you about what you are doing while we are observing.

32  
33  
34  
35 If you agree, while we are observing you and talking to you, we will take notes and then type these notes  
36 up.

### 37 38 39 Voluntary Participation

40 It is up to you to decide whether you want participate in this study. If you agree to help with this research,  
41 and later change your mind, you are free to withdraw at any time, without any consequences.

### 42 43 44 Risks

45 There are no risks associated with participating in the research.

### 46 47 48 Confidentiality

49 The information will be used for research purposes only. No one other than my team members will be  
50 allowed to see the record of the observation. We will not use your name in any reports of this work. We  
51 will use a code instead of your name e.g. A or B.

52  
53  
54 My notes will be kept on a secure university computer server, and participant codes will be kept in a locked  
55 filing cabinet under the care of the project site manager, and will be destroyed once our research is  
56 complete.

### 57 58 59 Approval for and benefits of this work



V0.95; 12 September 2016

The study has been approved by the ethics committee of University of the Witwatersrand, and Gauteng Province. The study will contribute new ideas and insights regarding the provision of community health worker services.

#### What if I have any questions?

You are free to ask me any question about this research. If you have any further questions about the study, you are free to contact Julia de Kadt on [julia.dekadt2@wits.ac.za](mailto:julia.dekadt2@wits.ac.za) or 011 717 3434 or 074 336 9411.

If you are concerned about anything to do with the study in general, or wish to make a complaint, you can contact the chair of the ethics committee at the University of the Witwatersrand, who is Professor Peter Cleaton-Jones at telephone number: (011) 717-2301

### **Annex D: Information Sheet for observing nurse leader of community health worker team**

**Formal Title: Implementing comprehensive, integrated, community-based health care for under-served, vulnerable communities in South Africa: A practical, evidence-informed model.**

Hello, and thank you for your time today. My name is \_\_\_\_\_. I work for the Centre for Health Policy at the University of the Witwatersrand. I am a researcher in the Batlhokomedi project, and I would like to observe you today as part of this project.

#### **What is this research about?**

We are conducting this research to understand how community health worker / WBOT programmes operate. We know that there are some innovative WBOT programmes in Sedibeng and we are keen to learn more about your programmes here. I believe you are the leader of a WBOT team. So we would like to observe what you do as a nurse, and what activities you do to support the CHWs. Without disrupting your work, we would also to ask you about what you are doing while we are observing. We do not wish to observe any consultations with patients in the clinic or health post, although we wish to observe home visits if you conduct any.

If you agree, while we are observing you and talking to you, we will take notes and then later type these notes up.

#### **Voluntary Participation**

Participation in this study is voluntary. If you agree to help with this research and later change your mind you are free to withdraw at any time, without any consequences.

#### **Risks**

There are no risks associated with participating in the research.

#### **Confidentiality**

1  
2 The information will be used for research purposes only. No one other than my team members will be allowed  
3 to see the record of the observation. We will not use your name in any reports of this work. We will use a code  
4 instead of your name e.g. A or B.  
5

6  
7 My notes will be kept on a secure university computer server. Participant codes will be kept in a locked filing  
8 cabinet under the care of the project site manager, and will be destroyed once our research is complete.  
9

10  
11 Approval for and benefits of this work  
12

13 The study has been approved by the ethics committee of University of the Witwatersrand, and Gauteng  
14 Province. The study will contribute new ideas and insights regarding the provision of community health worker  
15 services.  
16

17  
18  
19 What if I have any questions?  
20

21 You are free to ask me any question about this research. If you have any further questions about the study,  
22 you are free to contact Julia de Kadt on julia.dekadt2@wits.ac.za or 011 717 3434 or 074 336 9411.  
23  
24

25 If you are concerned about anything to do with the study in general, or wish to make a complaint, you can  
26 contact the chair of the ethics committee at the University of the Witwatersrand, who is Professor Peter  
27 Cleaton-Jones at telephone number: (011) 717-2301  
28  
29

## 30 31 32 **Annex E: Information sheet for group interview with community health** 33 **workers** 34 35

36 **Formal Title:** Implementing comprehensive, integrated, community-based health care for under-served,  
37 vulnerable communities in South Africa: A practical, evidence-informed model.  
38  
39

40 Hello, and thank you for your time today.  
41  
42

43  
44  
45 My name is \_\_\_\_\_. I work for the Centre for Health Policy at the University of the Witwatersrand. I am a  
46 researcher in the Batlhokomedi project, and I would like to talk to you today as part of this project.  
47  
48  
49

50 What is this research about?  
51

52 We are conducting this research to understand how community health worker / WBOT programmes operate.  
53 We know that there are some innovative WBOT programmes in Sedibeng and we are keen to learn more about  
54 your programmes here. I know you are community health workers, so we would like to hear about your  
55 experiences of being a CHW, both the successes and challenges.  
56  
57  
58  
59  
60

The group interview should take about 1 hour.

V0.95; 12 September 2016

## Voluntary Participation

It is up to you to decide whether you want participate in this study. If you agree to help with this research, and later change your mind, you are free to leave the group interview at any time, without any consequences.

## Risks

There are no risks associated with talking to me today.

## Confidentiality

No one other than my team members will be allowed to see the record of the discussion. We will not use your name in any reports of this work. My notes and audio recordings will be kept on a secure university computer, and will be destroyed once our research is complete. We (the researchers) will keep the discussion confidential, and we would like to ask all the participants to do the same. However, as researchers we cannot guarantee this.

## Approval for and benefits of this work

The study has been approved by the ethics committee of University of the Witwatersrand, and Gauteng Province. We hope the study will contribute new ideas on how to improve community health worker programmes.

If you agree to participate in the group interview, we would also like your permission to record the interview as it really helps later in the office.

## What if I have any questions?

You are free to ask me any question about this research. If you have any further questions about the study, you are free to contact Julia De Kadt on Julia.DeKadt2@wits.ac.za, or 011-717-3434 or 074 336 9411.

If you are concerned about anything to do with the study in general, or wish to make a complaint, you can contact the chair of the ethics committee at the University of the Witwatersrand, who is Professor Peter Cleaton-Jones at telephone number: (011) 717-2301

## **Tool E: Group interview with Community Health Worker team**

This will usually take place during the working day of the Community Health Worker's working day after they have had refreshments provided by the research team. The venue will usually be a quiet room in the clinic or health post. The supervising nurse will not be present.

The facilitator and the scribe conducting the group interview will introduce themselves. The facilitator will facilitate the discussion and the scribe will take field notes that will complement the audio-recording (e.g. behaviours, interruptions). The facilitator will encourage discussion between the Community Health Workers about what works well or not and why.

1  
2 **At the start of the session ask the participants to complete the questionnaire**

3  
4 *Check questionnaires are complete (facilitator and scribe to provide assistance where necessary).*  
5 *Check with group that they are ready and turn on the audio recorder announcing that you are doing*  
6 *this.*  
7

8 Introduction  
9

10  
11 **Thank you again for agreeing to be interviewed. To start the session I am going to ask each of you**  
12 **in turn to tell me how you came to join the team?**

13  
14 *Go around every participant in turn*

15  
16 **Thank you. I am now going to ask you about your work with WBOT. Please all help to answer the**  
17 **questions.**

18  
19  
20 **I would like you to tell me about what you do day to day.**

21 Please tell me about how a typical day at work starts, what do you do?

22 What happens during a typical day?

23 What happens at the end of the day?  
24

25  
26 **Do you plan your work? How?**

27 How do you plan your work or decide which households you'll visit on a particular day? (do  
28 you do this with your colleague(s) who pairs up with you?)

29 How do you keep track of the households where you need to follow up on a patient?  
30

31 Do you do different tasks on different days of the week? What are these?  
32  
33  
34

35 **Can you please tell us a bit more about household registration?**

36  
37 When do you do household registration?

38  
39 How often do you do household registration? How long does it take?

40  
41 Is there any form you use when doing household registration?

42  
43 What questions do you ask? What do you focus on?

44  
45 Is there more than one kind of household registration?  
46

47  
48 What happens to these forms afterwards? Do you use them later on?

49  
50 What happens to the information you collect during household registration? (probe, are  
51 there new patients identified and assigned after household registration? How are they  
52 assigned?)  
53  
54  
55

56  
57 **Can you please tell us a bit more about home based care work?**

58  
59 Do you do any home based care? When does it happen?

60  
How much of your time do you spend doing home based care work?

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**Please can you describe for us the data reporting system here?**

What information do you record when you are out in the community?

What do you do with this information, and when?

How do you prepare your statistics?

What challenges do you experience with preparing your statistics?

**Thank you. Now please tell me about your pack.**

What is in it?

When do you use the contents? What for?

How are the consumables (name them e.g. forms, dressings) replenished?

How is the equipment (name it e.g. glucometer, bp machine,) maintained in working order?

**What other support do you get to make your work easier?**

Material resources, e.g. airtime, a meeting place, a place to store your files? Are these sufficient? If not, please explain?

Support from colleagues, your team leader, the clinic staff, from the community?

**What do you do when you need help?**

What type of situations do you find when you need help?

What help is available?

How do you access the help?

Is the help you receive sufficient? Please explain.

**What happens when a team member is struggling or can't visit all of their households, for example because of sickness?**

How does the team work when one member can't do their job?

**What achievements in your work are you proud of?**

What do you think has enabled you to achieve this?

What would enable you to achieve more?

**What are the challenges that you face?**

What dilemmas do you face in your day to day work?

Please tell me about times when you have faced conflicting demands?

Possible probes:

Workload

Completing paper work

Preparing statistics

Payment, Clocking system

Transport

Appreciation, recognition

Conflict with community

Conflict with OTL or facility/health post staff

Working after hours & over weekend (types of tasks; how often, how long)

**Job security**

1  
2 Do you feel that your job is secure? Have you encountered or heard problems about contract  
3 renewal with SmartPurse?  
4

5 What do you feel about your prospects for career development and promotions?  
6

7 Are you worried that you might face job loss or layoff?  
8

9 If you were laid off, are you worried that you would have difficulty finding a suitable job?  
10

11 How do you feel about SmartPurse?  
12

13  
14 **Please could you tell us a bit about the strike?**

15 What happened?

16 Have the issues been resolved?  
17

18  
19 **How do you relate to the community?**

20 What does the community think of you as a team?

21 How does the community share complaints, concerns or compliments about the WBOT team  
22 with you?

23 Are there other organisations providing health care in the community and what do they do?  
24

25 How do you relate to them?  
26

27 **For CHWs who were previously working for an NGO:**

28 **Has your work changed since you moved from the NGO to the WBOT team? If so, how?**

29 Which people in the community were you looking after when you worked for the NGO?  
30

31 What kind of tasks did you do when you worked for the NGO?  
32

33 Who was supervising you when you worked for the NGO?  
34

35 What resources did you have when you worked for the NGO?  
36

37 What challenges did you experience when you worked for the NGO?  
38

39 How is your work different now that you work in the WBOT team?  
40  
41  
42

43 **Ending the focus group**

44 Thank you. I think we've covered all of the questions that I wanted to ask you today. Do you have  
45 anything else you wanted to add?  
46  
47  
48

49 **Topics we would like to hear about from the interviewees:**

50 guidelines, policies and protocols;

51 registration of households, case finding;

52 home visit records, numbers, planning;

53 recent health campaigns and role of Community Health Workers;

54 access to supplies, transport, advice, equipment, space to meet and store;

55 referral management and feedback;

56 language barriers;

57 safety and security of CHW in the community;

58 previous training and experience of CHW;

59 current/recent in role training  
60

payment ;

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1 supervision from team leader;  
 2 households refusing entry;  
 3 liaising with clinic staff;  
 4 communication with other organisations providing care in the community.  
 5  
 6  
 7

8 **Suggested generic prompts to use to encourage participants to continue:**  
 9

10 *To get going on a topic if they are unsure of where to start or what to say:*

11 Start wherever you want

12 Start with what you think is most important

13 Why not start by telling me what happens in a day, starting at the beginning  
 14  
 15

16 *To go into more depth or to encourage continuation of their account*

17 Please tell me more about that

18 Please explain that for me

19 Why was that?

20 What did you feel about that?

21 What happened then?

22 Please can you tell me more about (person, role, place, organisation, activity etc.)  
 23  
 24  
 25  
 26  
 27

28 **CHW Focus Group Discussion Questionnaire**

29 **FGD ID:** \_\_\_\_\_

30 1 Date of interview

31 2 Name of Health post / clinic

32 3 Age (Years)

33 4 Gender (please circle)

34 Male

35 Female

36 5 How many years have you worked  
 37 as a CHW?

38 6 How many years have you worked  
 39 as a CHW in this area?

40 7 How many years have you been a  
 41 part of this team?

42 8 How many households are you  
 43 responsible for ?

44 **Travelling from home to the clinic or health post**

45 9 How long does it take you to get  
 46 from your house to the clinic or \_\_\_\_\_ hours \_\_\_\_\_ minutes  
 47 health post where you are based?

48 10 How do you mainly travel from Walk  
 49 your home to the clinic or health Taxi

1  
2 post where you are based? Please Other: \_\_\_\_\_  
3 circle, and describe if other  
4

- 5 11 If you travel from your home to  
6 the households you visit by taxi,  
7 please provide the fare, in Rands.  
8  
9

#### 10 **Travel from your home to the households you care for**

- 11 12 If you travelled directly from your  
12 home to a household you care  
13 for, on average how long would \_\_\_\_\_ hours \_\_\_\_\_ minutes  
14 this take you?  
15  
16

- 17 13 If you needed to travel directly Walk  
18 from your home to a household Taxi  
19 you care for, what mode of Other: \_\_\_\_\_  
20 transport would you mainly use?  
21  
22

- 23 14 If you would travel from your  
24 home to a household you care for  
25 by taxi, please provide the fare, in  
26 Rands.  
27  
28

#### 29 **Education, training and other employment**

- 30 15 What is your highest level of Some primary school  
31 education (please circle) Completed primary school  
32 Some secondary school  
33 Completed secondary school (passed matric)  
34 Some tertiary education  
35  
36  
37  
38

- 39 16 If you have completed some  
40 tertiary education, please  
41 describe  
42  
43

- 44 17 Please describe any CHW training  
45 you have done  
46  
47  
48  
49  
50  
51

- 52 18 Do you have any other job apart Yes No  
53 from this one? (Please circle)  
54

- 55 19 If you do have another job, please  
56 describe this  
57  
58  
59  
60



## Annex G: Information Sheet for interviewing referred householder

**Formal Title:** Implementing comprehensive, integrated, community-based health care for underserved, vulnerable communities in South Africa: A practical, evidence-informed model.

Hello, and thank you for your time today.

My name is \_\_\_\_\_. I work for the Centre for Health Policy at the University of the Witwatersrand. I am a researcher in the Batlhokomedi project, and visited your household about a month ago with a community health worker. I am here today just to follow up with you after that visit.

### What is this research about?

We are conducting this research to understand how community health worker / WBOT programmes operate. We are here to learn more about the community health workers in Sedibeng, by talking to people like yourself about what the CHWs do.

The interview should take about 40 mins.

### Voluntary Participation

It is up to you to decide whether you want to participate in this study. If you agree to help with this research, and later change your mind, you are free to end the interview at any time, without any consequences.

### Risks

There are no risks associated with talking to me today.

### Confidentiality

No one other than my team members will be allowed to see the record of the interview. No contents of the interview will be shared with the clinic or health post, or any Community Health Workers, including the Community Health Worker who brought me here. We will not use your name in any reports of this work. We will use a code instead of your name e.g. A or B. My notes and audio recordings will be kept on a secure university computer server. Participant codes will be kept in a locked filing cabinet under the care of the project site manager, and will be destroyed once our research is complete.

### Approval for and benefits of this work

1  
2 The study has been approved by the ethics committee of University of the Witwatersrand, and  
3 Gauteng Province. We hope the study will contribute new ideas and insights regarding the provision  
4 of community health worker services.  
5  
6  
7

8  
9 If you agree to be interviewed, we would also like your permission to record the interview as it really  
10 helps later in the office.  
11

#### 12 13 14 What if I have any questions? 15

16 You are free to ask me any question about this research. If you have any further questions about the  
17 study, you are free to contact Julia De Kadt on Julia.DeKadt2@wits.ac.za, or 011-717-3434 or 074 336  
18 9411.  
19

20  
21 If you are concerned about anything to do with the study in general, or wish to make a complaint,  
22 you can contact the chair of the ethics committee at the University of the Witwatersrand, who is  
23 Professor Peter Cleaton-Jones at telephone number: (011) 717-2301  
24  
25

## 26 27 **Tool G: Interviews with referred householder** 28

### 29 Introduction 30

31 Thank you again for agreeing to be interviewed. Are you happy to start?  
32  
33

#### 34 35 36 **First, could you please tell me a little bit about yourself?**

37 Probes:

38 Age

39 Gender

40 Language spoken

41 Number of people in household

42 Are you working?

43 If yes, what type of work do you do?

44 What other sources of income are there in the household (child support grants, pension, disability)?  
45  
46

#### 47 48 **Thank you. Now, let's talk a little bit about the Community Health Worker's visit. Please tell me 49 about what happened when the Community Health Worker came to your house.**

50 Probes:

51 What happened?

52 Can you describe how you felt about the visit that day?

53 Were any other household members around?

54 If so, what did other household members say or do?

55 What did the CHW suggest you do (in terms of your health/the issue you were experiencing)?

56 What did the CHW say she would do (in terms of your health/the issue you were experiencing)?  
57

58 *If the CHW suggested the patient should do something:*

#### 59 **Were you able to do what the CHW suggested you do?**

60 Probes:

What did you actually do?

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1 Why?

2 What made it easy or difficult to do what the Community Health Worker suggested?

3 How helpful did you find the Community Health Worker's suggestion?

4  
5  
6 **For householders who have not taken action based on the Community Health Worker**  
7 **recommendation:**

8 Why didn't you do what the community health worker suggested?

9  
10  
11 *If the CHW said she would do something:*

12 **Did the CHW do what she said she would do?**

13 If the CHW didn't do what she said she would, do you know why? Do you think she will still do what  
14 she said?

15 Did the CHW do anything else?

16 Has the CHW made any other visits/follow-ups after the visit we've been discussing?

17 If so, when, and what did she do during those visits?

18  
19  
20  
21 **Could you please tell me about how you are doing now (with regards to your health/the issue you**  
22 **were experiencing)?**

23 Probes (use only the appropriate ones):

24 What health care are you receiving now for your health?

25 Follow up visits, treatments, tests

26 What services are you receiving related to the issue you were experiencing?

27 **Could we talk a bit about the CHW's service more generally?**

28 Probes:

29 Is their service useful?

30 Can you give me any other examples of when they've assisted you?

31 Has it changed (over time)? How?

32 How could it be improved?

33 When did they start coming to see you?

34 How often do they usually come to see you?

35  
36  
37 **Ending the interview**

38 Thank you. I think we've covered all of the questions that I wanted to ask you today. Do you have  
39 anything else you wanted to add?

40  
41  
42 **Suggested generic prompts to use to encourage participants to continue:**

43  
44 *To get going on a topic if they are unsure of where to start or what to say:*

45 Start wherever you want

46 Start with what you think is most important

47 Why not start by telling me what happens in a day, starting at the beginning

48  
49 *To go into more depth or to encourage continuation of their account*

50 Please tell me more about that

51 Please explain that for me

52 Why was that?

53 What did you feel about that?

54 What happened then?

55 Please can you tell me more about (person, role, place, organisation, activity etc.)  
56  
57  
58  
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## COREQ (Consolidated criteria for REporting Qualitative research) Checklist

A checklist of items that should be included in reports of qualitative research. You must report the page number in your manuscript where you consider each of the items listed in this checklist. If you have not included this information, either revise your manuscript accordingly before submitting or note N/A.

Topic	Item No.	Guide Questions/Description	Reported on Page No.
<b>Domain 1: Research team and reflexivity</b>			
<i>Personal characteristics</i>			
Interviewer/facilitator	1	Which author/s conducted the interview or focus group?	5
Credentials	2	What were the researcher's credentials? E.g. PhD, MD	6
Occupation	3	What was their occupation at the time of the study?	6
Gender	4	Was the researcher male or female?	6
Experience and training	5	What experience or training did the researcher have?	6
<i>Relationship with participants</i>			
Relationship established	6	Was a relationship established prior to study commencement?	6
Participant knowledge of the interviewer	7	What did the participants know about the researcher? e.g. personal goals, reasons for doing the research	5
Interviewer characteristics	8	What characteristics were reported about the interviewer/facilitator? e.g. Bias, assumptions, reasons and interests in the research topic	5
<b>Domain 2: Study design</b>			
<i>Theoretical framework</i>			
Methodological orientation and Theory	9	What methodological orientation was stated to underpin the study? e.g. grounded theory, discourse analysis, ethnography, phenomenology, content analysis	6
<i>Participant selection</i>			
Sampling	10	How were participants selected? e.g. purposive, convenience, consecutive, snowball	6
Method of approach	11	How were participants approached? e.g. face-to-face, telephone, mail, email	6
Sample size	12	How many participants were in the study?	6
Non-participation	13	How many people refused to participate or dropped out? Reasons?	6
<i>Setting</i>			
Setting of data collection	14	Where was the data collected? e.g. home, clinic, workplace	5
Presence of non-participants	15	Was anyone else present besides the participants and researchers?	6
Description of sample	16	What are the important characteristics of the sample? e.g. demographic data, date	5
<i>Data collection</i>			
Interview guide	17	Were questions, prompts, guides provided by the authors? Was it pilot tested?	6
Repeat interviews	18	Were repeat interviews carried out? If yes, how many?	5
Audio/visual recording	19	Did the research use audio or visual recording to collect the data?	6
Field notes	20	Were field notes made during and/or after the interview or focus group?	6
Duration	21	What was the duration of the interviews or focus group?	5
Data saturation	22	Was data saturation discussed?	6
Transcripts returned	23	Were transcripts returned to participants for comment and/or	7

Topic	Item No.	Guide Questions/Description	Reported on Page No.
		correction?	
<b>Domain 3: analysis and findings</b>			
<i>Data analysis</i>			
Number of data coders	24	How many data coders coded the data?	6
Description of the coding tree	25	Did authors provide a description of the coding tree?	6
Derivation of themes	26	Were themes identified in advance or derived from the data?	6
Software	27	What software, if applicable, was used to manage the data?	6
Participant checking	28	Did participants provide feedback on the findings?	7
<i>Reporting</i>			
Quotations presented	29	Were participant quotations presented to illustrate the themes/findings? Was each quotation identified? e.g. participant number	7-12
Data and findings consistent	30	Was there consistency between the data presented and the findings?	7-12
Clarity of major themes	31	Were major themes clearly presented in the findings?	7-12
Clarity of minor themes	32	Is there a description of diverse cases or discussion of minor themes?	12

Developed from: Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research (COREQ): a 32-item checklist for interviews and focus groups. *International Journal for Quality in Health Care*. 2007. Volume 19, Number 6: pp. 349 – 357

**Once you have completed this checklist, please save a copy and upload it as part of your submission. DO NOT include this checklist as part of the main manuscript document. It must be uploaded as a separate file.**