

BMJ Open is committed to open peer review. As part of this commitment we make the peer review history of every article we publish publicly available.

When an article is published we post the peer reviewers' comments and the authors' responses online. We also post the versions of the paper that were used during peer review. These are the versions that the peer review comments apply to.

The versions of the paper that follow are the versions that were submitted during the peer review process. They are not the versions of record or the final published versions. They should not be cited or distributed as the published version of this manuscript.

BMJ Open is an open access journal and the full, final, typeset and author-corrected version of record of the manuscript is available on our site with no access controls, subscription charges or pay-per-view fees (http://bmjopen.bmj.com).

If you have any questions on BMJ Open's open peer review process please email info.bmjopen@bmj.com

## **BMJ Open**

# Health care professionals' views towards self-management and self-management education for people with type 2 diabetes

Journal:	BMJ Open
Manuscript ID	bmjopen-2019-029961
Article Type:	Research
Date Submitted by the Author:	19-Feb-2019
Complete List of Authors:	Ross, Jamie; University College London, Primary Care & Population Health Stevenson, Fiona; UCL, Primary care and population sciences Dack, Charlotte; University of Bath, Department of Psychology Pal, Kingshuk; University College London, Department of Primary Care & Population Health May, Carl; London School of Hygiene and Tropical Medicine Faculty of Epidemiology and Population Health Michie, Susan; University College London, Centre for Outcomes Research and Effectivenes Yardley, Lucy; University of Oxford, Nuffield Department of Primary Health Care Sciences Murray, Elizabeth; University College London, Primary Care and Population Health
Keywords:	General diabetes < DIABETES & ENDOCRINOLOGY, EDUCATION & TRAINING (see Medical Education & Training), QUALITATIVE RESEARCH

SCHOLARONE™ Manuscripts

#### TITLE:

Health care professionals' views towards self-management and self-management education for people with type 2 diabetes

#### **AUTHORS:**

Jamie Ross<sup>1</sup>, PhD

Fiona Stevenson<sup>1</sup>, PhD

Charlotte Dack<sup>2</sup>, PhD

Kingshuk Pal<sup>1</sup>, PhD;

Carl May<sup>3</sup>, PhD

Susan Michie<sup>4</sup>, DPhil;

Lucy Yardley<sup>5</sup> PhD,

Elizabeth Murray<sup>1</sup>, PhD,

<sup>1</sup>Research Department of Primary Care and Population Health, UCL, London, United

Kingdom

<sup>2</sup>Department of Psychology, University of Bath, Bath, United Kingdom

<sup>3</sup>Faculty of Public Health and Policy, London School of Hygiene and Tropical

Medicine

<sup>4</sup>Health Psychology, UCL, London, United Kingdom

<sup>5</sup>Faculty of Medicine, University of Southampton, Southampton, United Kingdom

#### **CORRESPONDING AUTHOR:**

Jamie Ross<sup>1</sup>,

Research Department of Primary Care and Population Health

**UCL** 

Upper 3rd floor, Royal Free hospital

Rowland Hill Street

London, NW3 2PF

**United Kingdom** 

Phone: 44 020 7794 0500 ext 38819

Fax: 44 020 7794 1224

Email: jamie.ross@ucl.ac.uk

WORD COUNT: 4882

**Key words**: Diabetes Mellitus, Patient Education, Health Care Professionals, Self-management, Qualitative Research, Health Services

#### **ABSTRACT**

**Objectives:** Significant problems with patients engaging with Diabetes Self-Management Education (DSME) exist. The role of healthcare professionals (HCPs) has been highlighted, with a lack of enthusiasm, inadequate information provision and poor promotion of available programmes all cited as affecting patients' decisions to attend. However, little is known about HCP views towards DSME. This study investigates the views of HCPs towards self-management generally and self-management in the context of DSME more specifically.

**Design:** A qualitative study using semi-structured interviews to investigate HCP views of diabetes self-management and DSME. Data were analysed thematically and emergent themes were mapped on to the constructs of Normalization Process Theory (NPT).

**Setting:** Two boroughs in London, UK.

**Participants:** Sampling was purposive to recruit a diverse range of professional roles including GPs, practice nurses, diabetes specialist nurses, health care assistants, receptionists and commissioners of care.

#### Results:

Interviews were conducted with twenty two participants. The NPT analysis demonstrated that whilst a self-management approach to diabetes care was viewed by HCPs as necessary and, in principle, valuable, the reality is much more complex. HCPs expressed ambivalence about pushing certain patients into self-managing, preferring to retain responsibility. There was a lack of awareness amongst HCPs about the content of DSME and benefits to patients. Commitment to and

engagement with DSME was tempered by concerns about suitability for some patients There was little evidence of communication between providers of group-based DSME and HCPs or of HCPs engaging in work to follow up non-attenders.

**Conclusions:** HCPs have concerns about the appropriateness of DSME for all patients and discussed challenges to engaging with and performing the tasks required to embed the approach within practice. DSME, as a means of supporting self-management, was considered important in theory, but there was little evidence of HCPs seeing their role as extending beyond providing referrals.

#### **ARTICLE SUMMARY**

#### Strengths and limitations of this study

- One of the first studies to explore HCP views towards DSME in routine practice
- A wide range of HCPs were interviewed including GPs, nurses, commissioners, health care assistants and administrative staff
- Participants had varying degrees of prior knowledge and experience of DSME
- A theoretical framework Normalization Process Theory was used to analyse the findings
- The sample was limited to HCPs within two London boroughs

#### INTRODUCTION

Self-management has been characterised as a key feature of contemporary health care systems (1). Supporting self-management by patients with chronic conditions is now an accepted and important part of reducing disease burden and health service use associated with chronic disease in many countries (2, 3). For diabetes, selfmanagement education (DSME) offers strategies to offset the challenges that providers face in delivering chronic disease care, whilst also improving outcomes for patients (4). Globally, however, there are serious problems with patients with diabetes participating in DSME. Research from the UK (5-7), USA (8), Mexico (9), Germany (10), France (9), Italy (9), India (11), Russia (9), Algeria (9), Turkey (9), China (9) and Canada (12) report low rates of patient attendance (13). In the UK, DSME is recommended for people with type 2 diabetes (T2DM) (14) and primary care services (GP practices) are financially incentivised to refer patients to available programmes (15). However, data from the UK's National Audit Office survey suggests that in 2015 only 8.2% of patients with T2DM attended DSME (16). Poor attendance rates are a major concern given that high quality DSME can have positive effects on quality of life and health outcomes (17-20) and that patients who do not attend any form of diabetes educational intervention are at a fourfold increased risk of developing complications (21).

Research on reasons for non-attendance at DSME suggests there are factors which relate to patients being unable to attend (for example, because of accessibility issues, physical health problems and financial problems) and others that relate to patients choosing not to attend (for example, because of a lack of perceived benefit, knowledge or information or because of emotional and cultural factors) (6). A number

of strategies are suggested to overcome barriers identified by patients, including the provision of more culturally specific education (22), the use of alternative methods of delivery, such as online (17) and better promotion of education by health professionals (6, 22). The role of health care professionals (HCPs) as pivotal in patient decisions to attend DSME has been highlighted, with a lack of enthusiasm, inadequate information provision and poor promotion of available programmes by HCPs all cited as affecting patients' decisions to attend DSME (6, 7, 11, 12, 23, 24).

Despite HCPs potentially playing a key role in integrating DSME into routine care delivery (4) and promoting self-management (25), there is little research into the views of HCPs towards DSME. One paper exploring HCPs' views towards groupbased DSME focused largely on practice nurses who were knowledgeable about DSME having either been educators, or attended a taster session of group-based DSME (22). These practice nurses viewed DSME favourably, particularly the group mode of delivery, reporting that it improved patient interactions saving HCPs' time and improved patient outcomes. However, they also reported that DSME wasn't accessible to those with literacy problems, older people and those who worked or had young children Other research suggests that HCPs may be ambivalent about the importance and benefits of self-management support programmes for chronic illnesses, and are concerned about sharing responsibility for disease management with other professional educators or even patients themselves (25). It has also been suggested that if HCPs perceive these self-management programmes to be ineffective or inaccessible for their patients they may be less likely to employ these resources for their patients (4). Furthermore there has been little research into HCPs' views on alternative forms of DSME such as online (26).

The aim of the current study was to explore the views of HCPs towards a self-management approach to diabetes care for patients with T2DM within two socially and economically diverse settings in London, UK. Additionally, we aimed to explore HCPs views towards the diabetes education programmes available to patients with T2DM within these settings.

#### **METHODS**

#### Design

This qualitative cross-sectional study used semi-structured interviews with HCPs working in English primary care, secondary care and intermediate care services that served patients with T2DM from two inner city boroughs in North London.

#### Setting

The setting was two densely populated urban boroughs in inner city London which were multi-ethnic and socially and economically diverse. The first borough has a population of 231,200 (based on 2017 estimates), with over a third born abroad and just under a half having a language other than English as their first language. The average household income (median modelled and 2012/3 figures) is £54,950 (England average £30,763). Just less than 5 percent of this population are unemployed and have no educational qualifications. One third of children are reportedly living in poverty. For people aged 17+, 5.0% have diabetes. The second borough has a population of 242,500 people (based on 2017 estimates), just under half of whom were born abroad and have a language other than English as their first language. The average household income (median modelled and 2012/3 figures) is £67,990 (England average £30,763). Four percent of the borough is unemployed

and just under two percent of working age adults have no educational qualifications. A third of children are reportedly living in poverty. For people aged 17+, 3.9% have diabetes (27).

The first borough had established an Integrated Care programme in 2013 to develop new ways of commissioning and delivering healthcare. For diabetes care, the aims of this approach were to enhance the management of diabetes and those at risk of developing diabetes in primary care, and increase the number of people who are able to self-manage their health. The second borough had implemented an Integrated Practice Unit (IPU) model of care in 2013, which was developed to fully integrate diabetes care across the setting.

At the time of the study there were four types of free education for people with T2DM provided in the boroughs (see table 1).; Diabetes Education and Self- Management for Ongoing and Newly Diagnosed (DESMOND) (19), the Diabetes Self-Management Programme (previously referred to as Co-Creating Health) (28), the X-PERT Programme (29), and Healthy Living for People with T2DM (HeLP-Diabetes). HeLP-Diabetes is an online diabetes self-management programme which had been introduced to these boroughs by this research team as part of a wider programme grant of research (30) and was much newer in the boroughs than the other forms of DSME.

Table 1. Diabetes education available in the two boroughs

Name	Delivery	Ethos	Duration	Target population	Access
HeLP- Diabetes	Online	Online tool for adults with type 2 diabetes	Available 24/7 for	Type 2 diabetes	Referrals are made
		to learn knowledge	as long		via health

		and skills to manage their condition. The programme takes a holistic view of self-management and addresses a wide range of patient needs including medical management, emotional management and role management.	as patient wants.		professional or self- referral.
DESMOND	Face- to-face group based	The programme teaches patients about diabetes and provides lifestyle advice so that they are better able to self-manage their condition.	One day	Type 2 diabetes	Referrals are made via health professional
Diabetes Self- Management Programme	Face- to-face group based	Aims to help participants strengthen their health-related behaviours. It does this by developing health literacy, building appreciation of peer support, developing collaborative decision-making skills and building knowledge of selfmanagement techniques as well as participants' skills and confidence to use these techniques	Runs over 7 weekly sessions, lasting three hours per session	Diabetes (Type 1 and 2)	Referrals are made via health professional
X-PERT Programme	Face- to-face group based	Aims to help patients cope with their health condition and improve their quality of life by learning new skills to manage their condition on a daily basis.	Six-week course. Each weekly session lasts two and a half hours.	Adults with one or more long-term health conditions (including diabetes). The course is also	Self-referral or via health professional

		available	
		for carers.	

#### Sample

Sampling for HCPs interviews was purposive to capture the views from a range of HCPs working across the boroughs providing care to diabetes patients. Diabetes care was provided in primary care (37 GP practices in borough 1 and 32 GP practices in borough 2), community care (an intermediate diabetes service in each borough), and secondary care (three hospital trusts, two serving mainly patients from borough 1 and one serving patients mainly from borough 2). Twenty six GPs, nurses, health care assistants, administrative staff, practice managers, and commissioners were contacted via email and invited to take part in an interview throughout the duration of the study period (between July 2013 and August 2015).

#### **Data collection**

Topic guides were developed with reference to previous research on self-management and DSME, with input from the wider project multidisciplinary steering group and were informed by a theory of implementation (Normalisation Process Theory, NPT) (31, 32).

NPT is widely used in process evaluations of innovations in healthcare organisation and delivery (33, 34). It focuses on the 'work' of implementation. This is represented by four constructs: Coherence: what is the work that people do to understand and make sense of a practice; Cognitive participation: what is the work that people do to engage and support a new practice; Collective action: what is the work that people do to enact a new practice, and make it workable and integrate it in its context; and

Reflexive monitoring: what is the work that people do to reflect on and evaluate enacting a new practice in context.

The topic guide was piloted with a member of the study team who was also a GP (this interview was excluded from the analysis). All interviews were semi-structured and conducted face-to-face by the same researcher (JR) who is an experienced female qualitative researcher who had worked in the boroughs implementing the HeLP-Diabetes. All interview participants had been contacted before the day of interview to discuss the research and all participants provided informed consent. Most participants had met the researcher prior to the interviews in her role implementing HeLP-Diabetes and were aware of the research objectives of the wider programme grant (30). All interviews were conducted in the HCPs' consultation rooms, or at the researcher's University (dependent on participant preference) and lasted between 30 minutes and an hour. Interviews were audio recorded and the researcher made field notes following each interview. Interviews continued until no new themes were apparent.

#### Data analysis

Data collection and analysis were conducted concurrently, with analysis starting as soon as interviews were transcribed. Corrected and anonymised transcripts were loaded into Nvivo 10 software (35) ready for coding. Although NPT had been used to inform the topic guide and ensure data on the relevant issues were collected, an inductive approach to analysis was employed to ensure the issues participants judged to be important were captured, as opposed to constraining their answers to the categories in NPT. This approach was also taken in analysis where initially an inductive approach to analysis was taken to capture responses, followed later ny

mapping the analysis onto the constructs of NPT (see Figure 1 for the process of analysis). Firstly, each transcript was read by JR and summaries of the main themes and impressions from each transcript were created to generate a feeling for each of the interviews and as a quick reference point for each interview. The themes that were identified in this initial analysis were discussed within the core team (names removed for review purposes). To obtain other interpretations of the data from a range of perspectives these themes were presented to the project's multidisciplinary steering group where the themes were discussed and refined. In addition to the steering group, a data clinic was held to explore the rigour and reliability of the themes from the initial analysis. Eight qualitative researchers from a range of disciplines (health services research, sociology, psychology and epidemiology) attended the data clinic and themes were discussed and refined and new themes were considered. Following the data clinic, all interview transcripts were re-read and recoded where appropriate; the themes were refined and additional ones created until a final set of themes emerged that were agreed upon by all co-authors.

After agreement on themes had been reached, it was clear that the data resonated strongly with the constructs of NPT. In a second step to the analysis, themes were mapped onto constructs of NPT (Coherence, Cognitive Participation, Collective Action and Reflexive Monitoring) (See table 2). This required the researchers to reread data within the themes and allocate the themes to appropriate constructs. This sometimes meant that the data coded under one theme was categorised into two or three different constructs. All themes could be applied to at least one construct. This approach has been used successfully in other research (e.g., (34, 36-39)) and provided confidence that the themes were data driven (although it is acknowledged that the use of the NPT to develop interview topic guides is likely to have affected the

data collected), and meant that the robustness of NPT in explaining the data could be tested against the themes during this mapping process. The findings are presented within the NPT framework, together with illustrative quotations.

Table .2. Mapping themes onto constructs of NPT

Themes	Description of the theme	Construct of NPT
Perceptions of self- management	HCPs describe their views of the self-management approach to diabetes care being promoted within the service	Coherence
Barriers and facilitators to the self-management approach to diabetes	The difficulties to implementing a self-management approach with patients and the benefits of the approach	Coherence; Cognitive Participation; Collective Action; Reflexive Monitoring
HCPs and patient interactions	The way that HCPs and patient interactions are affected by self-management and DSME	Collective Action
Perceptions of current DSME	HCPs views on group-based and online DSME	Coherence
HCPs role in promoting self-management and DSME	HCPs views about the extent and limitations of their roles in supporting patients to self-management and participate in DSME	Cognitive Participation; Collective Action
Improving uptake of DSME	HCPs views on how patient participation in DSME could be increased	Reflexive Monitoring

#### Patient and public involvement (PPI)

The wider programme grant, of which this study formed part of one work package, had significant PPI input (both health professionals working in diabetes care and patients with T2DM) throughout (please see (40) for details). For this study specifically, two PPI representatives advised on the topic guide development and interpretation of findings. Both were invited to be part of developing the manuscript.

#### **RESULTS**

#### **Characteristics of research participants**

Twenty two HCPs (of the 26 approached) took part in interviews. The interview sample represented a diverse range of professional roles, experience in current role, ethnicities and experience with DSME (Table 3). The sample worked within 11 different GP practices, both intermediate services, one hospital and a commissioning group.

Table 3. Participant characteristics

	HCP (n=22)			
Age, <i>n</i> (%)				
18-24	1 (4.5)			
25-34	3 (13.6)			
35-44	7 (31.8)			
45-54	6 (27.3)			
55-64	4 (18.2)			
65-74	1 (4.5)			
Female, <i>n</i> (%)	16 (72.7)			
Role, <i>n</i> (%)				
GP*	4 (18.2)			
Nurse**	10 (45.5)			
HCA	3 (13.6)			
Reception/Admin	3 (13.6)			
Practice manager	1 (4.5)			
Commissioner	1 (4.5)			
Ethnicity, n (%)				
White British	16 (72.7)			
South Asian	3 (13.6)			
Other	3 (13.6)			
Attended DSME taster	15 (68.2)			
session, n (%)	, ,			
Experience with online DSME,	13 (59.1%)			
n (%)				
*includes GP partners and salar				
nurses, diabetes specialist nurses and advanced nurse				

practitioners

#### Coherence

It was clear that all participants were aware of the 'party line' on the importance of the self-management approach for patients with T2DM and for health services and that this policy view had become normalised within practice as the accepted approach for managing patients with diabetes. HCPs were knowledgeable about the intended benefits and advantages of the self-management approach. The self-management approach was still viewed as fairly new, especially among HCPs who had been in their roles for many years, who viewed it as a new way of doing things. There was ambivalence in HCPs' descriptions about the value of this approach for certain patient groups. Some HCPs contested the value of self-management for patients such as those with mental health problems, learning difficulties, no or low education and/or health literacy, with HCPs suggesting that they should retain a duty of care for these patients.

"you still have to, if you like, retain responsibility as a professional a bit more for some of these hard to reach people... it's important not to throw the baby out with the bathwater, and say, oh, diabetes is all about the patients' responsibility" (#11: Female GP Partner)

In terms of DSME more specifically, although all HCPs were aware that there were DSME options to refer patients to, there was less coherence about what these were and what they entailed. Awareness was polarised between those who had attended or taught on a DSME course and those who had not. For those who had no personal experience with DSME many reported gaining their knowledge about what DSME consisted of and its value from patients who had attended.

"I haven't been to one, but from what patients have told me... I think they do...lifestyle changes" (#4: Female Practice Nurse)

Because the online DSME was a new initiative being implemented within the service, awareness about it among HCPs was high. The value of group-based and online DSME were often presented in contrast to one another with the strength of one being the weakness of the other. For example, group-based education was seen as particularly beneficial in terms of the social and peer support that patients could gain from learning with other people with diabetes. Online DSME was presented as most beneficial for those people who would have difficulty in attending group-based DSME due to other commitments (work, caring responsibilities), those who disliked groups and, those who had different learning styles (i.e. preferred to learn at their own pace and revisit information).

#### Cognitive participation

Uncertainties over the legitimacy and value of self-management for some patients clearly impacted on HCPs' willingness to promote this approach to all. HCPs described impotence in trying to engage patients with self-management when faced with resistance from patients or when patients were not fulfilling the roles that self-management placed on them.

"if people don't want to make changes there is little that we can do. We can't force people" (#16: Female Diabetes Specialist Nurse)

Some HCPs expressed the view that patients should take more responsibility for their own care and that it was not a legitimate part of professionals' role to always be chasing patients to do things.

"I think they need to take more responsibility; quite often they don't turn up for their follow ups and, sort of, monitoring." (#4: Female Practice Nurse)

HCPs presented evidence of a tension when discussing benefits of self-management education. Often the benefit was framed in terms of being able to provide patients with education that they didn't have the time to provide themselves due to a lack of resources and competing demands. However, there was the sense that, in an ideal world they would have preferred to keep the imparting of knowledge as part of their role and were frustrated that time pressures did not allow this. This gave rise to a sense of loss of control in terms of providing all the care needed for a patient. In some cases however, HCPs described holding onto this for certain patients for whom they did not feel self-management was appropriate.

"you don't have enough time, one-to-one, to do the information giving, which you do need to do and the self-management support. And so you can see that when people go on programmes, they come back so much better informed...So there's a bit of a frustration when you see people one-on-one."

(#2 Female Diabetes Specialist Nurse)

#### **Collective action**

The role of many HCPs in promoting attendance was limited to providing a referral.

There was little evidence that HCPs generally perceived their role to extend beyond this.

"We can only give them the form, I mean, there's no... I can't walk them up there". (#6 Male GP Partner)

However, there were exceptions to this, and some HCPs, particularly those who had direct experience with DSME, described it as a core part of their work to engage patients with the idea of self-management and to attend DSME, even if patients were reluctant.

"I think that you have to chip chip away, build a relationship, you know, and try to gradually keep them onboard" (#11 Female GP Partner)

There was also a sense that relationships between HCPs within practices were important for how far self-management and DSME could be implemented. One nurse described how it had been particularly difficult to embed the concept of self-management within a practice where the lead GP didn't buy into the idea of it; she spoke about having to try and embed the practices on her own, without support which made it difficult.

"I kind of have to hoe my own row. He's not obstructive, but he's got a very clear idea of what he thinks is important, and what isn't. It's not always easy."

(#20: Female Practice Nurse)

Other HCPs reported that they perceived resistance around putting a self-management approach into action within their practice because of the increased workload that this approach was perceived to create. There was frustration expressed that the new emphasis on the self-management approach from the service was creating many additional tasks which they were being asked to absorb into an already overwhelming workload, without any tasks being removed. A paradox arose whereby the ideal of patient self-management couldn't be achieved by patients on their own and instead requires work on the part of the health professional, as described by one GP:

"Yes, they would love their patients to self-manage so why don't they just go off and do it, and the thought of starting digging actually creates much more work... That's the other thing of, well, self-management takes time and we've been asked to do lots and lots. So I'm being asked to do more...what are we going to stop doing?" (#19: Male Salaried GP)

For group-based DSME, HCPs spoke of adhering to guidelines and giving referrals to all newly diagnosed patients. This was despite nearly all HCPs describing patients they did not think would benefit from attending.

"Not everyone will be suitable. I think I've had a couple of patients where they would have liked to have taken a relative, and ... one lady who had anxiety...she could only stay for the half-day." (#9 Male GP Partner)

However, in terms of online DSME, HCPs were more able to implement their own criteria for assessing who would be suitable to participate (presumably because this

service was not incentivised at a practice level through the QoF, as group DSME was) which resulted in referrals being withheld from patients for whom it was not deemed appropriate.

"I normally say to them... do you feel comfortable.., using a computer?...If they say, no, I'm not interested, then I don't take it any further." (#8 Male Receptionist/Administrator)

Although it was clear that self-management was the approach being promoted within general practice, this was not always translated into action on the part of the patients, who in many cases, in the opinion of HCPs, preferred care to remain in the hands of the health professional, thus creating a tension between the approach HCPs were expected to promote and the needs and preferences of patients.

"most of them they don't want to look at their blood results, they'd rather go through it with us and that's probably just because that's what they're used to." (#4: Female Practice Nurse)

The work of encouraging patients to manage their condition was sometimes described as frustrating or resulted in HCPs feeling that they were nagging patients. Others described how this work forced them into roles that they were uncomfortable with assuming, such as that of a detective.

"And so a lot of the time it's like being a detective ...you know that it's [poor control] about something that they're doing at home that they're not sharing with you" (#2: Female Diabetes Specialist Nurse)

Despite HCPs describing engaging in many different types of work to support patient self-management, there were only a few examples of HCPs engaging in work to encourage patients to take up offers of participating in education more specifically. GPs, although the ones who were often responsible for providing referrals to DSME, were rarely the HCPs group to do the work of following up non-attenders. This often fell to Health Care Assistants or reception staff who obtained information from the courses or online intervention on patients who did not participate; they then followed them up with additional offers via mail. Nurses also reported in engaging in some discussions with patients about attendance.

"The doctors obviously offer it to the patients (DSME) ...if they've still not signed up when I send out the result letters, I just put a little reminder in that there is this website called Help Diabetes, so I sort of try and get as many patients as we can." (#13 Female Health Care Assistant)

#### Reflexive monitoring

HCPs did not report in engaging regularly in any activities which would allow them to reflect on DSME. There were no formal systems in place for monitoring patient attendance. This appeared to be a haphazard process and varied by primary care practice. Some HCPs were aware that monitoring did take place but were unaware of any data relating to the number of patients who participated in education. Despite this, HCPs did seem to be aware that the number of patients participating in education was low.

"I don't know what the uptake figures are like. I would imagine not very good."

(#6 Male GP Partner)

They also reflected on this and suggested ways in which participation could be improved. The main way that HCPs thought they could engage more patients with DSME was by being able to offer different formats of DSME. It was widely acknowledged that no one approach would be suitable for all patients and therefore it was a real strength for these boroughs having alternatives to group DSME available (such as the online DSME).

"I think if you're going to do self-management courses you have to have a menu of options, because there's nothing, you know, one size doesn't fit all so there's no way that everybody's going to want to do (group DSME)." (#3 Male Commissioner)

HCPs discussed several strategies that could improve patient uptake of DSME. Several HCPs mentioned that patients should be able to attend group-based DSME directly after diagnosis, otherwise there is the risk, if patients have to join waiting lists, that they lose the impetus. Others recognised the role of HCPs in promoting available education and suggested that, to get patients more engaged, HCPs have to become more engaged.

"it's how the referrer is selling it, whether is he only selling it, or the GPs who are selling any form of structured education. If they're not explaining and all they've done is tick a box referral, then that's when the patients don't turn up."

(#22: Female, Diabetes Specialist Nurse)

Advertising DSME in the community was suggested as a way to raise patient awareness of education. Suggestions for locations for this included: pharmacies, older adult centres, supermarkets, TV, national newspapers and libraries. For the online education specifically, HCPs thought that this could be advertised more widely using other online resources. There were also several suggestions that group-based and online education should advertise each other.

"if it's in the news or kind of just like an advert on TV or something it just kind of brings it to the attention of someone to think...it's kind of...got like a seal of approval...if you're told something just by one person you think well, no one else has told me" (#18: Female Receptionist/Administrator)

HCPs were concerned that neither group nor online DSME were available in languages other than English, which excluded many patients who did not have English as a first language (although diabetes education DVDs were available in other languages). The timing and commitment required to attend the group-based courses were mentioned by many HCPs; it was suggested that running the courses at weekends or evenings could make it easier for more patients to attend. A few HCPs reported that patients might find it helpful to take a friend or relative to group education for support. Some HCPs suggested that more feedback from patients who had taken part in group or online DSME would help them to promote these services to other patients.

"it would be interesting to know... how they find it, and then I could say to other patients, well, actually patients have found this really helpful, you know." (#5: Female Health Care Assistant)

#### **DISCUSSION**

The study findings suggest that HCPs views towards self-management as a way of managing T2DM are ambiguous. Self-management had become the dominant approach for managing patients with diabetes in the study boroughs; this was described as arising out of necessity as opposed to investment by HCPs. Many HCPs describe this approach as valuable in principle, although many were concerned that for a proportion of patients, self-management is either clinically inappropriate or insufficient to support effective behaviour change (low coherence). There were also tensions about perceived responsibility for diabetes care. Several HCPs wanted to retain responsibility of care for certain patients for whom they did not feel self-management was appropriate. Other HCPs expressed frustration with patients and believed patients should take on more responsibility for looking after their diabetes. There was less evidence of HCPs believing that engaging patients with DSME more specifically was a legitimate part of their role (low cognitive participation). HCPs viewed their role as limited to providing referrals to this education. As such there was little evidence of collective action around following up referrals or checking that patients had attended DSME. A 'care pathway' for patients to attend education was not evident, and there were no accounts of relationships between primary care and the providers of DSME which are likely to be necessary to increase patient participation. Lack of formal systems to monitor attendance also

impacted on HCPs ability appraise DSME and likely impacted efforts to promote it to patients.

This study adds to the existing evidence on the perceptions of HCPs towards DSME and their role in patient engagement and attendance. Whereas previous studies have reported that HCPs are very knowledgeable about DSME (22), this study found varying degrees of knowledge. If HCPs are to take on responsibility for promoting DSME to patients they must be aware of what it is and its potential benefits. The HCPs in this study had concerns over the self-management paradigm more broadly, which is consistent with other findings (2, 41, 42). This study found that despite the current focus on patient self-management by policy makers, HCPs believe there are certain patients for whom this approach to diabetes care is not deemed suitable.

Using Normalisation Process Theory has provided a framework by which to explain the findings from this study and has helped to develop implications and recommendations. Because of an ambiguity towards the benefits of DSME by HCPs (low coherence), providing HCPs with opportunities to gain personal experience with DSME, for example through a 'taster session' or more education for HCPs by providers, is likely to increase coherence and perceived value. There was little evidence of collective action between HCPs and providers of DSME in promoting patient attendance. Future research could focus on establishing a better pathway between those providing group DSME and the HCPs recommending it and incorporating DSME into routine practice by for example, practice based events and training. This could increase opportunities for HCPs to offer additional sessions to patients who did not attend, or offer alternative formats of education (e.g. online). In addition, providing HCPs with feedback from DSME graduates might provide more

opportunities for HCPs to appraise DSME and be useful for HCP promotion to other patients, and for their own perceptions of the benefit.

The strengths of this study include the wide range of HCPs interviewed including GPs, nurses, commissioners, health care assistants and administrative staff, with varying degrees of knowledge and experience of DSME. However, the sample was limited to HCPs within two London boroughs, and therefore their views and the range of services available to patients may not generalise more widely, especially as these boroughs are particularly diverse in terms of ethnicity, culture and socioeconomic status. It is also important to note that three members of the steering group for this study worked within these boroughs at the time and this may have resulted in a social desirability bias in responses.

#### **FUNDING**

This report presents independent research funded by the NIHR under its Programme Grants for Applied Research Programme (Grant Reference Number RP-PG-0609-10135). JR is funded by the National Institute of Health Research School for Primary Care Research (NIHR SPCR) Capacity Building Award 7 programme [UCL Award 7,172727]. The views expressed are those of the authors and not necessarily those of the National Health Service, the NIHR, or the Department of Health.

#### **COMPETING INTERESTS**

EM is the managing director of HeLP Digital, a not-for-profit Community Interest Company that disseminates digital health interventions to the NHS. She has not, and will not, receive any remuneration for this work.

KP has worked with HeLP Digital, a not-for-profit Community Interest Company that disseminates digital health interventions to the NHS. He has not, and will not, receive any remuneration for this work.

No other conflicts are declared.

#### **AUTHORS' CONTRIBUTIONS**

JR, FS, CD, KP, CM, SM. LY, and EM all contributed to the design and analysis of the study. JR undertook data collection. JR wrote the first draft of the paper; all authors commented on this draft and approved the final version.

#### DATA SHARING STATEMENT

No data are available as we do not have consent from the participants.

#### ETHICS APPROVAL AND CONSENT TO PARTICIPATE

Ethical approval was gained from NRES COMMITTEE EAST MIDLANDS – LEICESTER. Informed consent to participate in the study was obtained from all participants.

#### **ACKNOWLEDGEMENTS**

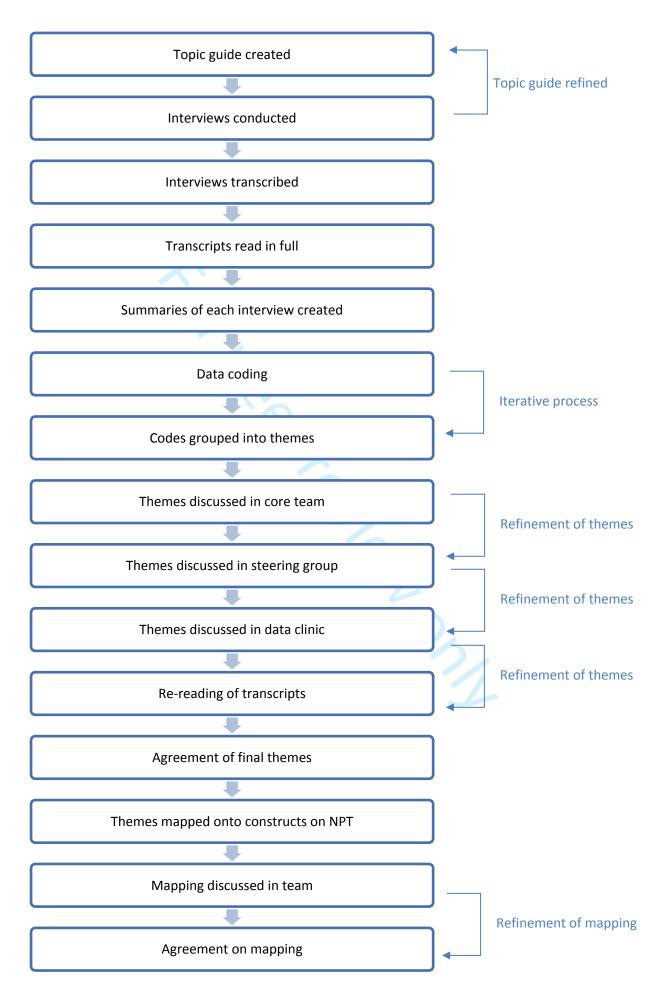
We thank the all the research participants and the wider study steering group.

#### References

- 1. Sadler E, Wolfe CD, McKevitt C. Lay and health care professional understandings of self-management: A systematic review and narrative synthesis. SAGE Open Medicine. 2014;2:2050312114544493.
- 2. Furler J, Walker C, Blackberry I, Dunning T, Sulaiman N, Dunbar J, et al. The emotional context of self-management in chronic illness: A qualitative study of the role of health professional support in the self-management of type 2 diabetes. BMC Health Services Research. 2008;8(1):214.
- 3. Kennedy A, Bower P, Reeves D, Blakeman T, Bowen R, Chew-Graham C, et al. Implementation of self management support for long term conditions in routine primary care settings: cluster randomised controlled trial. BMJ: British Medical Journal. 2013;346.
- 4. Ratanawongsa N, Bhandari VK, Handley M, Rundall T, Hammer H, Schillinger D. Primary Care Provider Perceptions of the Effectiveness of Two Self-Management Support Programs for Vulnerable Patients with Diabetes. Journal of Diabetes Science and Technology. 2012;6(1):116-24.
- 5. Health Social Care Information Centre. National Diabetes Audit–2013–2014 and 2014–2015: Report 1, care processes and treatment targets. 2015.
- 6. Horigan G, Davies M, Findlay-White F, Chaney D, Coates V. Reasons why patients referred to diabetes education programmes choose not to attend: a systematic review. Diabetic Medicine. 2017;34(1):14-26.
- 7. Winkley K, Evwierhoma C, Amiel S, Lempp H, Ismail K, Forbes A. Patient explanations for non-attendance at structured diabetes education sessions for newly diagnosed Type 2 diabetes: a qualitative study. Diabetic Medicine. 2015;32(1):120-8.

- 8. Francis SL, Noterman A, Litchfield RE. Factors influencing Latino participation in community-based diabetes education. Journal of Extension. 2014;52(5):5RIB.
- 9. Nicolucci A, K. KB, G. HRI, M. C, N. H, H. I, et al. Diabetes Attitudes, Wishes and Needs second study (DAWN2<sup>TM</sup>): Cross-national benchmarking of diabetes-related psychosocial outcomes for people with diabetes. Diabetic Medicine. 2013;30(7):767-77.
- 10. Schäfer I, Küver C, Wiese B, Pawels M, van den Bussche H, Kaduszkiewicz H. Identifying groups of nonparticipants in type 2 diabetes mellitus education. The American journal of managed care. 2013;19(6):499-506.
- 11. Shaii S, Kumpatla S, Viswanathan V. Bias and Barriers Influencing Patients' Attendance Towards Diabetes Education Programme. TAPI Journal. 2012;4:1-7.
- 12. Temple B, Epp D. Evaluation of a diabetes education program's non-attendees: The program response. Canadian Journal of Diabetes. 2009;33(4):375-80.
- 13. Boger E, Ellis J, Latter S, Foster C, Kennedy A, Jones F, et al. Self-Management and Self-Management Support Outcomes: A Systematic Review and Mixed Research Synthesis of Stakeholder Views. PLOS ONE. 2015;10(7):e0130990.
- 14. National Institute for Health and Care Excellence. Type 2 diabetes in adults: management NICE guideline [NG28]. 2015.
- 15. Forbes LJL, Marchand C, Doran T, Peckham S. The role of the Quality and Outcomes Framework in the care of long-term conditions: a systematic review. British Journal of General Practice. 2017.
- 16. NHS Digital. National Diabetes Audit 2016-2017 full report Care Processes and Treatment Targets England and Wales. <a href="https://www.hqip.org.uk/resource/national-diabetes-audit-2016-2017-full-report-care-processes-and-treatment-targets/#.W0Yd49VKhhE14th">https://www.hqip.org.uk/resource/national-diabetes-audit-2016-2017-full-report-care-processes-and-treatment-targets/#.W0Yd49VKhhE14th</a> March 2018.
- 17. Murray E, Sweeting M, Dack C, Pal K, Modrow K, Hudda M, et al. Web-based self-management support for people with type 2 diabetes (HeLP-Diabetes): randomised controlled trial in English primary care. BMJ Open. 2017;7(9).
- 18. Norris SL, Lau J, Smith SJ, Schmid CH, Engelgau MM. Self-management education for adults with type 2 diabetes: a meta-analysis of the effect on glycemic control. Diabetes care. 2002;25(7):1159-71.
- 19. Davies MJ, Heller S, Skinner T, Campbell M, Carey M, Cradock S, et al. Effectiveness of the diabetes education and self management for ongoing and newly diagnosed (DESMOND) programme for people with newly diagnosed type 2 diabetes: cluster randomised controlled trial. Bmj. 2008;336(7642):491-5.
- 20. Loveman E, Frampton GK, Clegg A. The clinical effectiveness of diabetes education models for Type 2 diabetes: a systematic review. Health technology assessment. 2008;12(9):1-136.
- 21. Nicolucci A, Cavaliere D, Scorpiglione N, Carinci F, Capani F, Tognoni G, et al. A comprehensive assessment of the avoidability of long-term complications of diabetes. A case-control study. SID-AMD Italian Study Group for the Implementation of the St. Vincent Declaration. Diabetes care. 1996;19(9):927-33.
- 22. Winkley K, Upsher R, Keij S M, Chamley M, Ismail K, Forbes A. Healthcare professionals' views of group structured education for people with newly diagnosed Type 2 diabetes. Diabetic Medicine. 2018;0(0).
- 23. Gucciardi E, Chan VW-S, Lo BKC, Fortugno M, Horodezny S, Swartzack S. Patients' perspectives on their use of diabetes education centres in Peel-Halton region in Southern Ontario. Canadian Journal of Diabetes. 2012;36(4):214-7.
- 24. Visram S, Bremner A, Harrington B, Hawthorne G. Factors affecting uptake of an education and physical activity programme for newly diagnosed type 2 diabetes. European Diabetes Nursing. 2008;5(1):17-22.

- 25. Blakeman T, Macdonald W, Bower P, Gately C, Chew-Graham C. A qualitative study of GPs' attitudes to self-management of chronic disease. British Journal of General Practice. 2006;56(527):407-14.
- 26. Urowitz S, Wiljer D, Dupak K, Kuehner Z, Leonard K, Lovrics E, et al. Improving Diabetes Management With a Patient Portal: Qualitative Study of a Diabetes Self-Management Portal. Journal of Medical Internet Research. 2012;14(6):e158.
- 27. Greater London Authority. The London Borough Profiles London DataStore [Available from: https://data.london.gov.uk/dataset/london-borough-profiles.
- 28. Wallace L. Co-creating health: Evaluation of the first phase: The Health Foundation; 2012.
- 29. Deakin T, Cade J, Williams R, Greenwood D. Structured patient education: the Diabetes X-PERT Programme makes a difference. Diabetic Medicine. 2006;23(9):944-54.
- 30. Murray E, **Ross J**, Pal K, Li J, Dack C, Stevenson F, et al. Development, evaluation (including randomised controlled trial and economic evaluation) and implementation of a web-based self-management programme for people with type 2 diabetes (HeLP-Diabetes). London, UK: *NIHR Journals Library*; 2017 2017.
- 31. May C, Finch T. Implementing, embedding, and integrating practices: an outline of Normalization Process Theory. Sociology. 2009;43(3).
- 32. May CR, Mair F, Finch T, MacFarlane A, Dowrick C, Treweek S, et al. Development of a theory of implementation and integration: Normalization Process Theory. Implement Sci. 2009;4:29.
- 33. McEvoy R, Ballini L, Maltoni S, O'Donnell CA, Mair FS, MacFarlane A. A qualitative systematic review of studies using the normalization process theory to research implementation processes. Implementation Science. 2014;9(1):2.
- 34. May CR, Cummings A, Girling M, Bracher M, Mair FS, May CM, et al. Using Normalization Process Theory in feasibility studies and process evaluations of complex healthcare interventions: a systematic review. Implement Sci. 2018;13(1):80.
- 35. NVivo qualitative data analysis Software; QSR International Pty Ltd. Version 10, 2012.
- 36. MacFarlane A, O'Reilly-de Brún M. Using a Theory-Driven Conceptual Framework in Qualitative Health Research. Qualitative Health Research. 2011;22(5):607-18.
- 37. Alexander KE, Brijnath B, Mazza D. Barriers and enablers to delivery of the Healthy Kids Check: an analysis informed by the Theoretical Domains Framework and COM-B model. Implementation Science. 2014;9(1):60.
- 38. Mair FS, Hiscock J, Beaton SC. Understanding factors that inhibit or promote the utilization of telecare in chronic lung disease. Chronic illness. 2008;4(2):110-7.
- 39. Atkins S, Lewin S, Ringsberg KC, Thorson A. Provider experiences of the implementation of a new tuberculosis treatment programme: A qualitative study using the normalisation process model. BMC Health Services Research. 2011;11:275-.
- 40. Dack C, Ross J, Stevenson F, Pal K, Gubert E, Michie S, et al. A digital self-management intervention for adults with type 2 diabetes: Combining theory, data and participatory design to develop HeLP-Diabetes. Internet Interventions. 2019;in press,.
- 41. Lake AJ, Staiger PK. Seeking the views of health professionals on translating chronic disease self-management models into practice. Patient Education and Counseling. 2010;79(1):62-8.
- 42. Blakeman T, Macdonald W, Bower P, Gately C, Chew-Graham C. A qualitative study of GPs' attitudes to self-management of chronic disease. The British journal of general practice: the journal of the Royal College of General Practitioners. 2006;56(527):407-14.



### **COREQ (COnsolidated criteria for REporting Qualitative research) Checklist**

A checklist of items that should be included in reports of qualitative research. You must report the page number in your manuscript where you consider each of the items listed in this checklist. If you have not included this information, either revise your manuscript accordingly before submitting or note N/A.

Topic	Item No.	Guide Questions/Description	Reported on
Damain 1: Dagaanah taana			Page No.
Domain 1: Research team and reflexivity			
Personal characteristics			
Interviewer/facilitator	1	Which author/s conducted the interview or focus group?	
Credentials	2	What were the researcher's credentials? E.g. PhD, MD	
Occupation	3	What was their occupation at the time of the study?	
Gender	4	Was the researcher male or female?	
Experience and training	5	What experience or training did the researcher have?	
Relationship with			
participants			
Relationship established	6	Was a relationship established prior to study commencement?	
Participant knowledge of	7	What did the participants know about the researcher? e.g. personal	
the interviewer		goals, reasons for doing the research	
Interviewer characteristics	8	What characteristics were reported about the inter viewer/facilitator?	
		e.g. Bias, assumptions, reasons and interests in the research topic	
Domain 2: Study design			
Theoretical framework			
Methodological orientation	9	What methodological orientation was stated to underpin the study? e.g.	
and Theory		grounded theory, discourse analysis, ethnography, phenomenology,	
		content analysis	
Participant selection			
Sampling	10	How were participants selected? e.g. purposive, convenience,	
		consecutive, snowball	
Method of approach	11	How were participants approached? e.g. face-to-face, telephone, mail,	
		email	
Sample size	12	How many participants were in the study?	
Non-participation	13	How many people refused to participate or dropped out? Reasons?	
Setting			1
Setting of data collection	14	Where was the data collected? e.g. home, clinic, workplace	
Presence of non-	15	Was anyone else present besides the participants and researchers?	
participants			
Description of sample	16	What are the important characteristics of the sample? e.g. demographic	
		data, date	
Data collection		1	1
Interview guide	17	Were questions, prompts, guides provided by the authors? Was it pilot	
		tested?	
Repeat interviews	18	Were repeat inter views carried out? If yes, how many?	
Audio/visual recording	19	Did the research use audio or visual recording to collect the data?	
Field notes	20	Were field notes made during and/or after the inter view or focus group?	
Duration	21	What was the duration of the inter views or focus group?	
Data saturation	22	Was data saturation discussed?	
			1

Topic	Item No.	Guide Questions/Description	Reported on
			Page No.
		correction?	
Domain 3: analysis and			
findings			
Data analysis			
Number of data coders	24	How many data coders coded the data?	
Description of the coding	25	Did authors provide a description of the coding tree?	
tree			
Derivation of themes	26	Were themes identified in advance or derived from the data?	
Software	27	What software, if applicable, was used to manage the data?	
Participant checking	28	Did participants provide feedback on the findings?	
Reporting			
Quotations presented	29	Were participant quotations presented to illustrate the themes/findings?	
		Was each quotation identified? e.g. participant number	
Data and findings consistent	30	Was there consistency between the data presented and the findings?	
Clarity of major themes	31	Were major themes clearly presented in the findings?	
Clarity of minor themes	32	Is there a description of diverse cases or discussion of minor themes?	

Developed from: Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research (COREQ): a 32-item checklist for interviews and focus groups. *International Journal for Quality in Health Care*. 2007. Volume 19, Number 6: pp. 349 – 357

Once you have completed this checklist, please save a copy and upload it as part of your submission. DO NOT include this checklist as part of the main manuscript document. It must be uploaded as a separate file.

# **BMJ Open**

# Health care professionals' views towards self-management and self-management education for people with type 2 diabetes

Journal:	BMJ Open
Manuscript ID	bmjopen-2019-029961.R1
Article Type:	Research
Date Submitted by the Author:	22-May-2019
Complete List of Authors:	Ross, Jamie; University College London, Primary Care & Population Health Stevenson, Fiona; UCL, Primary care and population sciences Dack, Charlotte; University of Bath, Department of Psychology Pal, Kingshuk; University College London, Department of Primary Care & Population Health May, Carl; London School of Hygiene and Tropical Medicine Faculty of Epidemiology and Population Health Michie, Susan; University College London, Centre for Outcomes Research and Effectivenes Yardley, Lucy; University of Oxford, Nuffield Department of Primary Health Care Sciences Murray, Elizabeth; University College London, Primary Care and Population Health
<b>Primary Subject Heading</b> :	Diabetes and endocrinology
Secondary Subject Heading:	General practice / Family practice, Health services research, Qualitative research
Keywords:	General diabetes < DIABETES & ENDOCRINOLOGY, EDUCATION & TRAINING (see Medical Education & Training), QUALITATIVE RESEARCH, Patient Education, Health Care Professionals

SCHOLARONE™ Manuscripts

#### TITLE:

Health care professionals' views towards self-management and self-management education for people with type 2 diabetes

# **AUTHORS:**

Jamie Ross<sup>1</sup>, PhD

Fiona Stevenson<sup>1</sup>, PhD

Charlotte Dack<sup>2</sup>, PhD

Kingshuk Pal<sup>1</sup>, PhD;

Carl May<sup>3</sup>, PhD

Susan Michie<sup>4</sup>, DPhil;

Lucy Yardley<sup>5</sup> PhD,

Elizabeth Murray<sup>1</sup>, PhD,

<sup>1</sup>Research Department of Primary Care and Population Health, UCL, London, United

Kingdom

<sup>2</sup>Department of Psychology, University of Bath, Bath, United Kingdom

<sup>3</sup>Faculty of Public Health and Policy, London School of Hygiene and Tropical

Medicine

<sup>4</sup>Health Psychology, UCL, London, United Kingdom

<sup>5</sup>Faculty of Medicine, University of Southampton, Southampton, United Kingdom

#### **CORRESPONDING AUTHOR:**

Jamie Ross<sup>1</sup>,

Research Department of Primary Care and Population Health

**UCL** 

Upper 3rd floor, Royal Free hospital

Rowland Hill Street

London, NW3 2PF

**United Kingdom** 

Phone: 44 020 7794 0500 ext 38819

Fax: 44 020 7794 1224

Email: jamie.ross@ucl.ac.uk

**WORD COUNT:** 5822

**Key words**: Diabetes Mellitus, Patient Education, Health Care Professionals, Self-management, Qualitative Research, Health Services

#### **ABSTRACT**

**Objectives:** Significant problems with patients engaging with Diabetes Self-Management Education (DSME) exist. The role of healthcare professionals (HCPs) has been highlighted, with a lack of enthusiasm, inadequate information provision and poor promotion of available programmes all cited as affecting patients' decisions to attend. However, little is known about HCP views towards DSME. This study investigates the views of HCPs towards self-management generally and self-management in the context of DSME more specifically.

**Design:** A qualitative study using semi-structured interviews to investigate HCPs views of type 2 diabetes self-management and DSME. Data were analysed thematically and emergent themes were mapped on to the constructs of Normalization Process Theory (NPT).

Setting: Two boroughs in London, UK.

**Participants:** Sampling was purposive to recruit a diverse range of professional roles including GPs, practice nurses, diabetes specialist nurses, health care assistants, receptionists and commissioners of care.

#### Results:

Interviews were conducted with twenty two participants. The NPT analysis demonstrated that whilst a self-management approach to diabetes care was viewed by HCPs as necessary and, in principle, valuable, the reality is much more complex. HCPs expressed ambivalence about pushing certain patients into self-managing, preferring to retain responsibility. There was a lack of awareness amongst HCPs about the content of DSME and benefits to patients. Commitment to and

engagement with DSME was tempered by concerns about suitability for some patients There was little evidence of communication between providers of group-based DSME and HCPs or of HCPs engaging in work to follow up non-attenders.

**Conclusions:** HCPs have concerns about the appropriateness of DSME for all patients and discussed challenges to engaging with and performing the tasks required to embed the approach within practice. DSME, as a means of supporting self-management, was considered important in theory, but there was little evidence of HCPs seeing their role as extending beyond providing referrals.

#### **ARTICLE SUMMARY**

# Strengths and limitations of this study

- One of the first studies to explore HCP views towards type 2 DSME in routine practice
- A wide range of HCPs were interviewed including GPs, nurses, commissioners, health care assistants and administrative staff
- Participants had varying degrees of prior knowledge and experience of DSME
- A theoretical framework Normalization Process Theory was used to analyse the findings
- The sample was limited to HCPs within two London boroughs

#### INTRODUCTION

Self-management has been characterised as a key feature of contemporary health care systems (1). Supporting self-management by patients with chronic conditions is now an accepted and important part of reducing disease burden and health service use associated with chronic disease in many countries (2, 3). For diabetes, selfmanagement education (DSME) offers strategies to offset the challenges that providers face in delivering chronic disease care, whilst also improving outcomes for patients (4). Globally, however, there are serious problems with patients with diabetes participating in DSME. Research from the UK (5-7), USA (8), Mexico (9), Germany (10), France (9), Italy (9), India (11), Russia (9), Algeria (9), Turkey (9), China (9) and Canada (12) report low rates of patient attendance (13). In the UK, DSME is recommended for people with type 2 diabetes (T2DM) (14) and primary care services (GP practices) are financially incentivised to refer patients to available programmes (15). However, data from the UK's National Audit Office survey suggests that in 2015 only 8.2% of patients with T2DM attended DSME (16). Poor attendance rates are a major concern given that high quality DSME can have positive effects on quality of life and health outcomes (17-20) and that patients who do not attend any form of diabetes educational intervention are at a fourfold increased risk of developing complications (21).

In the UK, problems previously existed with health professionals not referring patients to structured education. However referrals to DSME were made a Quality and Outcomes Framework (QOF) Indicator incentive (providing payment incentives to GP practices for referral) in 2013/4 (22). This increased rates of referral from 15.9% in 2012/13 to 75.8% in 2014/15. However, the rate of patient uptake

remained low, only increasing from 3.6% in 2012-13 to 5.3% in 2014-15 (23), representing a problem with translating the referrals into attendance.

Research on reasons for non-attendance at DSME suggests there are factors which relate to patients being unable to attend (for example, because of accessibility issues, physical health problems and financial problems) and others that relate to patients choosing not to attend (for example, because of a lack of perceived benefit, knowledge or information or because of emotional and cultural factors) (6). A number of strategies are suggested to overcome barriers identified by patients, including the provision of more culturally specific education (24), the use of alternative methods of delivery, such as online (17) and better promotion of education by health professionals (6, 24). The role of health care professionals (HCPs) as pivotal in patient decisions to attend DSME has been highlighted, with a lack of enthusiasm, inadequate information provision and poor promotion of available programmes by HCPs all cited as affecting patients' decisions to attend DSME (6, 7, 11, 12, 25, 26), Research has also found variation in terms of HCPs' level of knowledge about diabetes education (24) which is potentially important given the important role they play in encouraging patients to attend.

Despite HCPs potentially playing a key role in integrating DSME into routine care delivery (4) and promoting self-management (27), there is little research into the views of HCPs towards DSME. One paper exploring HCPs' views towards group-based DSME focused largely on practice nurses who were knowledgeable about DSME having either been educators, or attended a taster session of group-based DSME (24). These practice nurses viewed DSME favourably, particularly the group mode of delivery, reporting that it improved patient interactions saving HCPs' time and improved patient outcomes. However, they also reported that DSME wasn't

accessible to those with literacy problems, older people and those who worked or had young children Other research suggests that HCPs may be ambivalent about the importance and benefits of self-management support programmes for chronic illnesses, and are concerned about sharing responsibility for disease management with other professional educators or even patients themselves (27). It has also been suggested that if HCPs perceive these self-management programmes to be ineffective or inaccessible for their patients they may be less likely to employ these resources for their patients (4). Furthermore there has been little research into HCPs' views on alternative forms of DSME such as online (28).

The aim of the current study was to explore the views of HCPs towards a self-management approach to diabetes care for patients with T2DM within two socially and economically diverse settings in London, UK. Additionally, we aimed to explore HCPs views towards the diabetes education programmes available to patients with T2DM within these settings.

#### **METHODS**

#### Design

This qualitative cross-sectional study used semi-structured interviews with HCPs working in English primary care, secondary care and intermediate care services that served patients with T2DM from two inner city boroughs in North London.

This research took place in the context of a wider programme of work to develop, evaluate and implement a digital self-management programme for people with type 2

diabetes (HeLP-Diabetes). The research team conducted the interviews in this study as part of the HeLP-Diabetes implementation study (see (29, 30) for more details).

# Setting

The setting was two densely populated urban boroughs in inner city London which were multi-ethnic and socially and economically diverse. The first borough has a population of 231,200 (based on 2017 estimates), with over a third born abroad and just under a half having a language other than English as their first language. The average household income (median modelled and 2012/3 figures) is £54,950 (England average £30,763). Just less than 5 percent of this population are unemployed and have no educational qualifications. One third of children are reportedly living in poverty. For people aged 17+, 5.0% have diabetes. The second borough has a population of 242,500 people (based on 2017 estimates), just under half of whom were born abroad and have a language other than English as their first language. The average household income (median modelled and 2012/3 figures) is £67,990 (England average £30,763). Four percent of the borough is unemployed and just under two percent of working age adults have no educational qualifications. A third of children are reportedly living in poverty. For people aged 17+, 3.9% have diabetes (31).

At the time of the study there were four types of free education for people with T2DM provided in the boroughs (see table 1).; Diabetes Education and Self- Management for Ongoing and Newly Diagnosed (DESMOND) (19), the Diabetes Self-Management Programme (previously referred to as Co-Creating Health) (32), the X-PERT Programme (33), and Healthy Living for People with T2DM (HeLP-Diabetes). HeLP-Diabetes is an online T2DM self-management programme which

had been introduced to these boroughs by this research team as part of a wider programme grant of research (34) and was much newer in the boroughs than the other forms of DSME.

Table 1. Diabetes education available in the two boroughs

Name	Delivery	Ethos	Duration	Target population	Access
HeLP- Diabetes	Online	Online tool for adults with type 2	Available 24/7 for	Type 2 diabetes	Referrals
		diabetes to learn knowledge and	as long as	alabotos	are made
	•	skills to manage their condition. The	patient wants.		via health
		programme takes a holistic view of	wants.		professional
		self-management and addresses a			or self-
		wide range of patient needs including medical			referral.
		management, emotional	0.		
		management and	4		
		role management (such as adapting			
		lifestyle or life roles).	9	5	
DESMOND	Face- to-face	The programme teaches patients	One day	Type 2 diabetes	Referrals
	group based	about diabetes and provides lifestyle			are made
	24004	advice so that they are better able to			via health
		self-manage their condition.			professional
Diabetes Self-	Face- to-face	Aims to help participants	Runs over 7	Diabetes (Type 1	Referrals
Management	group	strengthen their	weekly	and 2)	are made
Programme	based	health-related behaviours. It does	sessions, lasting		via health
		this by developing health literacy, building	three hours per		professional
		appreciation of	session		

X-PERT	Face-	peer support, developing collaborative decision-making skills and building knowledge of self- management techniques as well as participants' skills and confidence to use these techniques Aims to help	Six-week	Adults	Self-referral
Programme	to-face	patients cope with	course.	with one	
	group based	their health condition and	Each weekly	or more long-term	or via
		improve their quality of life by	session lasts two	health conditions	health
		learning new skills to manage their condition on a daily basis.	and a half hours.	(including diabetes). The course is also available for carers.	professional

In primary care settings, GPs have overall responsibility for the care and treatment of people with T2DM and provide referrals to specialist diabetes care. Diabetes specialist nurses are nurses with specialist knowledge of diabetes, providing support and advice and are often responsible for organising access to other specialists. They are usually based in secondary and tertiary care services. Practice nurses work in GP practices or diabetes clinics and assist with diabetes care. These three professional groups are the ones most likely to provide patients with referrals to DSME. Health Care Assistants work in GP practices and support patients with diabetes. In the two boroughs in this study HCAs are trained in conducting T2DM self-management appointments with patients undertaking tasks such as assisting goal setting and action planning at diabetes reviews. Administrative staff and practice managers are mainly responsible for clerical

tasks, however, with the introduction of HeLP-Diabetes in the boroughs, these staff were undertaking roles with patients such as registering patients to use the online education, assisting patients in accessing diabetes related content and chasing up referrals to use the programme. Commissioning officers are responsible for decisions around commissioning diabetes services, including DSME and evaluating them. They also provide support to implement commissioned services and engage staff in delivering them.

# Sample

Sampling for HCPs interviews was purposive to capture the views from a range of HCPs working across the boroughs providing care to T2DM patients. T2DM care was provided in primary care (37 GP practices in borough 1 and 32 GP practices in borough 2), community care (an intermediate diabetes service in each borough), and secondary care (three hospital trusts, two serving mainly patients from borough 1 and one serving patients mainly from borough 2). Twenty six GPs, nurses, health care assistants, administrative staff, practice managers, and commissioners were contacted via email and invited to take part in an interview throughout the duration of the study period (between July 2013 and August 2015).

#### **Data collection**

Topic guides were developed with reference to previous research on self-management and DSME, with input from the wider project multidisciplinary steering group and were informed by a theory of implementation (Normalisation Process Theory, NPT) (35, 36).

NPT is widely used in process evaluations of innovations in healthcare organisation and delivery (37, 38). It focuses on the 'work' of implementation. This is represented by four constructs: Coherence: what is the work that people do to understand and make sense of a practice; Cognitive participation: what is the work that people do to engage and support a new practice; Collective action: what is the work that people do to enact a new practice, and make it workable and integrate it in its context; and Reflexive monitoring: what is the work that people do to reflect on and evaluate enacting a new practice in context.

The topic guide was piloted with a member of the study team who was also a GP (this interview was excluded from the analysis). All interviews were semi-structured and conducted face-to-face by the same researcher (JR) who is an experienced female qualitative researcher who had worked in the boroughs implementing HeLP-Diabetes. All interview participants had been contacted before the day of interview to discuss the research and all participants provided informed consent. Most participants had met the researcher prior to the interviews in her role implementing HeLP-Diabetes and were aware of the research objectives of the wider programme grant (34). All interviews were conducted in the HCPs' consultation rooms, or at the researcher's University (dependent on participant preference) and lasted between 30 minutes and an hour. Interviews were audio recorded and the researcher made field notes following each interview. Interviews continued until no new themes were apparent and thus representing data saturation (as described by (39, 40)).

#### Data analysis

Data collection and analysis were conducted concurrently, with analysis starting as soon as interviews were transcribed. Corrected and anonymised transcripts were

loaded into Nvivo 10 software (41) ready for coding. Although NPT had been used to inform the topic guide and ensure data on the relevant issues were collected, an inductive approach to analysis was employed to ensure the issues participants judged to be important were captured, as opposed to constraining their answers to the categories in NPT. This approach was also taken in analysis where initially an inductive approach to analysis was taken to capture responses, followed later by mapping the analysis onto the constructs of NPT (see Figure 1 for the process of analysis). Firstly, each transcript was read by JR and summaries of the main themes and impressions from each transcript were created to generate a feeling for each of the interviews and as a quick reference point for each interview. The themes that were identified in this initial analysis were discussed within the core team (names removed for review purposes). To obtain other interpretations of the data from a range of perspectives these themes were presented to the project's multidisciplinary steering group where the themes were discussed and refined. In addition to the steering group, a data clinic was held to explore the rigour and reliability of the themes from the initial analysis. Eight qualitative researchers from a range of disciplines (health services research, sociology, psychology and epidemiology) attended the data clinic and themes were discussed and refined and new themes were considered. Following the data clinic, all interview transcripts were re-read and recoded where appropriate; the themes were refined and additional ones created until a final set of themes emerged that were agreed upon by all co-authors.

After agreement on themes had been reached, it was clear that the data resonated strongly with the constructs of NPT. In a second step to the analysis, themes were mapped onto constructs of NPT (Coherence, Cognitive Participation, Collective Action and Reflexive Monitoring) (See table 2). This required the researchers to re-

read data within the themes and allocate the themes to appropriate constructs. This sometimes meant that the data coded under one theme was categorised into two or three different constructs. All themes could be applied to at least one construct. This approach has been used successfully in other research (e.g., (38, 42-45)) and provided confidence that the themes were data driven (although it is acknowledged that the use of the NPT to develop interview topic guides is likely to have affected the data collected), and meant that the robustness of NPT in explaining the data could be tested against the themes during this mapping process. The findings are presented within the NPT framework, together with illustrative quotations.

Table .2. Mapping themes onto constructs of NPT

Themes	Description of the theme	Construct of NPT
Perceptions of self- management	HCPs describe their views of the self-management approach to diabetes care being promoted within the service	Coherence
Barriers and facilitators to the self-management approach to diabetes	The difficulties to implementing a self-management approach with patients and the benefits of the approach	Coherence; Cognitive Participation; Collective Action; Reflexive Monitoring
HCPs and patient interactions	The way that HCPs and patient interactions are affected by self-management and DSME	Collective Action
Perceptions of current DSME	HCPs views on group-based and online DSME	Coherence
HCPs role in promoting self-management and DSME	HCPs views about the extent and limitations of their roles in supporting patients to selfmanagement and participate in DSME	Coherence Cognitive Participation; Collective Action
Improving uptake of DSME	HCPs views on how patient participation in DSME could be increased	Reflexive Monitoring

# Patient and public involvement (PPI)

The wider programme grant, of which this study formed part of one work package, had significant PPI input (both health professionals working in diabetes care and patients with T2DM) throughout (please see (46) for details). For this study specifically, two PPI representatives advised on the topic guide development and interpretation of findings. Both were invited to be part of developing the manuscript.

#### **RESULTS**

# **Characteristics of research participants**

Twenty two HCPs (of the 26 approached) took part in interviews, 4 HCPs did not respond to email requests to participate. The interview sample represented a diverse range of professional roles, experience in current role, ethnicities and experience with DSME (Table 3). The sample worked within 11 different GP practices, both intermediate services, one hospital and a commissioning group.

Table 3. Participant characteristics

	HCP (n=22)
Age, <i>n</i> (%)	
18-24	1 (4.5)
25-34	3 (13.6)
35-44	7 (31.8)
45-54	6 (27.3)
55-64	4 (18.2)
65-74	1 (4.5)
Female, n (%)	16 (72.7)
Role, <i>n</i> (%)	
GP*	4 (18.2)
Nurse**	10 (45.5)

HCA	3 (13.6)		
Reception/Admin	3 (13.6)		
Practice manager	1 (4.5)		
Commissioner	1 (4.5)		
Ethnicity, <i>n</i> (%)			
White British	16 (72.7)		
South Asian	3 (13.6)		
Other	3 (13.6)		
Attended DSME taster	15 (68.2)		
session, n (%)			
Experience with online DSME,	13 (59.1%)		
n (%)			
*includes GP partners and salaried GPs **includes practice			
nurses, diabetes specialist nurses and advanced nurse			
practitioners			

#### Coherence

It was clear that all participants were aware of the 'party line' on the importance of the self-management approach for patients with T2DM and for health services and that this policy view had become normalised within practice as the accepted approach for managing patients with T2DM. HCPs were knowledgeable about the intended benefits and advantages of the self-management approach. The self-management approach was still viewed as fairly new, especially among HCPs who had been in their roles for many years, who viewed it as a new way of doing things. There was ambivalence in HCPs' descriptions about the value of this approach for certain patient groups. Some HCPs contested the value of self-management for patients such as those with mental health problems, learning difficulties, no or low education and/or health literacy, with HCPs suggesting that they should retain a duty of care for these patients.

"you still have to, if you like, retain responsibility as a professional a bit more for some of these hard to reach people... it's important not to throw the baby out with the bathwater, and say, oh, diabetes is all about the patients' responsibility" (#11: Female GP Partner. 17 years in role, experience of DSME taster session and online DSME)

In terms of DSME more specifically, although all HCPs were aware that there were DSME options to refer patients to, there was less coherence about what these were and what they entailed. Awareness was polarised between those who had attended or taught on a DSME course and those who had not. For those who had no personal experience with DSME many reported gaining their knowledge about what DSME consisted of and its value from patients who had attended.

"I haven't been to one, but from what patients have told me... I think they do...lifestyle changes" (#4: Female Practice Nurse, 2 years in role, no experience of DSME taster session, experience of online DSME)

Because the online DSME was a new initiative being implemented within the service, awareness about it among HCPs was high. The value of group-based and online DSME were often presented in contrast to one another with the strength of one being the weakness of the other. For example, group-based education was seen as particularly beneficial in terms of the social and peer support that patients could gain from learning with other people with T2DM. Online DSME was presented as most beneficial for those people who would have difficulty in attending group-based DSME due to other commitments (work, caring responsibilities), those who disliked groups and, those who had different learning styles (i.e. preferred to learn at their own pace and revisit information).

#### Cognitive participation

Uncertainties over the legitimacy and value of self-management for some patients clearly impacted on HCPs' willingness to promote this approach to all. HCPs described impotence in trying to engage patients with self-management when faced with resistance from patients or when patients were not fulfilling the roles that self-management placed on them.

"if people don't want to make changes there is little that we can do. We can't force people" (#16: Female Diabetes Specialist Nurse, 1 year in role, experience of DSME taster session, no experience of online DSME)

Some HCPs expressed the view that patients should take more responsibility for their own care and that it was not a legitimate part of professionals' role to always be chasing patients to do things.

"I think they need to take more responsibility; quite often they don't turn up for their follow ups and, sort of, monitoring."

(#4: Female Practice Nurse, 2 years in role, no experience of DSME taster session, experience of online DSME)

HCPs presented evidence of a tension when discussing benefits of self-management education. Often the benefit was framed in terms of being able to provide patients with education that they didn't have the time to provide themselves due to a lack of resources and competing demands. However, there was the sense that, in an ideal world they would have preferred to keep the imparting of knowledge as part of their role and were frustrated that time pressures did not allow this. This gave rise to a

sense of loss of control in terms of providing all the care needed for a patient. In some cases however (as described in cognitive participation), HCPs described holding onto this for certain patients for whom they did not feel self-management was appropriate.

"you don't have enough time, one-to-one, to do the information giving, which you do need to do and the self-management support. And so you can see that when people go on programmes, they come back so much better informed...So there's a bit of a frustration when you see people one-on-one."

(#2 Female Diabetes Specialist Nurse, 12 years in role, experience of DSME taster session, no experience of online DSME)

#### **Collective action**

The role of many HCPs in promoting attendance was limited to providing a referral.

There was little evidence that HCPs generally perceived their role to extend beyond this.

"We can only give them the form, I mean, there's no... I can't walk them up there". (#6 Male GP Partner, 3 years in role, no experience of DSME taster session or online DSME)

However, there were exceptions to this, and some HCPs, particularly those who had direct experience with DSME, described it as a core part of their work to engage patients with the idea of self-management and to attend DSME, even if patients were reluctant.

"I think that you have to chip chip away, build a relationship, you know, and try to gradually keep them onboard"

(#11: Female GP Partner. 17 years in role, experience of DSME taster session and online DSME)

There was also a sense that relationships between HCPs within practices were important for how far self-management and DSME could be implemented. One nurse described how it hadn't been easy to embed work to support patient self-management within the practice. She had been trying to get her practice to agree to take on the online DSME to support patients with self-management but had experienced difficulty because the lead GP at the practice didn't buy into the idea of it; she spoke about having to try and embed practices on her own, without support which had made it not possible to implement the DSME..

"I kind of have to hoe my own row. He's not obstructive, but he's got a very clear idea of what he thinks is important, and what isn't. It's not always easy." (#20: Female Practice Nurse, 17 years in role, experience of DSME taster session, no experience of online DSME)

Other HCPs reported that they perceived resistance around putting a self-management approach into action within their practice because of the increased workload that this approach was perceived to create. There was frustration expressed that the new emphasis on the self-management approach from the service was creating many additional tasks which they were being asked to absorb into an already overwhelming workload, without any tasks being removed. A paradox

arose whereby the ideal of patient self-management couldn't be achieved by patients on their own and instead requires work on the part of the health professional, as described by one GP:

"Yes, they would love their patients to self-manage so why don't they just go off and do it, and the thought of starting digging actually creates much more work... That's the other thing of, well, self-management takes time and we've been asked to do lots and lots. So I'm being asked to do more...what are we going to stop doing?" (#19: Male Salaried GP, 1 year in role, experience of DSME taster session and online DSME)

For group-based DSME, HCPs spoke of adhering to guidelines and giving referrals to all newly diagnosed patients. This was despite nearly all HCPs describing patients they did not think would benefit from attending.

"Not everyone will be suitable. I think I've had a couple of patients where they would have liked to have taken a relative, and ... one lady who had anxiety...she could only stay for the half-day." (#9 Female, Practice Nurse, 4 years in role, experience of DSME taster session and online DSME).

However, in terms of online DSME, HCPs were more able to implement their own criteria for assessing who would be suitable to participate (presumably because this service was not incentivised at a practice level through the QoF, as group DSME was) which resulted in referrals being withheld from patients for whom it was not deemed appropriate.

"I normally say to them... do you feel comfortable.., using a computer?...If
they say, no, I'm not interested, then I don't take it any further." (#8 Male
Receptionist/Administrator, 1 year in role, no experience of DSME taster
session, experience of online DSME)

Although it was clear that self-management was the approach being promoted within general practice, this was not always translated into action on the part of the patients, who in many cases, in the opinion of HCPs, preferred care to remain in the hands of the health professional, thus creating a tension between the approach HCPs were expected to promote and the needs and preferences of patients.

"most of them they don't want to look at their blood results, they'd rather go through it with us and that's probably just because that's what they're used to."

(#4: Female Practice Nurse, 2 years in role, no experience of DSME taster session, experience of online DSME)

The work of encouraging patients to manage their condition was sometimes described as frustrating or resulted in HCPs feeling that they were nagging patients. Others described how this work forced them into roles that they were uncomfortable with assuming, such as that of a detective.

"And so a lot of the time it's like being a detective ...you know that it's [poor control] about something that they're doing at home that they're not sharing with you"

(#2 Female Diabetes Specialist Nurse, 12 years in role, experience of DSME taster session, no experience of online DSME)

Despite HCPs describing engaging in many different types of work to support patient self-management, there were only a few examples described of work to encourage patients to take up offers of participating in education more specifically. GPs, although the ones who were often responsible for providing referrals to DSME, were rarely the HCPs group to do the work of following up non-attenders. This often fell to Health Care Assistants or reception staff who obtained information from the courses or online intervention on patients who did not participate; they then followed them up with additional offers via mail. Nurses also reported in engaging in some discussions with patients about attendance.

"The doctors obviously offer it to the patients (DSME) ...if they've still not signed up when I send out the result letters, I just put a little reminder in that there is this website called Help-Diabetes, so I sort of try and get as many patients as we can." (#7 Female Health Care Assistant, 9 years in role, no experience of DSME taster session, experience of online DSME)

#### Reflexive monitoring

HCPs did not report in engaging regularly in any activities which would allow them to reflect on DSME. There were no formal systems in place for monitoring patient attendance. This appeared to be a haphazard process and varied by primary care practice. Some HCPs were aware that monitoring did take place but were unaware

of any data relating to the number of patients who participated in education. Despite this, HCPs did seem to be aware that the number of patients participating in education was low.

"I don't know what the uptake figures are like. I would imagine not very good."

(#6 Male GP Partner, 3 years in role, no experience of DSME taster

session or online DSME)

They also reflected on this and suggested ways in which participation could be improved. The main way that HCPs thought they could engage more patients with DSME was by being able to offer different formats of DSME. It was widely acknowledged that no one approach would be suitable for all patients and therefore it was a real strength for these boroughs having alternatives to group DSME available (such as the online DSME).

"I think if you're going to do self-management courses you have to have a menu of options, because there's nothing, you know, one size doesn't fit all so there's no way that everybody's going to want to do (group DSME)." (#3 Male Commissioner, experience of DSME taster session, no experience of online DSME)

HCPs discussed several strategies that could improve patient uptake of DSME.

Several HCPs mentioned that patients should be able to attend group-based DSME directly after diagnosis, otherwise there is the risk, if patients have to join waiting lists, that they lose the impetus. Others recognised the role of HCPs in promoting

available education and suggested that, to get patients more engaged, HCPs have to become more engaged.

"it's how the referrer is selling it, whether is he only selling it, or the GPs who are selling any form of structured education. If they're not explaining and all they've done is tick a box referral, then that's when the patients don't turn up."

(#22: Female, Diabetes Specialist Nurse, 10 years in role, experience of DSME taster session, no experience of online DSME)

Advertising DSME in the community was suggested as a way to raise patient awareness of education. Suggestions for locations for this included: pharmacies, older adult centres, supermarkets, TV, national newspapers and libraries. For the online education specifically, HCPs thought that this could be advertised more widely using other online resources. There were also several suggestions that group-based and online education should advertise each other.

"if it's in the news or kind of just like an advert on TV or something it just kind of brings it to the attention of someone to think...it's kind of...got like a seal of approval...if you're told something just by one person you think well, no one else has told me" (#18: Female Receptionist/Administrator, 7 years in role, no experience of DSME taster session or online DSME)

HCPs were concerned that neither group nor online DSME were available in languages other than English, which excluded many patients who did not have English as a first language (although T2DM education DVDs were available in other languages). The timing and commitment required to attend the group-based courses

were mentioned by many HCPs; it was suggested that running the courses at weekends or evenings could make it easier for more patients to attend. A few HCPs reported that patients might find it helpful to take a friend or relative to group education for support. Some HCPs suggested that more feedback from patients who had taken part in group or online DSME would help them to promote these services to other patients.

"it would be interesting to know... how they find it, and then I could say to other patients, well, actually patients have found this really helpful, you know." (#5: Female Health Care Assistant, 10 years in role, no experience of DSME taster session, experience of online DSME)

#### DISCUSSION

The study findings suggest that HCPs views towards self-management as a way of managing T2DM are ambiguous. Self-management had become the dominant approach for managing patients with T2DM in the study boroughs; this was described as arising out of necessity as opposed to investment by HCPs. Many HCPs describe this approach as valuable in principle, although many were concerned that for a proportion of patients, self-management is either clinically inappropriate or insufficient to support effective behaviour change (low coherence). There were also tensions about perceived responsibility for T2DM care. Several HCPs wanted to retain responsibility of care for certain patients for whom they did not feel self-management was appropriate. Other HCPs expressed frustration with patients and believed patients should take on more responsibility for looking after their T2DM. There was less evidence of HCPs believing that engaging patients with

DSME more specifically was a legitimate part of their role (low cognitive participation). GPs viewed their role as limited to providing referrals to this education. As such there was little evidence of collective action around following up referrals or checking that patients had attended DSME. A 'care pathway' for patients to attend education was not evident, and there were no accounts of relationships between primary care and the providers of DSME which are likely to be necessary to increase patient participation. Lack of formal systems to monitor attendance also impacted on HCPs ability appraise DSME and likely impacted efforts to promote it to patients.

This study adds to the existing evidence on the perceptions of HCPs towards DSME and their role in patient engagement and attendance. Whereas previous studies have reported that HCPs are very knowledgeable about DSME (24), this study found varying degrees of knowledge. If HCPs are to take on responsibility for promoting DSME to patients they must be aware of what it is and its potential benefits. The HCPs in this study had concerns over the self-management paradigm more broadly, which is consistent with other findings (2, 47, 48). This study found that despite the current focus on patient self-management by policy makers, HCPs believe there are certain patients for whom this approach to diabetes care is not deemed suitable.

Using Normalisation Process Theory has provided a framework by which to explain the findings from this study and has helped to develop implications and recommendations. Because of an ambiguity towards the benefits of DSME by HCPs (low coherence), providing HCPs with opportunities to gain personal experience with DSME, for example through a 'taster session' or more education for HCPs by providers, is likely to increase coherence and perceived value. There was little evidence of collective action between HCPs and providers of DSME in promoting

patient attendance. Future research could focus on establishing a better pathway between those providing group DSME and the HCPs recommending it and incorporating DSME into routine practice by for example, practice based events and training. This could increase opportunities for HCPs to offer additional sessions to patients who did not attend, or offer alternative formats of education (e.g. online). In addition, providing HCPs with feedback from DSME graduates might provide more opportunities for HCPs to appraise DSME and be useful for HCP promotion to other patients, and for their own perceptions of the benefit.

There were several 'hard-to-reach' groups identified by HCPs as not suitable to attend DSME, including those with mental health problems, low literacy and from non-English speaking backgrounds. Designing different types of courses for different groups of people that HCPs can refer patients to may increase opportunities for participation as well as promote positive perceptions on the suitability of DSME in HCPs. In one of the study boroughs, since the completion of this study, a diabetes education course has been created in Bengali. However, given the multiple languages spoken in these boroughs, even the commissioning of DSME in several other languages still leaves many unable to participate. There are also DSME programmes for adults with intellectual and developmental disabilities being developed and evaluated (49), but these were not available in the boroughs at the time of the study.

Given previous work on the importance of DSME being 'sold' to patients by HCPs, and the findings from this study that often the work around getting patients to attend DSME is limited to providing a referral, helping HCPs to market DSME more effectively might be an important way to increase participation. Further work

underway by this research team is exploring how conversations about selfmanagement and DSME are conducted in healthcare settings and how these can be improved upon (50).

The strengths of this study include the wide range of HCPs interviewed including GPs, nurses, commissioners, health care assistants and administrative staff, with varying degrees of knowledge and experience of DSME. However, the sample was limited to HCPs within two London boroughs, and therefore their views and the range of services available to patients may not generalise more widely, especially as these boroughs are particularly diverse in terms of ethnicity, culture and socioeconomic status. It is important to note that these interviews were conducted in the context of a wider study that was implementing the online DSME in the two study boroughs. The researcher conducting the interviews had also been involved in implementation activities within these NHS services and was known to many of the participants. This has the potential to have elicited socially desirable responses to questions about DSME. In addition, three members of the steering group for this study worked within these boroughs at the time and this may have resulted in a social desirability bias in responses. However, before interviews, participants were informed that the findings would be used to develop and improve HeLP-Diabetes and the way that it was offered to patients; thus giving participants' permission to be critical or negative. Indeed, many participants' were very forthcoming about their non-engagement with HeLP-Diabetes, self-management and DSME more generally, suggesting that participants felt comfortable giving honest accounts.

#### **FUNDING**

This report presents independent research funded by the NIHR under its Programme Grants for Applied Research Programme (Grant Reference Number RP-PG-0609-10135). JR is funded by the National Institute of Health Research School for Primary Care Research (NIHR SPCR) Capacity Building Award 7 programme [UCL Award 7,172727]. The views expressed are those of the authors and not necessarily those of the National Health Service, the NIHR, or the Department of Health.

#### **COMPETING INTERESTS**

EM is the managing director of HeLP Digital, a not-for-profit Community Interest Company that disseminates digital health interventions to the NHS. She has not, and will not, receive any remuneration for this work.

KP has worked with HeLP Digital, a not-for-profit Community Interest Company that disseminates digital health interventions to the NHS. He has not, and will not, receive any remuneration for this work.

No other conflicts are declared.

#### **AUTHOR CONTRIBUTIONS**

JR, FS, CD, KP, CM, SM. LY, and EM all contributed to the design and analysis of the study. JR undertook data collection. JR wrote the first draft of the paper; all authors commented on this draft and approved the final version.

#### **DATA SHARING STATEMENT**

No data are available as we do not have consent from the participants.

#### ETHICS APPROVAL AND CONSENT TO PARTICIPATE

Ethical approval was gained from NRES COMMITTEE EAST MIDLANDS – LEICESTER. Informed consent to participate in the study was obtained from all participants.

#### **ACKNOWLEDGEMENTS**

We thank the all the research participants and the wider study steering group.

#### References

- Sadler E, Wolfe CD, McKevitt C. Lay and health care professional understandings of self-management: A systematic review and narrative synthesis. SAGE Open Medicine. 2014;2:2050312114544493.
- Furler J, Walker C, Blackberry I, Dunning T, Sulaiman N, Dunbar J, et al. The
  emotional context of self-management in chronic illness: A qualitative study of the
  role of health professional support in the self-management of type 2 diabetes. BMC
  Health Services Research. 2008;8(1):214.
- Kennedy A, Bower P, Reeves D, Blakeman T, Bowen R, Chew-Graham C, et al. Implementation of self management support for long term conditions in routine primary care settings: cluster randomised controlled trial. BMJ: British Medical Journal. 2013;346.
- Ratanawongsa N, Bhandari VK, Handley M, Rundall T, Hammer H, Schillinger D.
   Primary Care Provider Perceptions of the Effectiveness of Two Self-Management
   Support Programs for Vulnerable Patients with Diabetes. Journal of Diabetes
   Science and Technology. 2012;6(1):116-24.
- Health Social Care Information Centre. National Diabetes Audit–2013–2014 and
   2014–2015: Report 1, care processes and treatment targets. 2015.
- 6. Horigan G, Davies M, Findlay-White F, Chaney D, Coates V. Reasons why patients referred to diabetes education programmes choose not to attend: a systematic review. Diabetic Medicine. 2017;34(1):14-26.
- 7. Winkley K, Evwierhoma C, Amiel S, Lempp H, Ismail K, Forbes A. Patient explanations for non-attendance at structured diabetes education sessions for newly diagnosed Type 2 diabetes: a qualitative study. Diabetic Medicine. 2015;32(1):120-8.

- 8. Francis SL, Noterman A, Litchfield RE. Factors influencing Latino participation in community-based diabetes education. Journal of Extension. 2014;52(5):5RIB.
- Nicolucci A, K. KB, G. HRI, M. C, N. H, H. I, et al. Diabetes Attitudes, Wishes and Needs second study (DAWN2™): Cross-national benchmarking of diabetes-related psychosocial outcomes for people with diabetes. Diabetic Medicine. 2013;30(7):767-77.
- Schäfer I, Küver C, Wiese B, Pawels M, van den Bussche H, Kaduszkiewicz H.
   Identifying groups of nonparticipants in type 2 diabetes mellitus education. The
   American journal of managed care. 2013;19(6):499-506.
- Shaii S, Kumpatla S, Viswanathan V. Bias and Barriers Influencing Patients'
   Attendance Towards Diabetes Education Programme. TAPI Journal. 2012;4:1-7.
- 12. Temple B, Epp D. Evaluation of a diabetes education program's non-attendees: The program response. Canadian Journal of Diabetes. 2009;33(4):375-80.
- 13. Boger E, Ellis J, Latter S, Foster C, Kennedy A, Jones F, et al. Self-Management and Self-Management Support Outcomes: A Systematic Review and Mixed Research Synthesis of Stakeholder Views. PLOS ONE. 2015;10(7):e0130990.
- National Institute for Health and Care Excellence. Type 2 diabetes in adults: management NICE guideline [NG28]. 2015.
- 15. Forbes LJL, Marchand C, Doran T, Peckham S. The role of the Quality and Outcomes Framework in the care of long-term conditions: a systematic review. British Journal of General Practice. 2017.
- 16. NHS Digital. National Diabetes Audit 2016-2017 full report Care Processes and Treatment Targets England and Wales. <a href="https://www.hqip.org.uk/resource/national-diabetes-audit-2016-2017-full-report-care-processes-and-treatment-targets/#.W0Yd49VKhhE14th March 2018.">https://www.hqip.org.uk/resource/national-diabetes-audit-2016-2017-full-report-care-processes-and-treatment-targets/#.W0Yd49VKhhE14th March 2018.</a>

- 17. Murray E, Sweeting M, Dack C, Pal K, Modrow K, Hudda M, et al. Web-based self-management support for people with type 2 diabetes (HeLP-Diabetes): randomised controlled trial in English primary care. BMJ Open. 2017;7(9).
- Norris SL, Lau J, Smith SJ, Schmid CH, Engelgau MM. Self-management education for adults with type 2 diabetes: a meta-analysis of the effect on glycemic control.
   Diabetes care. 2002;25(7):1159-71.
- 19. Davies MJ, Heller S, Skinner T, Campbell M, Carey M, Cradock S, et al.
  Effectiveness of the diabetes education and self management for ongoing and newly diagnosed (DESMOND) programme for people with newly diagnosed type 2
  diabetes: cluster randomised controlled trial. Bmj. 2008;336(7642):491-5.
- Loveman E, Frampton GK, Clegg A. The clinical effectiveness of diabetes education models for Type 2 diabetes: a systematic review. Health technology assessment.
   2008;12(9):1-136.
- 21. Nicolucci A, Cavaliere D, Scorpiglione N, Carinci F, Capani F, Tognoni G, et al. A comprehensive assessment of the avoidability of long-term complications of diabetes. A case-control study. SID-AMD Italian Study Group for the Implementation of the St. Vincent Declaration. Diabetes care. 1996;19(9):927-33.
- 22. Health Innovation Network. Structured Education for Type 2 diabetes A toolkit for optimal delivery. <a href="http://www.hin-southlondon.org/system/resources/resources/000/000/047/original/Structured\_Education\_Toolkit\_(Final).pdf?1412668611; 2015.">http://www.hin-southlondon.org/system/resources/resources/000/000/047/original/Structured\_Education\_Toolkit\_(Final).pdf?1412668611; 2015.</a>
- 23. Health and Social Care Information Centre. National Diabetes Audit 2013-2014 and 2014-2015 Report 1: Care Processes and Treatment Targets.
  http://www.hscic.gov.uk/pubs/ndauditcorerep1415; 2016.

- 24. Winkley K, Upsher R, Keij S M, Chamley M, Ismail K, Forbes A. Healthcare professionals' views of group structured education for people with newly diagnosed Type 2 diabetes. Diabetic Medicine. 2018;0(0).
- 25. Gucciardi E, Chan VW-S, Lo BKC, Fortugno M, Horodezny S, Swartzack S. Patients' perspectives on their use of diabetes education centres in Peel-Halton region in Southern Ontario. Canadian Journal of Diabetes. 2012;36(4):214-7.
- 26. Visram S, Bremner A, Harrington B, Hawthorne G. Factors affecting uptake of an education and physical activity programme for newly diagnosed type 2 diabetes.
  European Diabetes Nursing. 2008;5(1):17-22.
- 27. Blakeman T, Macdonald W, Bower P, Gately C, Chew-Graham C. A qualitative study of GPs' attitudes to self-management of chronic disease. British Journal of General Practice. 2006;56(527):407-14.
- 28. Urowitz S, Wiljer D, Dupak K, Kuehner Z, Leonard K, Lovrics E, et al. Improving
  Diabetes Management With a Patient Portal: Qualitative Study of a Diabetes SelfManagement Portal. Journal of Medical Internet Research. 2012;14(6):e158.
- 29. Ross J, Stevenson F, Dack C, Pal K, May C, Michie S, et al. Evaluating the implementation of HeLP-Diabetes within NHS services: study protocol. BMC Health Serv Res. 2014;14:51.
- 30. Ross JAD. Developing and evaluating a plan to implement an online self-management programme for people with type 2 diabetes within routine healthcare: UCL (University College London); 2016.
- 31. Greater London Authority. The London Borough Profiles London DataStore [Available from: https://data.london.gov.uk/dataset/london-borough-profiles.
- 32. Wallace L. Co-creating health: Evaluation of the first phase: The Health Foundation; 2012.

- Deakin T, Cade J, Williams R, Greenwood D. Structured patient education: the
   Diabetes X-PERT Programme makes a difference. Diabetic Medicine.
   2006;23(9):944-54.
- 34. Murray E, **Ross J**, Pal K, Li J, Dack C, Stevenson F, et al. Development, evaluation (including randomised controlled trial and economic evaluation) and implementation of a web-based self-management programme for people with type 2 diabetes (HeLP-Diabetes). London, UK: *NIHR Journals Library*; 2017 2017.
- 35. May C, Finch T. Implementing, embedding, and integrating practices: an outline of Normalization Process Theory. Sociology. 2009;43(3).
- 36. May CR, Mair F, Finch T, MacFarlane A, Dowrick C, Treweek S, et al. Development of a theory of implementation and integration: Normalization Process Theory.

  Implement Sci. 2009;4:29.
- 37. McEvoy R, Ballini L, Maltoni S, O'Donnell CA, Mair FS, MacFarlane A. A qualitative systematic review of studies using the normalization process theory to research implementation processes. Implementation Science. 2014;9(1):2.
- 38. May CR, Cummings A, Girling M, Bracher M, Mair FS, May CM, et al. Using Normalization Process Theory in feasibility studies and process evaluations of complex healthcare interventions: a systematic review. Implement Sci. 2018;13(1):80.
- 39. Urquhart C. Grounded theory for qualitative research: A practical guide: Sage; 2012.
- 40. Given LM. 100 questions (and answers) about qualitative research: SAGE Publications; 2015.
- 41. NVivo qualitative data analysis Software; QSR International Pty Ltd. Version 10, 2012.
- 42. MacFarlane A, O'Reilly-de Brún M. Using a Theory-Driven Conceptual Framework in Qualitative Health Research. Qualitative Health Research. 2011;22(5):607-18.

- 43. Alexander KE, Brijnath B, Mazza D. Barriers and enablers to delivery of the Healthy Kids Check: an analysis informed by the Theoretical Domains Framework and COM-B model. Implementation Science. 2014;9(1):60.
- 44. Mair FS, Hiscock J, Beaton SC. Understanding factors that inhibit or promote the utilization of telecare in chronic lung disease. Chronic illness. 2008;4(2):110-7.
- 45. Atkins S, Lewin S, Ringsberg KC, Thorson A. Provider experiences of the implementation of a new tuberculosis treatment programme: A qualitative study using the normalisation process model. BMC Health Services Research. 2011;11:275-.
- 46. Dack C, Ross J, Stevenson F, Pal K, Gubert E, Michie S, et al. A digital self-management intervention for adults with type 2 diabetes: Combining theory, data and participatory design to develop HeLP-Diabetes. Internet Interventions. 2019;in press,.
- 47. Lake AJ, Staiger PK. Seeking the views of health professionals on translating chronic disease self-management models into practice. Patient Education and Counseling. 2010;79(1):62-8.
- 48. Blakeman T, Macdonald W, Bower P, Gately C, Chew-Graham C. A qualitative study of GPs' attitudes to self-management of chronic disease. The British journal of general practice: the journal of the Royal College of General Practitioners. 2006;56(527):407-14.
- 49. Taggart L, Truesdale M, Dunkley A, House A, Russell AM. Health Promotion and Wellness Initiatives Targeting Chronic Disease Prevention and Management for Adults with Intellectual and Developmental Disabilities: Recent Advancements in Type 2 Diabetes. Current Developmental Disorders Reports. 2018;5(3):132-42.
- 50. NIHR School For Primary Care Research. Discussions of self-management and self-management education during GP consultations with patients with type 2 diabetes

https://www.spcr.nihr.ac.uk/2018 [Available from:

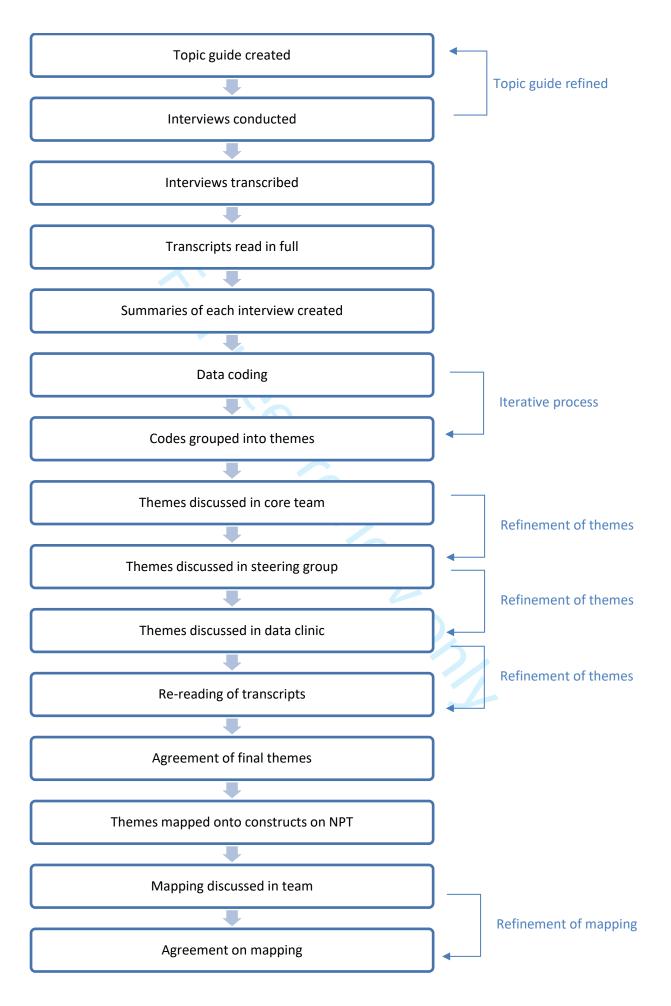
https://www.spcr.nihr.ac.uk/projects/discussions-of-self-management-and-selfmanagement-education-during-gp-consultations-with-patients-with-type-2-diabetes.



Figure caption

Figure 1. Process of data analysis





# **COREQ (COnsolidated criteria for REporting Qualitative research) Checklist**

A checklist of items that should be included in reports of qualitative research. You must report the page number in your manuscript where you consider each of the items listed in this checklist. If you have not included this information, either revise your manuscript accordingly before submitting or note N/A.

Topic	Item No.	Guide Questions/Description	Reported on
Damain 1: Dagaanah taan			Page No.
Domain 1: Research team and reflexivity			
Personal characteristics			
Interviewer/facilitator	1	Which author/s conducted the interview or focus group?	
Credentials	2	What were the researcher's credentials? E.g. PhD, MD	
Occupation	3	What was their occupation at the time of the study?	
Gender	4	Was the researcher male or female?	
Experience and training	5	What experience or training did the researcher have?	
Relationship with			
participants			
Relationship established	6	Was a relationship established prior to study commencement?	
Participant knowledge of	7	What did the participants know about the researcher? e.g. personal	
the interviewer		goals, reasons for doing the research	
Interviewer characteristics	8	What characteristics were reported about the inter viewer/facilitator?	
		e.g. Bias, assumptions, reasons and interests in the research topic	
Domain 2: Study design			
Theoretical framework			
Methodological orientation	9	What methodological orientation was stated to underpin the study? e.g.	
and Theory		grounded theory, discourse analysis, ethnography, phenomenology,	
		content analysis	
Participant selection			
Sampling	10	How were participants selected? e.g. purposive, convenience,	
		consecutive, snowball	
Method of approach	11	How were participants approached? e.g. face-to-face, telephone, mail,	
		email	
Sample size	12	How many participants were in the study?	
Non-participation	13	How many people refused to participate or dropped out? Reasons?	
Setting			1
Setting of data collection	14	Where was the data collected? e.g. home, clinic, workplace	
Presence of non-	15	Was anyone else present besides the participants and researchers?	
participants			
Description of sample	16	What are the important characteristics of the sample? e.g. demographic	
		data, date	
Data collection		1	1
Interview guide	17	Were questions, prompts, guides provided by the authors? Was it pilot	
		tested?	
Repeat interviews	18	Were repeat inter views carried out? If yes, how many?	
Audio/visual recording	19	Did the research use audio or visual recording to collect the data?	
Field notes	20	Were field notes made during and/or after the inter view or focus group?	
Duration	21	What was the duration of the inter views or focus group?	
Data saturation	22	Was data saturation discussed?	
			1

Topic	Item No.	Guide Questions/Description	Reported on	
			Page No.	
		correction?		
Domain 3: analysis and				
findings				
Data analysis				
Number of data coders	24	How many data coders coded the data?		
Description of the coding	25	Did authors provide a description of the coding tree?		
tree				
Derivation of themes	26	Were themes identified in advance or derived from the data?		
Software	27	What software, if applicable, was used to manage the data?		
Participant checking	28	Did participants provide feedback on the findings?		
Reporting				
Quotations presented	29	Were participant quotations presented to illustrate the themes/findings?		
		Was each quotation identified? e.g. participant number		
Data and findings consistent	30	Was there consistency between the data presented and the findings?		
Clarity of major themes	31	Were major themes clearly presented in the findings?		
Clarity of minor themes	32	Is there a description of diverse cases or discussion of minor themes?		

Developed from: Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research (COREQ): a 32-item checklist for interviews and focus groups. *International Journal for Quality in Health Care*. 2007. Volume 19, Number 6: pp. 349 – 357

Once you have completed this checklist, please save a copy and upload it as part of your submission. DO NOT include this checklist as part of the main manuscript document. It must be uploaded as a separate file.