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Behaviour-change intervention in a multicentre, randomised, placebo-controlled COPD study: methodological considerations and implementation

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Introduction: Chronic obstructive pulmonary disease is generally progressive and associated with reduced physical activity. Both pharmacological therapy and exercise training can improve exercise capacity; however, these are often not sufficient to change the amount of daily physical activity a patient undertakes. Behaviour-change self-management programmes are designed to address this, including setting motivational goals and providing social support. We present and discuss the necessary methodological considerations when integrating behaviour-change interventions into a multicentre study.

Methods and analysis: PHYSACTO® is a 12-week phase IIIb study assessing the effects on exercise capacity and physical activity of once-daily tiotropium + olodaterol 5/5 μg with exercise training, tiotropium + olodaterol 5/5 μg without exercise training, tiotropium 5 μg or placebo, with all pharmacological interventions administered via the Respimat® inhaler. Patients in all intervention arms receive a behaviour-change self-management programme to provide an optimal environment for translating improvements in exercise capacity into increases in daily physical activity. To maximise the likelihood of success, special attention is given in the programme to: 1) the Site Case Manager, with careful monitoring of programme delivery; 2) the patient, incorporating patient-/programme-evaluation measures to guide the Site Case Manager in the self-management intervention; and 3) quality assurance, to help identify and correct any problems or shortcomings in programme delivery and ensure the effectiveness of any corrective steps. This paper documents the comprehensive methods used to optimise and standardise the behaviour-change

self-management programme used in the study to facilitate dialogue on the inclusion of this type of programme in multicentre studies.

Ethics and dissemination: The study has been approved by the relevant Institutional Review Boards, Independent Ethics Committee and Competent Authority according to national and international regulations. The results of this study will be disseminated through relevant, peer-reviewed journals and international conference presentations.

Trial registration number: Clinical Trials.gov: NCT02085161.

Strengths and limitations of this study

- Behaviour-modification interventions are performed by Site Case Managers
 with recognised expertise in chronic obstructive pulmonary disease and at
 least 2 years' experience in the field.
- Site Case Managers receive formal training prior to study initiation and are supported throughout the study with educational opportunities and performance feedback.
- The behavioural intervention is well defined and quality assurance is performed throughout the study to ensure that the intervention is actually delivered as intended.
- Methods were required to ensure standardisation of methodology across this international multi-site study.

INTRODUCTION

Patients with chronic obstructive pulmonary disease (COPD), a common and treatable disease, have reduced walking time, standing time and movement intensity in daily life. Reduced physical activity has been suggested to lead to a downward spiral of symptom-induced inactivity (figure 1), which could directly impact on patient outcomes, quality of life and mortality. Recently, the European Respiratory Society reviewed the evidence for increasing physical activity as part of an integrated programme of COPD management, finding a relationship between low levels of physical activity and magnitude of decline in lung function.

While both pharmacological therapy and exercise training can improve exercise capacity, ^{9–12} evidence suggests that supervised exercise training (ie, pulmonary rehabilitation) without modification of patient behaviour is unlikely to be sufficient to change the actual amount of daily physical activity that a patient engages in, regardless of improvements in exercise capacity. ¹³ Behaviour-change interventions, such as evidence-based self-management training and support, including setting patient goals, are designed with this in mind ¹⁴ and may be more effective when delivered in a structured manner, specific to the health problem of interest. ¹⁵ ¹⁶

Several studies have included behaviour-targeted programmes with the aim of increasing physical activity in adults with chronic diseases, including COPD, diabetes, heart failure and obesity.¹⁷ Across these studies, programmes were performed in conjunction with exercise training and included education, training, counselling, behaviour-change support and/or follow-up sessions.¹⁷ In studies of coronary heart disease, psycho-social interventions including cognitive behavioural therapy, stress

management and antidepressant treatment have been shown to reduce cardiac events, while cardiac rehabilitation, including exercise training, reduced mortality.¹⁸

There are many design issues to take into consideration when implementing behavioural interventions in a study. ¹⁹ These interventions are complex, involving multiple inter-related components, and must be standardised and administered consistently to all patients to show a treatment effect. Programme variations, together with the level of care providers' expertise (eg, the case manager), can have a profound impact on treatment outcomes. Published studies provide little guidance, lacking the necessary details (eg, type, quantity, timing and method of delivery; tools used; quality-assurance methods) to replicate or inform adaptations of the intervention.

This paper presents and discusses new approaches for the implementation of a behaviour-change self-management programme into a multicentre study in COPD, with special attention paid to methodological issues (intervention design, delivery and surveillance/quality control). This is illustrated with the PHYSACTO® study, a phase IIIb study designed to explore the effect of COPD maintenance treatment and supervised exercise training on both exercise capacity and levels of physical activity. Inclusion of a behaviour-change self-management programme in all intervention arms (including placebo) allows us to evaluate the extent to which pharmacotherapy and exercise training can enhance the effects of the behaviour-change programme geared at enhancing physical activity during everyday tasks. A self-management programme such as this, based on complex interactions, is associated with several specific challenges, which we will describe, including how to ensure the intervention is delivered consistently 'per protocol' by intervention providers across this multicentre study.

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METHODS

Study design

PHYSACTO[®] is a 12-week, randomised, partially double-blind, placebo-controlled, multi-site, international, four-parallel-group study (NCT02085161) in patients with a diagnosis of COPD. The purpose of the study is to evaluate the effects on exercise capacity and physical activity of administration of COPD maintenance therapy alone or in combination with supervised exercise training. Full inclusion and exclusion criteria are detailed elsewhere (Troosters T *et al.* Manuscript submitted to *BMJ Open*) and will not be discussed here. The study is being conducted in 11 countries at 34 study sites, each contributing and managing an average of eight patients. Overall, the PHYSACTO[®] study plans to continue until 300 patients have been randomised.

Interventions and incorporation of a behaviour-change programme into the study

Following a 4-week washout period, patients are randomised to once-daily tiotropium + olodaterol 5/5 µg combined maintenance treatment with exercise training, tiotropium + olodaterol 5/5 µg combined maintenance treatment without exercise training, tiotropium 5 µg or placebo, with all pharmaceutical treatments administered via the Respimat[®] inhaler (Boehringer Ingelheim, Ingelheim am Rhein, Germany) and a behaviour-change programme included in all intervention groups.

Study outcomes

The primary aim is to assess the effects on exercise capacity of tiotropium + olodaterol or tiotropium alone or in conjunction with supervised exercise training. The secondary aim is to assess the extent to which pharmacotherapy and exercise

 training can enhance the effects of the behaviour-change programme on the amount and perceived difficulty of physical activity.

Study outcome measures are described in the companion paper (Troosters T *et al.* Manuscript submitted to *BMJ Open*). Briefly, the primary outcome of the study is endurance time during an endurance shuttle walk test to symptom limitation after 8 weeks of therapy. Secondary outcomes include assessments of patients' levels of physical activity using an activity monitor, 8 patients' reports of the ease or difficulty with which they perform daily activities quantified by the Functional Performance Inventory – Short Form, ^{20 21} a daily activity diary completed on the days patients wear the activity monitor, and lung function.

Exploratory end points are included to examine the extent to which certain patient variables moderate the relationship between exercise capacity and physical activity. These patient-reported measures and questionnaires include cognitive function (Montreal Cognitive Assessment),²² anxiety and depression (Hospital Anxiety and Depression Scale)²³ and the presence of major depressive disorder (Brief Patient Health Questionnaire-mood).^{24 25}

The behaviour-change self-management programme

A 12-week behaviour-change programme is included in all arms of the PHYSACTO® study to provide an optimal environment for translation of improvements in exercise capacity into long-term increases in daily physical activity. Most exercise-intervention studies in chronic diseases published to date have focused on targeting the patient via educational programmes, counselling or exercise programmes, in order to achieve changes in daily physical activity. Our approach is designed to effect changes in patient behaviour by: building on the experience, training and

effectiveness of case managers; standardising the content of the programme across sites; helping case managers adjust the programme based on patient responses using a standardised feedback process; and including quality-assurance steps throughout the programme. Because PHYSACTO® is a multicentre study, we have to ensure that delivery of the behaviour-change self-management programme can be standardised across different locations, while also ensuring that individual patient needs, preferences and personal goals inform the intervention.

The Site Case Manager: selection and training

The Site Case Manager (SCM) is required to have a minimum of 2 years' experience working with patients with COPD and recognised expertise in the area. To optimise the quality and impact of the behaviour-change intervention, we provide 3 days of training to the SCMs based on the self-management educational programme "Living Well with COPDTM". This programme is designed to help patients with COPD and their families cope with their disease on a daily basis, while a reference guide can assist the health-care professionals in engaging with their patients and facilitating improved disease self-management.

The programme has been adapted for the current study by focusing on improving patient engagement in, and maintenance of, exercise and physical activity. An important element of the educational programme is training in the principles of behaviour change and methods to engage, motivate and build patient confidence.

Basic training in motivational communication skills includes using open questions and building motivation to engage patients in more physical activity, using reflective listening to manage and overcome resistance, and providing information by offering, sharing and asking patients for feedback.²⁷

The educational programme

The educational programme schedule for patients starts with an individual induction session at the beginning of the intervention period, followed by group sessions at weeks 2, 5, 8 and 11, with another individual session at follow-up (figure 2). The sessions are led by the SCM, who guides the patient in self-management behaviours that aid in achieving physical-activity goals, while improving daily COPD management.

Individual induction session: During the individual induction session, the SCM performs an assessment to determine the patient's current level of physical activity, functional limitations and any clinical barriers to physical activity (including motivation). The patient is also given a printed booklet from the "Living Well with COPDTM" programme, described further below. The patient's ultimate goal is defined at this stage as their desired achievements in work, home and leisure by the end of the programme. This is followed by instructions on the use of the pedometer (including a demonstration by the patient to test competency), which is subsequently used during the study for setting intermediate goals (eg, number of daily steps before the next session). The SCM records the patient's progress throughout the study using a patient worksheet (appendix 1). For each session, there is also an itemised session evaluation that is completed by the SCM (appendix 2). Patient worksheets, session-evaluation forms and patient-/programme-evaluation questionnaires remain with the SCM throughout the study in order to track patient progress.

Group sessions: At the 90- to 120-min group sessions (figure 2), the SCM explains the benefits of physical activity and setting physical-activity goals. Patients select and review their own personal goals and sign a 'learning contract' as a symbolic gesture to

 formalise these goals (group session 2, week 5). Patients also receive education on their disease, healthy life habits, stress management, breathing techniques, exercise planning and how to distinguish normal from abnormal physical symptoms. In order to respond to the changing needs of individual patients, the educational programme is designed to allow for adjustment of the programme components, as required.

Group sessions are also used to identify any barriers that may have prevented patients from reaching their physical-activity goals, with patients regularly reflecting on their progress and reviewing their goals on paper. These sessions are supplemented with the "Living Well with COPDTM" programme booklet, which contains topics on promotion of physical activity, COPD and medication, breathing and energy-conservation techniques, stress and anxiety management, and improving health behaviours. Patients are assigned sections to read after each session and each topic concludes with a series of questions to test understanding.

Patients' comprehension, attitudes and skills are assessed throughout the intervention to determine if they have met pre-established goals and objectives. Several methods are used to supplement information and correct misunderstandings in a constructive way, as well as reinforce newly acquired skills and behaviours. These methods include direct open questioning, problem-solving exercises, simulations and direct observation. Throughout the intervention, patients are asked to repeat key instructions and summarise in their own words what they have learned and understood. When patients do not achieve their goals and objectives, the educational plan is revised and other methods are used for education and building skills.

Follow-up session: The inclusion of a follow-up session as part of the behaviourchange programme allows the SCM to review with the participants their motivation to

 continue to pursue their physical-activity goals. Barriers and facilitators to continuing physical activity and possible solutions are discussed. Finally, patients are thanked for their participation and encouraged to continue to apply the skills learned throughout the programme.

Individualised interventions: In order to respond to the changing needs of individual patients with COPD as they progress through the study, the behaviour-change programme is designed to allow for adjustments. These adjustments are based on feedback from the participants to the SCM during the group sessions and analysis of the results of the change-programme process evaluation tools completed by study participants at each intervention visit. These measures are described below.

Behaviour-change process measures

An important note in terms of patient evaluation is the difference between outcome measures and process measures (table 1).^{28–33} In clinical studies, outcome measures are used to test the effects of the intervention on the patient, in this case exercise capacity, the difficulty and amount of daily activity, and other study end points described above. The SCMs were blind to the outcome measures during the study. For behavioural interventions, process measures are an important part of the delivery of the intervention, permitting the therapist to evaluate each participant's progress and make adjustments to the programme where needed. These measures may also be useful during the interpretation of study results (outcomes).

This behaviour-intervention programme includes a series of questionnaires completed by patients during the course of the intervention to assess the process of change and permit the SCM to evaluate individual patient needs and progress, and make adaptations to the programme as needed over time. Questionnaires that have been

adapted for this study are completed during the individual induction session with the SCM, and again at weeks 5 and 11, and include the Physical Activity Outcome Expectancies questionnaire, which assesses patients' expectations regarding outcomes of the study, ²⁹ the Perceived Competence Scale (for physical activity), which assesses patients' confidence in their ability to engage in physical activity, ³³ and the Treatment Self-Regulation Questionnaire (for physical activity), which assesses different motivators or reasons for engaging in physical activity. ³² Three additional questionnaires are completed at weeks 2, 5 and 8, and at follow-up. They include the stage of change (for physical activity) visual analogue scale, which assesses readiness to engage in physical activity, ³⁰ and two, 0–10 Likert-type scales assessing motivation, self-efficacy and confidence to engage in physical activity, administered by the SCM at all sessions (figure 2). These are completed to enable the SCM to monitor patients' motivation, confidence and movement through the stages of change and to intervene onsite if patients are not responding to the intervention in the desired or expected direction.

The study coordinator at each study site receives the original questionnaires and worksheets completed by the SCM. These data are then entered into the remote datacapture system; an overview of this process is shown in figure 3.

Quality assurance

 To ensure a standardised delivery of the behaviour-change interventions, the programme is overseen by a Global Behavioural Change (GBC) training team, which provides 3 days (24 h) of face-to-face training to SCMs. SCMs receive a 'reference guide' describing the objectives, interventions, suggested questions, expected results and available resources for each intervention. SCMs also review their own

performance by completing self-evaluation forms after each session. Additionally, recordings of the sessions are assessed by random sampling to ensure all the educational topics have been covered and that they are delivered by the SCM using the behaviour-change strategies (eg, motivational communication skills) outlined in the protocol. Audio files are sent for review by the Country Case Manager (CCM), who also acts as a country-specific cultural and language liaison between the GBC team and SCMs. The CCM completes a data-extraction form (appendix 3), verifies that all educational topics are covered and provides counts of the number of times each motivational communication skill has been used to deliver each topic. The CCM then provides constructive, corrective feedback to the SCM when necessary, including positive feedback on good performance.

The GBC team reviews all the data-extraction forms for quality assurance and provides feedback to the CCM. This team will also lead eight additional web-conferences with CCMs to provide training support and performance feedback for each site during the conduct of the study. Feedback is provided to the SCM via the CCM as required. Additional sessions may be sampled to ensure quality is maintained. Reports are produced by Local Clinical Monitors/Clinical Research Associates or Clinical Quality Assurance Auditors and are submitted to the global managers, who also provide feedback to the SCM indirectly via the CCM. Finalised reports are ultimately filed with the sponsor's Study Master File. Table 2 presents an overview of the study design elements and quality-control process of the behaviour intervention.

The studies are to be carried out in accordance with the principles of the Declaration of Helsinki and the International Conference on Harmonisation Harmonised Tripartite Guideline for Good Clinical Practice, and written informed consent will be obtained from each patient.

DISCUSSION

This is the first multicentre study of maintenance therapy in COPD in which all intervention arms included a behaviour-change self-management programme to facilitate increased physical activity during daily life, with special attention to methodological issues such as quality control. Particular focus is directed towards the SCM, the patient (including patient evaluation), and defining and implementing quality-assurance activities. The incorporation of a behaviour-change selfmanagement programme in this clinical trial aims to demonstrate that, with the use of long-acting bronchodilators and behavioural self-motivation interventions, there is potential to not only influence exercise capacity but also improve the amount and ease of physical-activity performance in patients with COPD. Self-management programmes have been proposed as the best way to assist patients in acquiring and practising the necessary skills to control their disease symptoms on a daily basis and to implement healthy behaviours.^{34 35} The premise is that if patients receive effective self-management support, they can be empowered to adopt the behaviours needed to cope optimally with their disease, so that many of the poor outcomes related to chronic disease can be averted. However, studies have not been consistent in demonstrating benefits. From a recent literature review, ¹⁷ significant improvements in physical activity in patients with COPD were shown in five out of eight evaluable

studies. The five successful studies were based on theoretical models of behaviour change and included exercise interventions of approximately 30 min, 3–5 times a week. Behavioural interventions ranged from counselling and personal contact to educational pamphlets.¹⁷ This study builds on this insight by including and documenting a comprehensive, well-defined behavioural self-management intervention programme designed specifically to effect change in patients' physical activity.

The effectiveness of any complex intervention, such as self-management in patients with COPD, crucially depends on the health-care professionals and the delivery of the intervention to the patient. Most studies published to date give little attention to personnel and processes. In our study, SCMs are required to have recognised expertise in COPD and at least 2 years' experience in order to participate. In addition, SCMs are provided with 3 days' training based on the self-management educational programme "Living Well with COPDTM". SCMs are also supported through educational opportunities and feedback during the study by the CCMs and the GBC team.

There is still no accepted best practice for the level of qualification and training required for the SCM, and no evidence that training is effective. However, it is generally accepted that training in behaviour-change and self-management skills is needed. SCMs are likely to benefit from having at least basic training in the principles of behaviour change, as well as basic training in motivational communication skills, including methods to engage, motivate and build confidence in patients. However, one of the most important challenges to overcome is the gap between how the intervention is designed to be delivered and how the SCM actually

 delivers it. This gap is clearly underestimated or under-evaluated in most behavioural studies, as well as in practice. Furthermore, being able to assess and provide feedback to the SCM is necessary to ensure best practice.

In our study, we planned and implemented several quality-assurance assessments to reduce the potential of failing to deliver the intervention in the way it was intended. All sessions between patients and SCMs are audio-recorded and randomly assessed for quality assessment and feedback, the programme delivery is assessed in a standardised way (including careful monitoring and recording of the use of motivational communication skills with patients) and feedback on SCM performance is provided and followed up to assess the effectiveness of any corrective steps. Evaluating whether the SCM intervention is delivered as intended is the most important part of quality assurance, and a crucial and novel methodological consideration in this study.³⁶

The international, multi-site design of this study is a significant challenge. Audio files of SCMs' performances have to be reviewed using a standardised data-extraction sheet by a CCM who acts as a country-specific cultural and language liaison. Finally, we have in place a GBC team that reviews all the data-extraction forms and provides systematic and timely feedback to the CCM.

Another very important methodological aspect of this study is the attention we give to relevant 'enablers' for behaviour modification in attempting to effect change in patients' levels of physical activity, while acknowledging that physical activity is itself a behaviour. It is well recognised that it is important to equip patients with the proper techniques and skills (eg, knowledge and confidence) required to effectively self-manage their condition. Furthermore, enhancing patients' motivation to change

and overcome ambivalence is crucial. This is best achieved using patient-centred, motivational communication techniques that encourage participants to express their intrinsic motivations to adopt certain health behaviours (eg, consistent with their values or life goals). Questionnaires to assess the process of change have been adapted for this study and are completed by the patient (with the SCM) at multiple time points to evaluate progress. These questionnaires assess motivation, perceived competency (confidence), readiness to change and expectancies of physical activity. The main purpose of these process measures is to inform the SCM of a patient's progress and to help direct and individualise the self-management intervention.

The results of these questionnaires inform the personalised delivery of the behavioural intervention to patients based on their readiness to change and progress in the programme. To date, most studies have limited assessments to trial outcome measures. By including process measures, the intent is to not only intervene more effectively during the course of the intervention but also gather information that could facilitate the interpretation of study outcomes.

To date, most published randomised clinical studies with behaviour interventions have not described the specific components of the intervention, nor have they included or described process measures to track changes in patients' behaviour and make individualised adjustments to enhance the effects of this therapy. As such, evidence of established processes and procedures for the implementation and monitoring of behavioural studies is lacking. Being able to better define and implement such a programme, and making it accessible in practice, would be highly valuable. However, this can only be accomplished by raising the standards and quality of evidence-based behaviour interventions and programmes. This multicentre study is a

first step towards integrating a more coherent and careful plan at the patient, provider (health professional/case manager) and system or organisational levels.

CONCLUSIONS

This is the first study to use a multifactorial intervention to improve exercise capacity and physical activity in patients with COPD, incorporating pharmacotherapy, exercise training and behaviour change. This paper documents the comprehensive methods being used to optimise and standardise the behaviour-change self-management programme used in the study to facilitate dialogue on the inclusion of this type of programme in multicentre studies.

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FM and NL are part of the protocol steering committee. KL, JB and MS provided guidance for the design of the behaviour modification programme. FM and TT provided insight into the exercise training programmes and TT provided guidance on the implementation of the PROactive tool. NL was involved in the protocol design and specifically provided expertise in the patient-reported outcomes and perceptions scales. DE, DDS and AH were involved in the design of the study and are involved in the implementation of the study. All authors were involved in reviewing and critiquing this paper.

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Patient consent Obtained.

Ethics approval The protocol was approved on 19/02/2014 by the Southern Adelaide Clinical Human Research Ethics Committee (11.14HREC/14/SAC/19). All other participating centres subsequently approved the study.

Data sharing statement The findings of the trial will be disseminated through relevant peer-reviewed journals and international conference presentations. perion

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Table 1 Study outcome measures and process measures*

Measure	Aspect being measured/assessed		
Study outcome measures			
Endurance shuttle walk test	Exercise capacity		
Activity monitoring	Physical activity		
Functional Performance Inventory –	Perceived ease or difficulty with daily		
Short Form	activities		
Spirometry	Lung function		
PROactive	Amount and difficulty of daily activity		
6-min walk test ²⁸	Exercise capacity		
Modified Borg scale	Intensity of breathing discomfort		
St George's Respiratory Questionnaire ³¹	Health status		
Heart rate, blood pressure, oxygen	Safety assessments		
saturation, adverse events			
Montreal Cognitive Assessment ²²	Cognitive function		
Hospital Anxiety and Depression Scale ²³	Anxiety and depression		
Brief Patient Health Questionnaire- mood ^{24 25}	Major depressive disorder		
Behaviour-change self-management programme process measures			
Physical Activity Outcome Evnectancies	Patient expectancies of physical activity		

Physical Activity Outcome Expectancies Patient expectancies of physical activity questionnaire²⁹

Perceived Competence Scale ³³	Feelings of competence about engaging in			
	healthier behaviour			
Treatment Self-Regulation	Degree to which a patient's motivation for			
Questionnaire ³²	a specific behaviour is self-determined			
Stage of change ³⁰	Readiness for change			
Self-efficacy and motivation questions	Levels of motivation for change and			
related to specific programme contents	confidence to change			
*Outcome measures provide data on the effects of the self-management intervention.				

Process measures inform the Site Case Manager to help direct the self-management

intervention.

Table 2 Study design elements from PHYSACTO[®] for the standardisation and sustainability of the behaviour-change intervention

Level	Action
SCM and patient	Audio-record sessions
	Clearly label tapes and provide to the site coordinator
Site coordinator	Review identification and control log
	Carry out session sampling (two random induction
	sessions per cohort, two random group sessions and
	two random follow-up sessions)
	Send to the CCM
	Destroy records
CCM	Assess tapes
	Complete data-extraction forms and send to the GBC
	team
	Provide immediate feedback to the SCM as needed
GBC team	Review data extractions
	Provide feedback to the CCM
CCM, Country Case Manag	ger; GBC, Global Behaviour Change; SCM, Site Case

Manager.

FIGURE LEGENDS

Figure 1 Decline in lung function in chronic obstructive pulmonary disease is associated with inactivity and avoiding exercise, leading to a spiral of declining patient condition. Reprinted from The American Journal of Medicine, Vol 119 (10A), Reardon JZ *et al.* Functional status and quality of life in chronic obstructive pulmonary disease, S32–37, Copyright 2006, with permission from Elsevier.⁴

Figure 2 Overview of the behaviour-change programme.

COPD, chronic obstructive pulmonary disease.

Figure 3 Data flow between SCMs and site coordinators.

CCM, Country Case Manager; SCM, Site Case Manager.

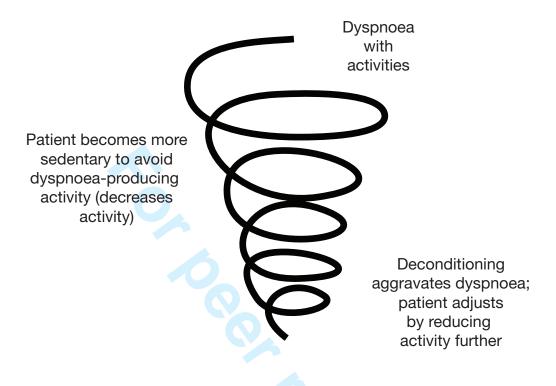
List of appendices

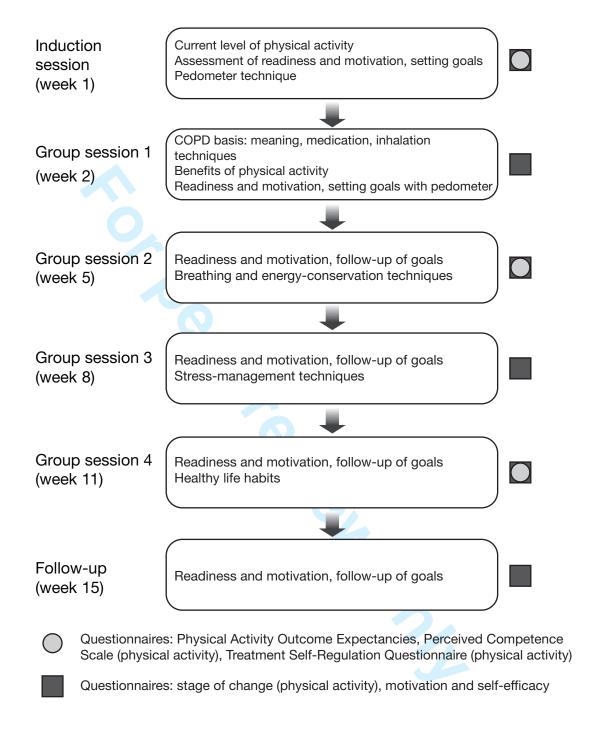
Appendix 1. Patient worksheet.

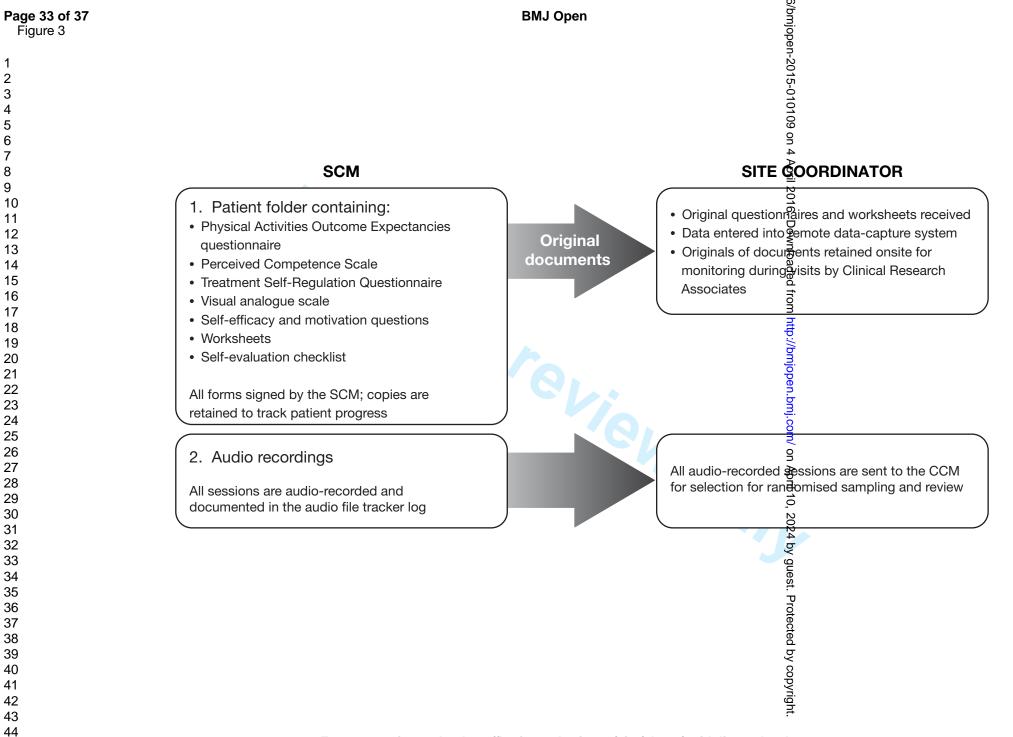
Appendix 2. Session-evaluation form.

(3. Data-extracue.) **Appendix 3.** Data-extraction form.









PATIENT WORKSHEET

FOLLOW-UP PLAN BY THE SITE CASE MANAGER

Patient ID:	Site Case Manager ID:		
Individual Pre-Session	☐ Patient Questionnaires completed	Date:	
How satisfied are you with your treatment group?	0 1 2 3 4 5 6 Not at all	7 8 9 10 Extremely	
What is your ultimate physical activity goal? (e.g. what would you like to be able to do at the end of the program at work, home, leisure)			
 What is your goal in terms of average number of steps per day from today until the next session? 	average number of steps per day		
 How much time do you spend per week being physically active? 	minutes per week		
Group Session 1	☐ Patient Questionnaires completed ☐ Date:		
How much time did you spend being physically active over the last week?	minutes per week		
What is the average number of steps that you walked per day over the last week?	average number o	f steps per day	
 What is your goal in terms of average number of steps per day from today until the next session? 	average number of steps per day		
Group Session 2	☐ Patient Questionnaires completed	Date:	
 How much time did you spend being physically active over the last week? 	minutes per week		
What is the average number of steps that you walked per day over the last week?	average number of steps per day		
 What is your goal in terms of average number of steps per day from today until the next session? 	average number of steps per day		
Group Session 3	☐ Patient Questionnaires completed	Date:	
 How much time did you spend being physically active over the last week? 	minutes per week		
What is the average number of steps that you walked per day over the last week?	average number of steps per day		
 What is your goal in terms of average number of steps per day from today until the next session? 	average number of steps per day		

Patient ID:		Case Manager ID:			
Group Session 4		☐ Patient Questionnaires completed	Date:		
How much time did you spend being physically active over the last week?		minutes per week			
What is the average number of steps that you walked per day over the last week?		average number of steps per day			
What is your goal in terms of average number of steps per day from today until the next session?		average number of steps per day			
Individual Follow-up		☐ Patient Questionnaires completed	Date:		
How much time did you spend being physically active over the last week?		minutes per week			
What is the average number of steps that you walked per day over the last week?		average number of steps per day			
To what degree have you reached your ultimate physical activity goal?		Not Partially achieved achieved	Achieved fully		
If not achieved or only partially, why?					
Action plan and recommendations					
Date	Notes and general comments (e.g. specific follow-ups to be done with patient, homework, contract, etc.)				

Site Case Manager signature: _



SESSION EVALUATION BY THE SITE CASE MANAGER

INDIVIDUAL PRE-SESSION

Site Case Manager ID:				Session Date:		
Audio file ID:				Audio file given to Study Coordinator	Date:	
Participating patient ID:				Patient guide provided? □		
Checkmarks yes no Indicate wh			ich topics were covered			
		Identify current level of autonomy, physical activity and functional limitations				
		Complete with the patient the following questionnaires: 1.1. Physical Activity Outcome Expectancies 2.2. Perceived competence Scale (PCS) for physical activity 1.3. Treatment self-regulation questionnaire (TSRQ) for Physical Activity				
		Using the Visual Analogue Scale, determine patient's stage of change with respect to engaging in Physical Activity				
		 Determine patient's level of motivation or reasons for engaging in Physical Activity (10-point scale). Help the patient to determine his ultimate goal in terms of Physical Activity Determine patient's level of self-efficacy in regard to beginning OR maintaining (depending on their stage of change) Physical Activity 				
		5. Identify perceived barriers according to patient's self-evaluation. Find solutions together.				
		6.1. Teach or review the proper use of the pedometer. Ask patient to explain, in his own words, how he plans to use the pedometer (goal in steps per day, progression).6.2. Give constructive feedback and reinforcement on the use of the pedometer. Find solutions together.				
If some topics were not covered, or only partially: - identify & explain reasons - describe plan for wrap-up			☐ Patient factors (1) ☐ Program factors (2) ☐ Case Manager factors (3)			
Notes and general comments:						

Site Case Manager signature:			



DATA EXTRACTION SHEET FOR THE COUNTRY CASE MANAGER PROGRAM DELIVERY ASSESSMENT OF INDIVIDUAL PRE-SESSION

Site Case Manager ID:		Session Date:						
Audiofile ID:		Date received from Study Coord.:				Coord.:		
Number of patients: Date e				evaluated:				
Topics to be covered			Covered yes no		Asking (1) Open Closed		Listening (2)	Informing (3)
Identify current level of auto limitations	Identify current level of autonomy, physical activity and functional limitations							
 Complete with the patient the following questionnaires: Physical Activity Outcome Expectancies Perceived competence Scale (PCS) for physical activity Treatment self-regulation questionnaire (TSRQ) for Physical Activity 								
	Using the Visual Analogue Scale, determine patient's stage of change with respect to engaging in Physical Activity							
 Determine patient's level of motivation or reasons for engaging in Physical Activity (10-point scale). Help the patient to determine his ultimate goal in terms of Physical Activity Determine patient's level of self-efficacy in regard to beginning OR maintaining (depending on their stage of change) Physical Activity 								
Identify perceived barriers solutions together.	according to patient's self-evaluation	n. Find						
6.1. Teach or review the proper use of the pedometer. Ask patient to explain, in his own words, how he plans to use the pedometer (goal in steps per day, progression).6.2. Give constructive feedback and reinforcement on the use of the pedometer. Find solutions together.								
Country Site Manager ID:	Signature:					1		
Session was covered interactively:								
Feedback given to Site Case Manager (SCM): ☐ Describe:								
Comments from the Global Behaviour Modification team, Date: or \(\sum \text{N/A (not selected for feedback)} \)								
☐ Highly Satisfactory	☐ Satisfactory (see comme	nts)			Needs	s improvem	ent (see comm	ents)
(1) Asking: Count number of times the Site Case Manager (SCM) used open questions and closed questions.								

- (2) Listening: Count number of times the SCM used reflections (reflective listening) to express empathy.
- (3) **Informing:** Count number of times the SCM asked permission to patient(s) to give them information and asked for their feedback.

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Behaviour-change intervention in a multicentre, randomised, placebo-controlled COPD study: methodological considerations and implementation

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SCHOLARONE™ Manuscripts

Behaviour-change intervention in a multicentre, randomised, placebo-controlled COPD study: methodological considerations and implementation

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ABSTRACT

Introduction: Chronic obstructive pulmonary disease is generally progressive and associated with reduced physical activity. Both pharmacological therapy and exercise training can improve exercise capacity; however, these are often not sufficient to change the amount of daily physical activity a patient undertakes. Behaviour-change self-management programmes are designed to address this, including setting motivational goals and providing social support. We present and discuss the necessary methodological considerations when integrating behaviour-change interventions into a multicentre study.

Methods and analysis: PHYSACTO® is a 12-week phase IIIb study assessing the effects on exercise capacity and physical activity of once-daily tiotropium + olodaterol 5/5 μg with exercise training, tiotropium + olodaterol 5/5 μg without exercise training, tiotropium 5 μg or placebo, with all pharmacological interventions administered via the Respimat® inhaler. Patients in all intervention arms receive a behaviour-change self-management programme to provide an optimal environment for translating improvements in exercise capacity into increases in daily physical activity. To maximise the likelihood of success, special attention is given in the programme to: 1) the Site Case Manager, with careful monitoring of programme delivery; 2) the patient, incorporating patient-/programme-evaluation measures to guide the Site Case Manager in the self-management intervention; and 3) quality assurance, to help identify and correct any problems or shortcomings in programme delivery and ensure the effectiveness of any corrective steps. This paper documents the comprehensive methods used to optimise and standardise the behaviour-change

self-management programme used in the study to facilitate dialogue on the inclusion of this type of programme in multicentre studies.

Ethics and dissemination: The study has been approved by the relevant Institutional Review Boards, Independent Ethics Committee and Competent Authority according to national and international regulations. The results of this study will be disseminated through relevant, peer-reviewed journals and international conference presentations.

Trial registration number: Clinical Trials.gov: NCT02085161.

Strengths and limitations of this study

- Behaviour-modification interventions performed by Site Case Managers who have recognised expertise in chronic obstructive pulmonary disease.
- Site Case Managers received formal training prior to study initiation and are supported throughout the study with educational opportunities and performance feedback.
- Behavioural intervention is well defined including new methods for quality assurance.
- The main limitation is the design of the trial, since there is no group that does
 not receive the behaviour-change intervention. Inclusion of this group would
 allow the impact of the behaviour-change intervention to be evaluated.
- Another limitation is that due to budget constraints, there is no long-term follow-up to assess whether changes in patient behaviour are sustained. In addition, due to the number of assessments included in the trial, it is not possible to include an incremental exercise test to assess whether improvements in daily physical activity are associated with changes in breathing or lung mechanics.

INTRODUCTION

Patients with chronic obstructive pulmonary disease (COPD), a common and treatable disease, have reduced walking time, standing time and movement intensity in daily life. Reduced physical activity has been suggested to lead to a downward spiral of symptom-induced inactivity (figure 1), which could directly impact on hospital readmission as well as patient outcomes, quality of life and mortality. Recently, the European Respiratory Society reviewed the evidence for increasing physical activity as part of an integrated programme of COPD management, finding a relationship between low levels of physical activity and magnitude of decline in lung function.

BMJ Open

While both pharmacological therapy and exercise training can improve exercise capacity, ^{9–12} evidence suggests that supervised exercise training (ie, pulmonary rehabilitation) without modification of patient behaviour is unlikely to be sufficient to change the actual amount of daily physical activity that a patient engages in, regardless of improvements in exercise capacity. ¹³ Behaviour-change interventions, such as evidence-based self-management training and support, including setting patient goals, are designed with this in mind ¹⁴ and may be more effective when delivered in a structured manner, specific to the health problem of interest. ¹⁵ ¹⁶

Several studies have included behaviour-targeted programmes with the aim of increasing physical activity in adults with chronic diseases, including COPD, diabetes, heart failure and obesity.¹⁷ Across these studies, programmes were performed in conjunction with exercise training and included education, training, counselling, behaviour-change support and/or follow-up sessions.¹⁷ In studies of coronary heart disease, psycho-social interventions including cognitive behavioural therapy, stress

management and antidepressant treatment have been shown to reduce cardiac events, while cardiac rehabilitation, including exercise training, reduced mortality. 18

There are many design issues to take into consideration when implementing behavioural interventions in a study.¹⁹ These interventions are complex, involving multiple inter-related components, and must be standardised but personalised and administered consistently to all patients to show a treatment effect. Programme variations, together with the level of care providers' expertise (eg, the case manager), can have a profound impact on treatment outcomes. Published studies provide little guidance, lacking the necessary details (eg, type, quantity, timing and method of delivery; tools used; quality-assurance methods) to replicate or inform adaptations of the intervention.

This paper presents and discusses new approaches for the implementation of a behaviour-change self-management programme into a multicentre study in COPD, with special attention paid to methodological issues (intervention design, delivery and surveillance/quality control). This is illustrated with the PHYSACTO® study, a phase IIIb study designed to assess the effect of a new COPD maintenance bronchodilator therapy and supervised exercise training on exercise capacity (primary outcome as measured by the endurance shuttle walk test) and physical activity (secondary outcomes including the amount of physical activity [measured using the PROactive tool] and perceived difficulties). The inclusion of the behaviour-change self-management programme in all intervention arms (including placebo) provides an optimal environment for translation of improvements in exercise tolerance into increases in physical activity. The objectives with respect to the behaviour-modification programme are to explore the extent to which potential moderating

variables (eg, motivation, self-efficacy, cognitive function, anxiety and depression, and external and internal barriers) could influence the increase in physical activity during everyday tasks. A self-management programme such as this, based on complex interactions, is associated with several specific challenges, which we will describe, including how to ensure the intervention is delivered consistently 'per protocol' by intervention providers across this multicentre study.

METHODS

Study design

PHYSACTO® is a 12-week, randomised, partially double-blind, placebo-controlled, multi-site, international, four-parallel-group study (NCT02085161) in patients with a diagnosis of COPD. The purpose of the study is to evaluate the effects on exercise capacity and physical activity of administration of COPD maintenance pharmacotherapy alone or in combination with supervised exercise training. Full inclusion and exclusion criteria are detailed elsewhere (Troosters T *et al.* Manuscript submitted to *BMJ Open*) and will not be discussed here. The study is being conducted in 11 countries at 34 study sites, each contributing and managing an average of eight patients. Overall, the PHYSACTO® study plans to continue until 300 patients have been randomised.

Interventions and incorporation of a behaviour-change programme into the study

Following a 4-week washout period, patients are randomised to once-daily tiotropium + olodaterol 5/5 µg combined maintenance treatment with exercise training, tiotropium + olodaterol 5/5 µg combined maintenance treatment without exercise

training, tiotropium 5 μ g or placebo, with all pharmaceutical treatments administered via the Respimat[®] inhaler (Boehringer Ingelheim, Ingelheim am Rhein, Germany) and a behaviour-change programme included in all intervention groups.

Study outcomes

The primary aim is to assess the effects on exercise capacity of tiotropium + olodaterol or tiotropium alone or in conjunction with supervised exercise training. The secondary aim is to assess the extent to which pharmacotherapy and exercise training can enhance the effects of the behaviour-change programme on the amount and perceived difficulty of physical activity.

Study outcome measures are described in the companion paper (Troosters T *et al.* Manuscript submitted to *BMJ Open*). Briefly, the primary outcome of the study is endurance time during an endurance shuttle walk test to symptom limitation after 8 weeks of therapy. Secondary outcomes include assessments of patients' levels of physical activity using an activity monitor, 8 patients' reports of the ease or difficulty with which they perform daily activities quantified by the Functional Performance Inventory – Short Form, 20 21 a daily activity diary completed on the days patients wear the activity monitor, and lung function.

Exploratory end points are included to examine the extent to which certain patient variables moderate the relationship between exercise capacity and physical activity. These patient-reported measures and questionnaires include cognitive function (Montreal Cognitive Assessment),²² anxiety and depression (Hospital Anxiety and Depression Scale)²³ and the presence of major depressive disorder (Brief Patient Health Questionnaire-mood).²⁴ ²⁵

The behaviour-change self-management programme

A 12-week behaviour-change programme is included in all arms of the PHYSACTO® study to provide an optimal environment for translation of improvements in exercise capacity into long-term increases in daily physical activity. Most exercise-intervention studies in chronic diseases published to date have focused on targeting the patient via educational programmes, counselling or exercise programmes, in order to achieve changes in daily physical activity. Our approach is designed to effect changes in patient behaviour by: building on the experience, training and effectiveness of case managers; standardising the content of the programme across sites; helping case managers adjust the programme based on patient responses using a standardised feedback process; and including quality-assurance steps throughout the programme. Because PHYSACTO® is a multicentre study, we have to ensure that delivery of the behaviour-change self-management programme can be standardised across different locations, while also ensuring that individual patient needs, preferences and personal goals inform the intervention.

The Site Case Manager: selection and training

The Site Case Manager (SCM) is required to have a minimum of 2 years' experience working with patients with COPD and recognised expertise in the area. To optimise the quality and impact of the behaviour-change intervention, we provide 3 days of standardised training to the SCMs in evidence-based behaviour-change techniques (eg, motivational communication, goal setting, reinforcement and problem solving) that is supplemented by online tutorials (training reviews, case studies) and systematic feedback from the behaviour-modification team if performance is judged to be unsatisfactory. This training is based on the self-management educational programme

"Living Well with COPDTM", ²⁶ which is designed to help patients with COPD and their families cope with their disease on a daily basis, while a reference guide can assist the health-care professionals in engaging with their patients and facilitating improved disease self-management.

The programme has been adapted for the current study by focusing on improving patient engagement in, and maintenance of, exercise and physical activity. An important element of the educational programme is training in the principles of behaviour change and methods to engage, motivate and build patient confidence.

Basic training in motivational communication skills includes using open questions and building motivation to engage patients in more physical activity, using reflective listening to manage and overcome resistance, and providing information by offering, sharing and asking patients for feedback.²⁷

The educational programme

 The educational programme schedule for patients starts with an individual induction session at the beginning of the intervention period, followed by group sessions at weeks 2, 5, 8 and 11, with another individual session at follow-up (figure 2). The sessions are led by the SCM, who guides the patient in self-management behaviours that aid in achieving physical-activity goals, while improving daily COPD management.

Individual induction session: During the individual induction session, the SCM performs an assessment to determine the patient's current level of physical activity, functional limitations and any clinical barriers to physical activity (including motivation). The patient is also given a printed booklet from the "Living Well with COPDTM" programme, described further below. The patient's ultimate goal is defined

 at this stage as their desired achievements in work, home and leisure by the end of the programme. The SCM coaches the patient to define and reach their ultimate physical activity goal (eg, what they will be able to do at the end of the programme, such as being able to play in the park with their grandchildren). This ensures that the patient remains engaged and motivated in the pursuit of their physical activity goals. This is followed by instructions on the use of the pedometer (including a demonstration by the patient to test competency), which is subsequently used during the study for setting intermediate goals (eg, number of daily steps before the next session). The educational materials provided to the patient specify an example of an objective for patients. These materials state: "Your first objective will be to add 1000 steps to your daily average. Maintain this level over a 1-month period. If you reach your goal, add another 1000 steps and maintain this for 1 month. Keep increasing your objective in this way until you have reached 5000 to 6000 steps per day. If your condition allows it, you can keep increasing up to 10,000 steps per day". The SCM records the patient's progress throughout the study using a patient worksheet (appendix 1). For each session, there is also an itemised session evaluation that is completed by the SCM (appendix 2). Patient worksheets, session-evaluation forms and patientprogramme-evaluation questionnaires remain with the SCM throughout the study in order to track patient progress.

Group sessions: At the 90- to 120-min group sessions (figure 2), the SCM explains the benefits of physical activity and setting physical-activity goals. Patients select and review their own personal goals and sign a 'learning contract' as a symbolic gesture to formalise these goals (group session 2, week 5). Patients also receive education on their disease, healthy life habits, stress management, breathing techniques, exercise planning and how to distinguish normal from abnormal physical symptoms. In order

 to respond to the changing needs of individual patients, the educational programme is designed to allow for adjustment of the programme components, as required.

Group sessions are also used to identify any barriers that may have prevented patients from reaching their physical-activity goals, with patients regularly reflecting on their progress and reviewing their goals on paper. These sessions are supplemented with the "Living Well with COPDTM" programme booklet, which contains topics on promotion of physical activity, COPD and medication, breathing and energy-conservation techniques, stress and anxiety management, and improving health behaviours. Patients are assigned sections to read after each session and each topic concludes with a series of questions to test understanding.

Patients' comprehension, attitudes and skills are assessed throughout the intervention to determine if they have met pre-established goals and objectives. Several methods are used to supplement information and correct misunderstandings in a constructive way, as well as reinforce newly acquired skills and behaviours. These methods include direct open questioning, problem-solving exercises, simulations (patients demonstrate a proposed technique, such as using an inhaler) and direct observation. Throughout the intervention, patients are asked to repeat key instructions and summarise in their own words what they have learned and understood. When patients do not achieve their goals and objectives, the educational plan is revised and other methods are used for education and building skills.

Follow-up session: The inclusion of a follow-up session as part of the behaviour-change programme allows the SCM to review with the participants their motivation to continue to pursue their physical-activity goals. Barriers and facilitators to continuing physical activity and possible solutions are discussed. Finally, patients are thanked

 Individualised interventions: In order to respond to the changing needs of individual patients with COPD as they progress through the study, the behaviour-change programme is designed to allow for adjustments. These adjustments are based on feedback from the participants to the SCM during the group sessions and analysis of the results of the change-programme process evaluation tools completed by study participants at each intervention visit. These measures are described below.

Behaviour-change process measures

An important note in terms of patient evaluation is the difference between outcome measures and process measures (table 1).^{28–33} In clinical studies, outcome measures are used to test the effects of the intervention on the patient, in this case exercise capacity, the difficulty and amount of daily activity, and other study end points described above. The SCMs are blinded to the outcome measures during the study. For behavioural interventions, process measures are an important part of the delivery of the intervention, permitting the therapist to evaluate each participant's progress and make adjustments to the programme where needed. These measures may also be useful during the interpretation of study results (outcomes).

This behaviour-intervention programme includes a series of questionnaires completed by patients during the course of the intervention to assess the process of change and permit the SCM to evaluate individual patient needs and progress, and make adaptations to the programme as needed over time. Questionnaires that have been adapted for this study are completed during the individual induction session with the SCM, and again at weeks 5 and 11, and include the Physical Activity Outcome

Expectancies questionnaire, which assesses patients' expectations regarding outcomes of the study,²⁹ the Perceived Competence Scale (for physical activity), which assesses patients' confidence in their ability to engage in physical activity, ³³ and the Treatment Self-Regulation Questionnaire (for physical activity), which assesses different motivators or reasons for engaging in physical activity. 32 Three additional questionnaires are administered by the SCM at all sessions (figure 2). They include the stage of change (for physical activity) visual analogue scale, which assesses readiness to engage in physical activity, 30 and two, 0 to 10 Likert-type scales assessing motivation (on a scale of 'not at all important' to 'very important') and selfefficacy or confidence (on a scale of 'not at all confident' to 'very confident') to engage in physical activity. To assess motivation, we asked "How important do you think it is to maintain regular physical activity, at least 30 minutes per day or x number of steps?". To assess confidence, we asked "How confident are you in your ability to (a) use your pedometer to track your progress, (b) maintain regular physical activity, at least 30 minutes per day or x number of steps?". These three additional questionnaires are completed to enable the SCM to monitor patients' motivation, confidence and movement through the stages of change and to intervene onsite if patients are not responding to the intervention in the desired or expected direction.

The study coordinator at each study site receives the original questionnaires and worksheets completed by the SCM. These data are then entered into the remote datacapture system; an overview of this process is shown in figure 3.

Quality assurance

 To ensure a standardised delivery of the behaviour-change interventions, the programme is overseen by a Global Behavioural Change (GBC) training team, which

 provides 3 days of face-to-face training to SCMs. SCMs receive a 'reference guide' describing the objectives, interventions, suggested questions, expected results and available resources for each intervention. SCMs also review their own performance by completing self-evaluation forms after each session. Additionally, recordings of the sessions are assessed by random sampling to ensure all the educational topics have been covered and that they are delivered by the SCM using the behaviour-change strategies (eg, motivational communication skills) outlined in the protocol. Audio files are sent for review by the SCM to the Country Case Manager (CCM), who also acts as a country-specific cultural and language liaison between the GBC team and SCMs. The CCM completes a data-extraction form (appendix 3), verifies that all educational topics are covered and provides counts of the number of times each motivational communication skill has been used to deliver each topic. The CCM then provides constructive, corrective feedback to the SCM when necessary, including positive feedback on good performance.

The GBC team reviews all the data-extraction forms for quality assurance and provides feedback to the CCM. This team will also lead eight additional web-conferences with CCMs to provide training support and performance feedback for each site during the conduct of the study. Feedback is provided to the SCM via the CCM as required. Additional sessions may be sampled to ensure quality is maintained. Reports are produced by Local Clinical Monitors/Clinical Research Associates or Clinical Quality Assurance Auditors and are submitted to the global managers, who also provide feedback to the SCM indirectly via the CCM. Finalised reports are ultimately filed with the sponsor's Study Master File. Table 2 presents an overview of the study design elements and quality-control process of the behaviour intervention.

The studies are to be carried out in accordance with the principles of the Declaration of Helsinki and the International Conference on Harmonisation Harmonised Tripartite Guideline for Good Clinical Practice, and written informed consent will be obtained from each patient.

DISCUSSION

This is the first multicentre study of maintenance therapy in COPD in which all intervention arms included a behaviour-change self-management programme to facilitate increased physical activity during daily life, with special attention to methodological issues such as quality control. Particular focus is directed towards the SCM, the patient (including patient evaluation), and defining and implementing quality-assurance activities. The incorporation of a behaviour-change selfmanagement programme in this clinical trial aims to demonstrate that, with the use of long-acting bronchodilators and behavioural self-motivation interventions, there is potential to not only influence exercise capacity but also improve the amount and effort of physical-activity performance in patients with COPD. Self-management programmes have been proposed as the best way to assist patients in acquiring and practising the necessary skills to control their disease symptoms on a daily basis and to implement healthy behaviours. 34 35 The premise is that if patients receive effective self-management support, they can be empowered to adopt the behaviours needed to cope optimally with their disease, so that many of the poor outcomes related to chronic disease can be averted. However, studies have not been consistent in demonstrating benefits. From a recent literature review, ¹⁷ significant improvements in physical activity in patients with COPD were shown in five out of eight evaluable

studies. The five successful studies were based on theoretical models of behaviour change and included exercise interventions of approximately 30 min, 3–5 times a week. Behavioural interventions ranged from counselling and personal contact to educational pamphlets.¹⁷ This study builds on this insight by including and documenting a comprehensive, well-defined behavioural self-management intervention programme designed specifically to effect change in patients' physical activity.

The effectiveness of any complex intervention, such as self-management in patients with COPD, crucially depends on the health-care professionals and the delivery of the intervention to the patient. Most studies published to date give little attention to personnel and processes. In our study, SCMs are required to have recognised expertise in COPD and at least 2 years' experience in order to participate. In addition, SCMs are provided with 3 days' training based on the self-management educational programme "Living Well with COPDTM". SCMs are also supported through educational opportunities and feedback during the study by the CCMs and the GBC team.

There is still no accepted best practice for the level of qualification and training required for the SCM, and no evidence that training is effective. However, it is generally accepted that training in behaviour-change and self-management skills is needed. SCMs are likely to benefit from having at least basic training in the principles of behaviour change, as well as basic training in motivational communication skills, including methods to engage, motivate and build confidence in patients. However, one of the most important challenges to overcome is the gap between how the intervention is designed to be delivered and how the SCM actually

 delivers it. This gap is clearly underestimated or under-evaluated in most behavioural studies, as well as in practice. Furthermore, being able to assess and provide feedback to the SCM is necessary to ensure best practice.

In our study, we planned and implemented several quality-assurance assessments to reduce the potential of failing to deliver the intervention in the way it was intended. All sessions between patients and SCMs are audio-recorded and randomly assessed for quality assessment and feedback, the programme delivery is assessed in a standardised way (including careful monitoring and recording of the use of motivational communication skills with patients) and feedback on SCM performance is provided and followed up to assess the effectiveness of any corrective steps. Evaluating whether the SCM intervention is delivered as intended is the most important part of quality assurance, and a crucial and novel methodological consideration in this study.³⁶

The international, multi-site design of this study is a significant challenge. Audio files of SCMs' performances have to be reviewed using a standardised data-extraction sheet by a CCM who acts as a country-specific cultural and language liaison. Finally, we have in place a GBC team that reviews all the data-extraction forms and provides systematic and timely feedback to the CCM.

Another very important methodological aspect of this study is the attention we give to relevant 'enablers' for behaviour modification in attempting to effect change in patients' levels of physical activity, while acknowledging that physical activity is itself a behaviour. It is well recognised that it is important to equip patients with the proper techniques and skills (eg, knowledge and confidence) required to effectively self-manage their condition. Furthermore, enhancing patients' motivation to change

and overcome ambivalence is crucial. This is best achieved using patient-centred, motivational communication techniques that encourage participants to express their intrinsic motivations to adopt certain health behaviours (eg, consistent with their values or life goals). Questionnaires to assess the process of change have been adapted for this study and are completed by the patient (with the SCM) at multiple time points to evaluate progress. These questionnaires assess motivation, perceived competency (confidence), readiness to change and expectancies of physical activity. The main purpose of these process measures is to inform the SCM of a patient's progress and to help direct and individualise the self-management intervention.

The results of these questionnaires inform the personalised delivery of the behavioural intervention to patients based on their readiness to change and progress in the programme. To date, most studies have limited assessments to trial outcome measures. By including process measures, the intent is to not only intervene more effectively during the course of the intervention but also gather information that could facilitate the interpretation of study outcomes.

To date, most published randomised clinical studies with behaviour interventions have not described the specific components of the intervention, nor have they included or described process measures to track changes in patients' behaviour and make individualised adjustments to enhance the effects of this therapy. As such, evidence of established processes and procedures for the implementation and monitoring of behavioural studies is lacking. Being able to better define and implement such a programme, and making it accessible in practice, would be highly valuable. However, this can only be accomplished by raising the standards and quality of evidence-based behaviour interventions and programmes. This multicentre study is a

first step towards integrating a more coherent and careful plan at the patient, provider (health professional/case manager) and system or organisational levels.

CONCLUSIONS

This is the first study to use a multifactorial intervention to improve exercise capacity and physical activity in patients with COPD, incorporating pharmacotherapy, exercise training and behaviour change. This paper documents the comprehensive methods being used to optimise and standardise the behaviour-change self-management programme used in the study to facilitate dialogue on the inclusion of this type of programme in multicentre studies.

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Contributors TT and JB are the principal investigators in the PHYSACTO[®] trial.

FM and NL are part of the protocol steering committee. KL, JB and MS provided guidance for the design of the behaviour modification programme. FM and TT provided insight into the exercise training programmes and TT provided guidance on the implementation of the PROactive tool. NL was involved in the protocol design and specifically provided expertise in the patient-reported outcomes and perceptions scales. DE, DDS and AH were involved in the design of the study and are involved in the implementation of the study. All authors were involved in reviewing and critiquing this paper.

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Competing interests JB has received grants from the Canadian Institute of Health Research R&D collaborative programme (AstraZeneca, Boehringer Ingelheim, GlaxoSmithKline, Merck, Nycomed, Novartis), the Canadian Respiratory Research Network, the Respiratory Health Network of the FRQS and the Research Institute of the MUHC. KL reports personal fees from the study sponsor for personnel training, as well as a grant from AbbVie and personal fees from Bayer, Janssen, Novartis, AbbVie, Mundipharma and Almirall. MS is employed by Respiplus, a non-profit organisation that was contracted by the study sponsor to develop the educational component of the training programme. DDS, DE and AH are employees of Boehringer Ingelheim. FM has received grants from Boehringer Ingelheim, GlaxoSmithKline, AstraZeneca, Nycomed and Pfizer, personal fees from Boehringer Ingelheim, GlaxoSmithKline and Novartis, and other financial support from GlaxoSmithKline. TT has received grants from the Innovative Medicines Initiative Joint Undertaking and speaker fees from Boehringer Ingelheim and GlaxoSmithKline. NL is employed by Evidera, a health-care research firm that provides consulting and other research services to pharmaceutical and other organisations including the study sponsor. The authors meet the criteria for authorship as recommended by the International Committee of Medical Journal Editors. They take full responsibility for the scope, direction, content of, and editorial decisions relating to the manuscript, were involved in reviewing and revising the manuscript at all stages of development, and have approved the submitted manuscript. The authors received no compensation related to the development of the manuscript.

Patient consent Obtained.

Ethics approval The protocol was approved on 19/02/2014 by the Southern Adelaide Clinical Human Research Ethics Committee (11.14HREC/14/SAC/19). All other participating centres subsequently approved the study.

Data sharing statement The findings of the trial will be disseminated through relevant peer-reviewed journals and international conference presentations. per v. .

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Table 1 Study outcome measures and process measures*

Measure	Aspect being measured/assessed			
Study outcome measures				
Endurance shuttle walk test	Exercise capacity			
6-min walk test ²⁸	Exercise capacity			
Activity monitoring	Physical activity			
Functional Performance Inventory –	Perceived ease or difficulty with daily			
Short Form	activities			
PROactive	Amount and difficulty of daily activity			
Spirometry	Lung function			
Modified Borg scale	Intensity of breathing discomfort			
St George's Respiratory Questionnaire ³¹	Health status			
Heart rate, blood pressure, oxygen	Safety assessments			
saturation, adverse events				
Montreal Cognitive Assessment ²²	Cognitive function			
Hospital Anxiety and Depression Scale ²³	Anxiety and depression			
Brief Patient Health Questionnaire- mood ^{24 25}	Major depressive disorder			
Behaviour-change self-management programme process measures				
Physical Activity Outcome Expectancies	Patient expectancies of physical activity			

Physical Activity Outcome Expectancies Patient expectancies of physical activity questionnaire²⁹

Perceived Competence Scale ³³	Feelings of competence about engaging in		
	healthier behaviour		
Treatment Self-Regulation	Degree to which a patient's motivation for		
Questionnaire ³²	a specific behaviour is self-determined		
Stage of change ³⁰	Readiness for change		
Self-efficacy and motivation questions	Levels of motivation for change and		
related to specific programme contents	confidence to change		

^{*}Outcome measures provide data on the effects of the self-management intervention.

Process measures inform the Site Case Manager to help direct the self-management intervention.

Table 2 Study design elements from PHYSACTO[®] for the standardisation and sustainability of the behaviour-change intervention

Level	Action			
SCM and patient	Audio-record sessions			
	Clearly label tapes and provide to the site coordinator			
Site coordinator	Review identification and control log			
	Carry out session sampling (two random induction			
	sessions per cohort, two random group sessions and			
	two random follow-up sessions)			
	Send to the CCM			
	Destroy records			
CCM	Assess tapes			
	Complete data-extraction forms and send to the GBC			
	team			
	Provide immediate feedback to the SCM as needed			
GBC team	Review data extractions			
	Provide feedback to the CCM			
SCM, Site Case Manager	r; CCM, Country Case Manager; GBC, Global Behaviour			
Change.				

FIGURE LEGENDS

Figure 1 Decline in lung function in chronic obstructive pulmonary disease is associated with inactivity and avoiding exercise, leading to a spiral of declining patient condition. Reprinted from The American Journal of Medicine, Vol 119 (10A), Reardon JZ *et al.* Functional status and quality of life in chronic obstructive pulmonary disease, S32–37, Copyright 2006, with permission from Elsevier.⁴

Figure 2 Overview of the behaviour-change programme.

COPD, chronic obstructive pulmonary disease.

Figure 3 Data flow between SCMs and site coordinators.

CCM, Country Case Manager; SCM, Site Case Manager.

List of appendices

Appendix 1. Patient worksheet.

Appendix 2. Session-evaluation form.

ndix 3. Data C. **Appendix 3.** Data-extraction form.

Figure 1

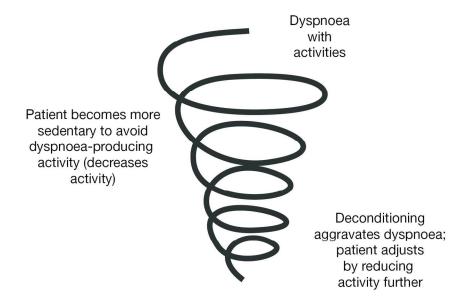
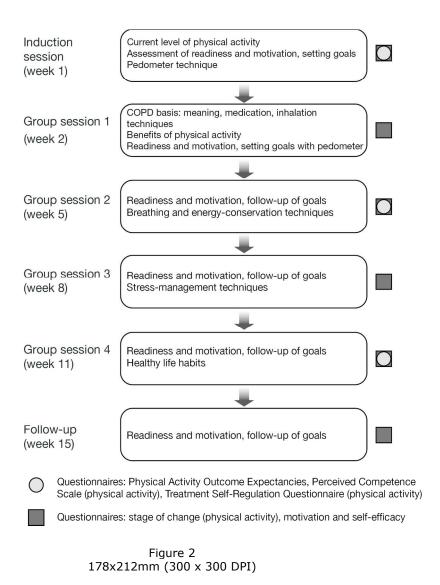


Figure 1 158x126mm (300 x 300 DPI)

Figure 2





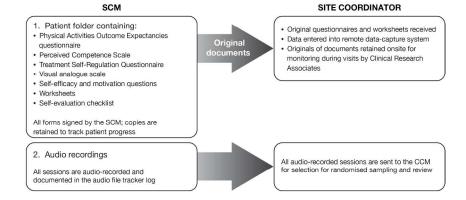


Figure 3 256x195mm (300 x 300 DPI)

PATIENT WORKSHEET

FOLLOW-UP PLAN BY THE SITE CASE MANAGER

Patient ID:	Site Case Manager ID:			
Individual Pre-Session	☐ Patient Questionnaires completed	Date:		
How satisfied are you with your treatment group?	0 1 2 3 4 5 6 Not at all	7 8 9 10 Extremely		
What is your ultimate physical activity goal? (e.g. what would you like to be able to do at the end of the program at work, home, leisure)				
What is your goal in terms of average number of steps per day from today until the next session?	average number o	f steps per day		
 How much time do you spend per week being physically active? 	minutes per week			
Group Session 1	☐ Patient Questionnaires completed	Date:		
How much time did you spend being physically active over the last week?	minutes per week			
What is the average number of steps that you walked per day over the last week?	average number o	f steps per day		
 What is your goal in terms of average number of steps per day from today until the next session? 	average number of steps per day			
Group Session 2	☐ Patient Questionnaires completed	Date:		
 How much time did you spend being physically active over the last week? 	minutes per week			
What is the average number of steps that you walked per day over the last week?	average number o	f steps per day		
 What is your goal in terms of average number of steps per day from today until the next session? 	average number o	f steps per day		
Group Session 3	☐ Patient Questionnaires completed	Date:		
 How much time did you spend being physically active over the last week? 	minutes per week			
What is the average number of steps that you walked per day over the last week?	average number of steps per day			
 What is your goal in terms of average number of steps per day from today until the next session? 	average number o	f steps per day		

Patient ID:		Case Manager ID:		
Group Session 4		☐ Patient Questionnaires completed	Date:	
How much time did you spend being physically active over the last week?		minutes per week		
What is the average n walked per day over t	number of steps that you the last week?	average number of	steps per day	
	erms of average number of day until the next session?	average number of	steps per day	
Individual Follow-up		☐ Patient Questionnaires completed	Date:	
How much time did you active over the last we	ou spend being physically eek?	minutes per week		
What is the average n walked per day over t	number of steps that you the last week?	average number of	steps per day	
To what degree have physical activity goal	you reached your ultimate ?	Not Partially achieved achieved	Achieved fully	
If not achieved or only partially, why?				
Action plan and recor	mmendations			
	Notes and general comments (econtract, etc.)	e.g. specific follow-ups to be done with patient, I	nomework,	

Site Case Manager signature: _



SESSION EVALUATION BY THE SITE CASE MANAGER

INDIVIDUAL PRE-SESSION

Site Ca	ase Man	ager ID:		Session Date:			
Audio file ID:				Audio file given to Study Coordinator	Date:		
Participating patient ID:				Patient guide provided? □			
Check yes	marks no	Indicate wh	ich topics were covered				
		1. Identify cu	current level of autonomy, physical activity and functional limitations				
		2.1. Physica 2.2. Perceive	with the patient the following question I Activity Outcome Expectancies ed competence Scale (PCS) for physient self-regulation questionnaire (TSR)	cal activity			
		Using the Activity	he Visual Analogue Scale, determine	patient's stage of change with resp	ect to engaging in Physical		
		4.1. Help the 4.2. Determi	 Determine patient's level of motivation or reasons for engaging in Physical Activity (10-point scale). Help the patient to determine his ultimate goal in terms of Physical Activity Determine patient's level of self-efficacy in regard to beginning OR maintaining (depending on their stage of change) Physical Activity 				
		5. Identify pe	erceived barriers according to patient's	s self-evaluation. Find solutions tog	ether.		
		use the pedo	or review the proper use of the pedom ometer (goal in steps per day, progres onstructive feedback and reinforcemen	ssion).			
If some topics were not covered, or only partially: - identify & explain reasons			☐ Patient factors (1) ☐	Program factors (2)	Case Manager factors (3)		
- describe plan for wrap-up							
Notes and general comments:				to by roplacement issues			

Notes: (1) e.g. patient left, sick; (2) e.g. too much content, time constraints; (3) e.g. not prepared, sick, done by replacement, issues of mastery of some aspects of content

Site Case Manager signature:	



DATA EXTRACTION SHEET FOR THE COUNTRY CASE MANAGER PROGRAM DELIVERY ASSESSMENT OF INDIVIDUAL PRE-SESSION

Site Case Manager ID: Session Date:							
Audiofile ID:	Date received from Study Coord.:						
Number of patients:	Date e						
Number of patients.	Date	I			ing (1)	Lietenina	lada wasin a
Topics to be covered		Cov		Open	Closed	Listening (2)	Informing (3)
Identify current level of autonomy, physical activity and function limitations	nal						
 Complete with the patient the following questionnaires: Physical Activity Outcome Expectancies Perceived competence Scale (PCS) for physical activity Treatment self-regulation questionnaire (TSRQ) for Physical Activity 	ctivity						
Using the Visual Analogue Scale, determine patient's stage or change with respect to engaging in Physical Activity	:						
 Determine patient's level of motivation or reasons for engagin Physical Activity (10-point scale). Help the patient to determine his ultimate goal in terms of Phy Activity Determine patient's level of self-efficacy in regard to beginnin maintaining (depending on their stage of change) Physical Activity 	rsical g OR						
Identify perceived barriers according to patient's self-evaluation. Find solutions together.							
6.1. Teach or review the proper use of the pedometer. Ask patient to explain, in his own words, how he plans to use the pedometer (goal in steps per day, progression).6.2. Give constructive feedback and reinforcement on the use of the pedometer. Find solutions together.							
Country Site Manager ID: Signature:							
Session was covered interactively:							
Feedback given to Site Case Manager (SCM): ☐ Describe:							
Comments from the Global Behaviour Modification team, Date: or □ N/A (not selected for feedback)							
☐ Highly Satisfactory ☐ Satisfactory (see comm	ents)			l Needs	improvem	ent (see comm	nents)
(1) Asking: Count number of times the Site Case Manager (SCM) used open questions and closed questions.							

- (2) Listening: Count number of times the SCM used reflections (reflective listening) to express empathy.
- (3) **Informing:** Count number of times the SCM asked permission to patient(s) to give them information and asked for their feedback.

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Behaviour-change intervention in a multicentre, randomised, placebo-controlled COPD study: methodological considerations and implementation

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SCHOLARONE™ Manuscripts

Behaviour-change intervention in a multicentre, randomised, placebo-controlled COPD study: methodological considerations and implementation

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ABSTRACT

Introduction: Chronic obstructive pulmonary disease is generally progressive and associated with reduced physical activity. Both pharmacological therapy and exercise training can improve exercise capacity; however, these are often not sufficient to change the amount of daily physical activity a patient undertakes. Behaviour-change self-management programmes are designed to address this, including setting motivational goals and providing social support. We present and discuss the necessary methodological considerations when integrating behaviour-change interventions into a multicentre study.

Methods and analysis: PHYSACTO® is a 12-week phase IIIb study assessing the effects on exercise capacity and physical activity of once-daily tiotropium + olodaterol 5/5 μg with exercise training, tiotropium + olodaterol 5/5 μg without exercise training, tiotropium 5 μg or placebo, with all pharmacological interventions administered via the Respimat® inhaler. Patients in all intervention arms receive a behaviour-change self-management programme to provide an optimal environment for translating improvements in exercise capacity into increases in daily physical activity. To maximise the likelihood of success, special attention is given in the programme to: 1) the Site Case Manager, with careful monitoring of programme delivery; 2) the patient, incorporating patient-/programme-evaluation measures to guide the Site Case Manager in the self-management intervention; and 3) quality assurance, to help identify and correct any problems or shortcomings in programme delivery and ensure the effectiveness of any corrective steps. This paper documents the comprehensive methods used to optimise and standardise the behaviour-change

self-management programme used in the study to facilitate dialogue on the inclusion of this type of programme in multicentre studies.

Ethics and dissemination: The study has been approved by the relevant Institutional Review Boards, Independent Ethics Committee and Competent Authority according to national and international regulations. The results of this study will be disseminated through relevant, peer-reviewed journals and international conference presentations.

Trial registration number: Clinical Trials.gov: NCT02085161.

Strengths and limitations of this study

- Behaviour-modification interventions performed by Site Case Managers who have recognised expertise in chronic obstructive pulmonary disease.
- Site Case Managers received formal training prior to study initiation and are supported throughout the study with educational opportunities and performance feedback.
- Behavioural intervention is well defined including new methods for quality assurance.
- The main limitation is the design of the trial, since there is no group that does
 not receive the behaviour-change intervention. Inclusion of this group would
 allow the impact of the behaviour-change intervention to be evaluated.
- Another limitation is that due to budget constraints, there is no long-term follow-up to assess whether changes in patient behaviour are sustained. In addition, due to the number of assessments included in the trial, it is not possible to include an incremental exercise test to assess whether improvements in daily physical activity are associated with changes in breathing or lung mechanics.

INTRODUCTION

Patients with chronic obstructive pulmonary disease (COPD), a common and treatable disease, have reduced walking time, standing time and movement intensity in daily life. Reduced physical activity has been suggested to lead to a downward spiral of symptom-induced inactivity (figure 1), which could directly impact on hospital readmission as well as patient outcomes, quality of life and mortality. Recently, the European Respiratory Society reviewed the evidence for increasing physical activity as part of an integrated programme of COPD management, finding a relationship between low levels of physical activity and magnitude of decline in lung function.

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While both pharmacological therapy and exercise training can improve exercise capacity, ^{9–12} evidence suggests that supervised exercise training (ie, pulmonary rehabilitation) without modification of patient behaviour is unlikely to be sufficient to change the actual amount of daily physical activity that a patient engages in, regardless of improvements in exercise capacity. ¹³ Behaviour-change interventions, such as evidence-based self-management training and support, including setting patient goals, are designed with this in mind ¹⁴ and may be more effective when delivered in a structured manner, specific to the health problem of interest. ¹⁵ ¹⁶

Several studies have included behaviour-targeted programmes with the aim of increasing physical activity in adults with chronic diseases, including COPD, diabetes, heart failure and obesity.¹⁷ Across these studies, programmes were performed in conjunction with exercise training and included education, training, counselling, behaviour-change support and/or follow-up sessions.¹⁷ In studies of coronary heart disease, psycho-social interventions including cognitive behavioural therapy, stress

management and antidepressant treatment have been shown to reduce cardiac events, while cardiac rehabilitation, including exercise training, reduced mortality. 18

There are many design issues to take into consideration when implementing behavioural interventions in a study.¹⁹ These interventions are complex, involving multiple inter-related components, and must be standardised but personalised and administered consistently to all patients to show a treatment effect. Programme variations, together with the level of care providers' expertise (eg, the case manager), can have a profound impact on treatment outcomes. Published studies provide little guidance, lacking the necessary details (eg, type, quantity, timing and method of delivery; tools used; quality-assurance methods) to replicate or inform adaptations of the intervention.

This paper presents and discusses new approaches for the implementation of a behaviour-change self-management programme into a multicentre study in COPD, with special attention paid to methodological issues (intervention design, delivery and surveillance/quality control). This is illustrated with the PHYSACTO® study, a phase IIIb study designed to assess the effect of a new COPD maintenance bronchodilator therapy and supervised exercise training on exercise capacity (primary outcome as measured by the endurance shuttle walk test) and physical activity (secondary outcomes including the amount of physical activity [measured using the PROactive tool] and perceived difficulties). The inclusion of the behaviour-change self-management programme in all intervention arms (including placebo) provides an optimal environment for translation of improvements in exercise tolerance into increases in physical activity. The objectives with respect to the behaviour-modification programme are to explore the extent to which potential moderating

variables (eg, motivation, self-efficacy, cognitive function, anxiety and depression, and external and internal barriers) could influence the increase in physical activity during everyday tasks. A self-management programme such as this, based on complex interactions, is associated with several specific challenges, which we will describe, including how to ensure the intervention is delivered consistently 'per protocol' by intervention providers across this multicentre study.

METHODS

Study design

PHYSACTO® is a 12-week, randomised, partially double-blind, placebo-controlled, multi-site, international, four-parallel-group study (NCT02085161) in patients with a diagnosis of COPD. The purpose of the study is to evaluate the effects on exercise capacity and physical activity of administration of COPD maintenance pharmacotherapy alone or in combination with supervised exercise training. Full inclusion and exclusion criteria are detailed elsewhere (Troosters T *et al.* Manuscript submitted to *BMJ Open*) and will not be discussed here. The study is being conducted in 11 countries at 34 study sites, each contributing and managing an average of eight patients. Overall, the PHYSACTO® study plans to continue until 300 patients have been randomised.

Interventions and incorporation of a behaviour-change programme into the study

Following a 4-week washout period, patients are randomised to once-daily tiotropium + olodaterol 5/5 µg combined maintenance treatment with exercise training, tiotropium + olodaterol 5/5 µg combined maintenance treatment without exercise

training, tiotropium 5 μ g or placebo, with all pharmaceutical treatments administered via the Respimat[®] inhaler (Boehringer Ingelheim, Ingelheim am Rhein, Germany) and a behaviour-change programme included in all intervention groups.

Study outcomes

The primary aim is to assess the effects on exercise capacity of tiotropium + olodaterol or tiotropium alone or in conjunction with supervised exercise training. The secondary aim is to assess the extent to which pharmacotherapy and exercise training can enhance the effects of the behaviour-change programme on the amount and perceived difficulty of physical activity.

Study outcome measures are described in the companion paper (Troosters T *et al.* Manuscript submitted to *BMJ Open*). Briefly, the primary outcome of the study is endurance time during an endurance shuttle walk test to symptom limitation after 8 weeks of therapy. Secondary outcomes include assessments of patients' levels of physical activity using an activity monitor, 8 patients' reports of the ease or difficulty with which they perform daily activities quantified by the Functional Performance Inventory – Short Form, 20 21 a daily activity diary completed on the days patients wear the activity monitor, and lung function.

Exploratory end points are included to examine the extent to which certain patient variables moderate the relationship between exercise capacity and physical activity. These patient-reported measures and questionnaires include cognitive function (Montreal Cognitive Assessment),²² anxiety and depression (Hospital Anxiety and Depression Scale)²³ and the presence of major depressive disorder (Brief Patient Health Questionnaire-mood).^{24 25}

The behaviour-change self-management programme

A 12-week behaviour-change programme is included in all arms of the PHYSACTO® study to provide an optimal environment for translation of improvements in exercise capacity into long-term increases in daily physical activity. Most exercise-intervention studies in chronic diseases published to date have focused on targeting the patient via educational programmes, counselling or exercise programmes, in order to achieve changes in daily physical activity. Our approach is designed to effect changes in patient behaviour by: building on the experience, training and effectiveness of case managers; standardising the content of the programme across sites; helping case managers adjust the programme based on patient responses using a standardised feedback process; and including quality-assurance steps throughout the programme. Because PHYSACTO® is a multicentre study, we have to ensure that delivery of the behaviour-change self-management programme can be standardised across different locations, while also ensuring that individual patient needs, preferences and personal goals inform the intervention.

The Site Case Manager: selection and training

The Site Case Manager (SCM) is required to have a minimum of 2 years' experience working with patients with COPD and recognised expertise in the area. To optimise the quality and impact of the behaviour-change intervention, we provide 3 days of standardised training to the SCMs in evidence-based behaviour-change techniques (eg, motivational communication, goal setting, reinforcement and problem solving) that is supplemented by online tutorials (training reviews, case studies) and systematic feedback from the behaviour-modification team if performance is judged to be unsatisfactory. This training is based on the self-management educational programme

"Living Well with COPDTM", ²⁶ which is designed to help patients with COPD and their families cope with their disease on a daily basis, while a reference guide can assist the health-care professionals in engaging with their patients and facilitating improved disease self-management.

The programme has been adapted for the current study by focusing on improving patient engagement in, and maintenance of, exercise and physical activity. An important element of the educational programme is training in the principles of behaviour change and methods to engage, motivate and build patient confidence.

Basic training in motivational communication skills includes using open questions and building motivation to engage patients in more physical activity, using reflective listening to manage and overcome resistance, and providing information by offering, sharing and asking patients for feedback.²⁷

The educational programme

 The educational programme schedule for patients starts with an individual induction session at the beginning of the intervention period, followed by group sessions at weeks 2, 5, 8 and 11, with another individual session at follow-up (figure 2). The sessions are led by the SCM, who guides the patient in self-management behaviours that aid in achieving physical-activity goals, while improving daily COPD management.

Individual induction session: During the individual induction session, the SCM performs an assessment to determine the patient's current level of physical activity, functional limitations and any clinical barriers to physical activity (including motivation). The patient is also given a printed booklet from the "Living Well with COPDTM" programme, described further below. The patient's ultimate goal is defined

 at this stage as their desired achievements in work, home and leisure by the end of the programme. The SCM coaches the patient to define and reach their ultimate physical activity goal (eg, what they will be able to do at the end of the programme, such as being able to play in the park with their grandchildren). This ensures that the patient remains engaged and motivated in the pursuit of their physical activity goals. This is followed by instructions on the use of the pedometer (including a demonstration by the patient to test competency), which is subsequently used during the study for setting intermediate goals (eg, number of daily steps before the next session). The educational materials provided to the patient specify an example of an objective for patients. These materials state: "Your first objective will be to add 1000 steps to your daily average. Maintain this level over a 1-month period. If you reach your goal, add another 1000 steps and maintain this for 1 month. Keep increasing your objective in this way until you have reached 5000 to 6000 steps per day. If your condition allows it, you can keep increasing up to 10,000 steps per day". The SCM records the patient's progress throughout the study using a patient worksheet (appendix 1). For each session, there is also an itemised session evaluation that is completed by the SCM (appendix 2). Patient worksheets, session-evaluation forms and patientprogramme-evaluation questionnaires remain with the SCM throughout the study in order to track patient progress.

Group sessions: At the 90- to 120-min group sessions (figure 2), the SCM explains the benefits of physical activity and setting physical-activity goals. Patients select and review their own personal goals and sign a 'learning contract' as a symbolic gesture to formalise these goals (group session 2, week 5). Patients also receive education on their disease, healthy life habits, stress management, breathing techniques, exercise planning and how to distinguish normal from abnormal physical symptoms. In order

 to respond to the changing needs of individual patients, the educational programme is designed to allow for adjustment of the programme components, as required.

Group sessions are also used to identify any barriers that may have prevented patients from reaching their physical-activity goals, with patients regularly reflecting on their progress and reviewing their goals on paper. These sessions are supplemented with the "Living Well with COPDTM" programme booklet, which contains topics on promotion of physical activity, COPD and medication, breathing and energy-conservation techniques, stress and anxiety management, and improving health behaviours. Patients are assigned sections to read after each session and each topic concludes with a series of questions to test understanding.

Patients' comprehension, attitudes and skills are assessed throughout the intervention to determine if they have met pre-established goals and objectives. Several methods are used to supplement information and correct misunderstandings in a constructive way, as well as reinforce newly acquired skills and behaviours. These methods include direct open questioning, problem-solving exercises, simulations (patients demonstrate a proposed technique, such as using an inhaler) and direct observation. Throughout the intervention, patients are asked to repeat key instructions and summarise in their own words what they have learned and understood. When patients do not achieve their goals and objectives, the educational plan is revised and other methods are used for education and building skills.

Follow-up session: The inclusion of a follow-up session as part of the behaviour-change programme allows the SCM to review with the participants their motivation to continue to pursue their physical-activity goals. Barriers and facilitators to continuing physical activity and possible solutions are discussed. Finally, patients are thanked

 Individualised interventions: In order to respond to the changing needs of individual patients with COPD as they progress through the study, the behaviour-change programme is designed to allow for adjustments. These adjustments are based on feedback from the participants to the SCM during the group sessions and analysis of the results of the change-programme process evaluation tools completed by study participants at each intervention visit. These measures are described below.

Behaviour-change process measures

An important note in terms of patient evaluation is the difference between outcome measures and process measures (table 1).^{28–33} In clinical studies, outcome measures are used to test the effects of the intervention on the patient, in this case exercise capacity, the difficulty and amount of daily activity, and other study end points described above. The SCMs are blinded to the outcome measures during the study. For behavioural interventions, process measures are an important part of the delivery of the intervention, permitting the therapist to evaluate each participant's progress and make adjustments to the programme where needed. These measures may also be useful during the interpretation of study results (outcomes).

This behaviour-intervention programme includes a series of questionnaires completed by patients during the course of the intervention to assess the process of change and permit the SCM to evaluate individual patient needs and progress, and make adaptations to the programme as needed over time. Questionnaires that have been adapted for this study are completed during the individual induction session with the SCM, and again at weeks 5 and 11, and include the Physical Activity Outcome

Expectancies questionnaire, which assesses patients' expectations regarding outcomes of the study,²⁹ the Perceived Competence Scale (for physical activity), which assesses patients' confidence in their ability to engage in physical activity, ³³ and the Treatment Self-Regulation Questionnaire (for physical activity), which assesses different motivators or reasons for engaging in physical activity. 32 Three additional questionnaires are administered by the SCM at all sessions (figure 2). They include the stage of change (for physical activity) visual analogue scale, which assesses readiness to engage in physical activity, 30 and two, 0 to 10 Likert-type scales assessing motivation (on a scale of 'not at all important' to 'very important') and selfefficacy or confidence (on a scale of 'not at all confident' to 'very confident') to engage in physical activity. To assess motivation, we asked "How important do you think it is to maintain regular physical activity, at least 30 minutes per day or x number of steps?". To assess confidence, we asked "How confident are you in your ability to (a) use your pedometer to track your progress, (b) maintain regular physical activity, at least 30 minutes per day or x number of steps?". These three additional questionnaires are completed to enable the SCM to monitor patients' motivation, confidence and movement through the stages of change and to intervene onsite if patients are not responding to the intervention in the desired or expected direction.

The study coordinator at each study site receives the original questionnaires and worksheets completed by the SCM. These data are then entered into the remote datacapture system; an overview of this process is shown in figure 3.

Quality assurance

 To ensure a standardised delivery of the behaviour-change interventions, the programme is overseen by a Global Behavioural Change (GBC) training team, which

 provides 3 days of face-to-face training to SCMs. SCMs receive a 'reference guide' describing the objectives, interventions, suggested questions, expected results and available resources for each intervention. SCMs also review their own performance by completing self-evaluation forms after each session. Additionally, recordings of the sessions are assessed by random sampling to ensure all the educational topics have been covered and that they are delivered by the SCM using the behaviour-change strategies (eg, motivational communication skills) outlined in the protocol. Audio files are sent for review by the SCM to the Country Case Manager (CCM), who also acts as a country-specific cultural and language liaison between the GBC team and SCMs. The CCM completes a data-extraction form (appendix 3), verifies that all educational topics are covered and provides counts of the number of times each motivational communication skill has been used to deliver each topic. The CCM then provides constructive, corrective feedback to the SCM when necessary, including positive feedback on good performance.

The GBC team reviews all the data-extraction forms for quality assurance and provides feedback to the CCM. This team will also lead eight additional web-conferences with CCMs to provide training support and performance feedback for each site during the conduct of the study. Feedback is provided to the SCM via the CCM as required. Additional sessions may be sampled to ensure quality is maintained. Reports are produced by Local Clinical Monitors/Clinical Research Associates or Clinical Quality Assurance Auditors and are submitted to the global managers, who also provide feedback to the SCM indirectly via the CCM. Finalised reports are ultimately filed with the sponsor's Study Master File. Table 2 presents an overview of the study design elements and quality-control process of the behaviour intervention.

Further details relating to the design of the PHYSACTO study are reported in our companion paper (Troosters T *et al.* Manuscript submitted to *BMJ Open*) according to the Standard Protocol Items: Recommendations for Interventional Trials (SPIRIT) guidelines³⁴ and a completed SPIRIT checklist is available online.

Ethics and data dissemination

The studies are to be carried out in accordance with the principles of the Declaration of Helsinki and the International Conference on Harmonisation Harmonised Tripartite Guideline for Good Clinical Practice, and written informed consent will be obtained from each patient.

DISCUSSION

 This is the first multicentre study of maintenance therapy in COPD in which all intervention arms included a behaviour-change self-management programme to facilitate increased physical activity during daily life, with special attention to methodological issues such as quality control. Particular focus is directed towards the SCM, the patient (including patient evaluation), and defining and implementing quality-assurance activities. The incorporation of a behaviour-change self-management programme in this clinical trial aims to demonstrate that, with the use of long-acting bronchodilators and behavioural self-motivation interventions, there is potential to not only influence exercise capacity but also improve the amount and effort of physical-activity performance in patients with COPD. Self-management programmes have been proposed as the best way to assist patients in acquiring and practising the necessary skills to control their disease symptoms on a daily basis and to implement healthy behaviours. The premise is that if patients receive effective self-management support, they can be empowered to adopt the behaviours needed to

cope optimally with their disease, so that many of the poor outcomes related to chronic disease can be averted. However, studies have not been consistent in demonstrating benefits. From a recent literature review, ¹⁷ significant improvements in physical activity in patients with COPD were shown in five out of eight evaluable studies. The five successful studies were based on theoretical models of behaviour change and included exercise interventions of approximately 30 min, 3–5 times a week. Behavioural interventions ranged from counselling and personal contact to educational pamphlets. ¹⁷ This study builds on this insight by including and documenting a comprehensive, well-defined behavioural self-management intervention programme designed specifically to effect change in patients' physical activity.

The effectiveness of any complex intervention, such as self-management in patients with COPD, crucially depends on the health-care professionals and the delivery of the intervention to the patient. Most studies published to date give little attention to personnel and processes. In our study, SCMs are required to have recognised expertise in COPD and at least 2 years' experience in order to participate. In addition, SCMs are provided with 3 days' training based on the self-management educational programme "Living Well with COPDTM". SCMs are also supported through educational opportunities and feedback during the study by the CCMs and the GBC team.

There is still no accepted best practice for the level of qualification and training required for the SCM, and no evidence that training is effective. However, it is generally accepted that training in behaviour-change and self-management skills is needed. SCMs are likely to benefit from having at least basic training in the

 principles of behaviour change, as well as basic training in motivational communication skills, including methods to engage, motivate and build confidence in patients. However, one of the most important challenges to overcome is the gap between how the intervention is designed to be delivered and how the SCM actually delivers it. This gap is clearly underestimated or under-evaluated in most behavioural studies, as well as in practice. Furthermore, being able to assess and provide feedback to the SCM is necessary to ensure best practice.

In our study, we planned and implemented several quality-assurance assessments to reduce the potential of failing to deliver the intervention in the way it was intended. All sessions between patients and SCMs are audio-recorded and randomly assessed for quality assessment and feedback, the programme delivery is assessed in a standardised way (including careful monitoring and recording of the use of motivational communication skills with patients) and feedback on SCM performance is provided and followed up to assess the effectiveness of any corrective steps. Evaluating whether the SCM intervention is delivered as intended is the most important part of quality assurance, and a crucial and novel methodological consideration in this study.³⁷

The international, multi-site design of this study is a significant challenge. Audio files of SCMs' performances have to be reviewed using a standardised data-extraction sheet by a CCM who acts as a country-specific cultural and language liaison. Finally, we have in place a GBC team that reviews all the data-extraction forms and provides systematic and timely feedback to the CCM.

Another very important methodological aspect of this study is the attention we give to relevant 'enablers' for behaviour modification in attempting to effect change in

patients' levels of physical activity, while acknowledging that physical activity is itself a behaviour. It is well recognised that it is important to equip patients with the proper techniques and skills (eg, knowledge and confidence) required to effectively self-manage their condition. Furthermore, enhancing patients' motivation to change and overcome ambivalence is crucial. This is best achieved using patient-centred, motivational communication techniques that encourage participants to express their intrinsic motivations to adopt certain health behaviours (eg, consistent with their values or life goals). Questionnaires to assess the process of change have been adapted for this study and are completed by the patient (with the SCM) at multiple time points to evaluate progress. These questionnaires assess motivation, perceived competency (confidence), readiness to change and expectancies of physical activity. The main purpose of these process measures is to inform the SCM of a patient's progress and to help direct and individualise the self-management intervention.

The results of these questionnaires inform the personalised delivery of the behavioural intervention to patients based on their readiness to change and progress in the programme. To date, most studies have limited assessments to trial outcome measures. By including process measures, the intent is to not only intervene more effectively during the course of the intervention but also gather information that could facilitate the interpretation of study outcomes.

To date, most published randomised clinical studies with behaviour interventions have not described the specific components of the intervention, nor have they included or described process measures to track changes in patients' behaviour and make individualised adjustments to enhance the effects of this therapy. As such, evidence of established processes and procedures for the implementation and monitoring of

behavioural studies is lacking. Being able to better define and implement such a programme, and making it accessible in practice, would be highly valuable. However, this can only be accomplished by raising the standards and quality of evidence-based behaviour interventions and programmes. This multicentre study is a first step towards integrating a more coherent and careful plan at the patient, provider (health professional/case manager) and system or organisational levels.

CONCLUSIONS

This is the first study to use a multifactorial intervention to improve exercise capacity and physical activity in patients with COPD, incorporating pharmacotherapy, exercise training and behaviour change. This paper documents the comprehensive methods being used to optimise and standardise the behaviour-change self-management programme used in the study to facilitate dialogue on the inclusion of this type of programme in multicentre studies.

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Contributors TT and JB are the principal investigators in the PHYSACTO[®] trial.

FM and NL are part of the protocol steering committee. KL, JB and MS provided guidance for the design of the behaviour modification programme. FM and TT provided insight into the exercise training programmes and TT provided guidance on the implementation of the PROactive tool. NL was involved in the protocol design and specifically provided expertise in the patient-reported outcomes and perceptions

scales. DE, DDS and AH were involved in the design of the study and are involved in the implementation of the study. All authors were involved in reviewing and critiquing this paper.

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Patient consent Obtained.

Ethics approval The protocol was approved on 19/02/2014 by the Southern Adelaide Clinical Human Research Ethics Committee (11.14HREC/14/SAC/19). All other participating centres subsequently approved the study.

Data sharing statement The findings of the trial will be disseminated through relevant peer-reviewed journals and international conference presentations.

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Table 1 Study outcome measures and process measures*

Measure	Aspect being measured/assessed
Study outcome measures	
Endurance shuttle walk test	Exercise capacity
6-min walk test ²⁸	Exercise capacity
Activity monitoring	Physical activity
Functional Performance Inventory –	Perceived ease or difficulty with daily
Short Form	activities
PROactive	Amount and difficulty of daily activity
Spirometry	Lung function
Modified Borg scale	Intensity of breathing discomfort
St George's Respiratory Questionnaire ³¹	Health status
Heart rate, blood pressure, oxygen	Safety assessments
saturation, adverse events	
Montreal Cognitive Assessment ²²	Cognitive function
Hospital Anxiety and Depression Scale ²³	Anxiety and depression
Brief Patient Health Questionnaire- mood ^{24 25}	Major depressive disorder
Behaviour-change self-management pro	ogramme process measures
Physical Activity Outcome Evnectancies	Patient expectancies of physical activity

Physical Activity Outcome Expectancies Patient expectancies of physical activity questionnaire²⁹

Perceived Competence Scale ³³	Feelings of competence about engaging in
	healthier behaviour
Treatment Self-Regulation	Degree to which a patient's motivation for
Questionnaire ³²	a specific behaviour is self-determined
Stage of change ³⁰	Readiness for change
Self-efficacy and motivation questions	Levels of motivation for change and
related to specific programme contents	confidence to change

^{*}Outcome measures provide data on the effects of the self-management intervention.

Process measures inform the Site Case Manager to help direct the self-management intervention.

Table 2 Study design elements from PHYSACTO[®] for the standardisation and sustainability of the behaviour-change intervention

Level	Action
SCM and patient	Audio-record sessions
	Clearly label tapes and provide to the site coordinator
Site coordinator	Review identification and control log
	Carry out session sampling (two random induction
	sessions per cohort, two random group sessions and
	two random follow-up sessions)
	Send to the CCM
	Destroy records
CCM	Assess tapes
	Complete data-extraction forms and send to the GBC
	team
	Provide immediate feedback to the SCM as needed
GBC team	Review data extractions
	Provide feedback to the CCM
SCM, Site Case Manager	r; CCM, Country Case Manager; GBC, Global Behaviour
Change.	

FIGURE LEGENDS

Figure 1 Decline in lung function in chronic obstructive pulmonary disease is associated with inactivity and avoiding exercise, leading to a spiral of declining patient condition. Reprinted from The American Journal of Medicine, Vol 119 (10A), Reardon JZ *et al.* Functional status and quality of life in chronic obstructive pulmonary disease, S32–37, Copyright 2006, with permission from Elsevier.⁴

Figure 2 Overview of the behaviour-change programme.

COPD, chronic obstructive pulmonary disease.

Figure 3 Data flow between SCMs and site coordinators.

CCM, Country Case Manager; SCM, Site Case Manager.

List of appendices

Appendix 1. Patient worksheet.

Appendix 2. Session-evaluation form.

ndix 3. Data C. **Appendix 3.** Data-extraction form.

Figure 1

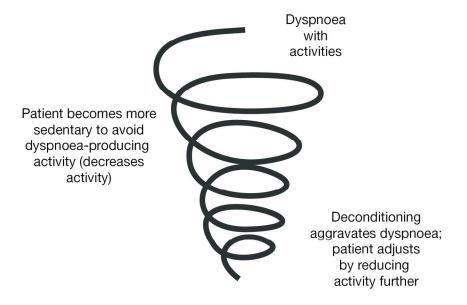
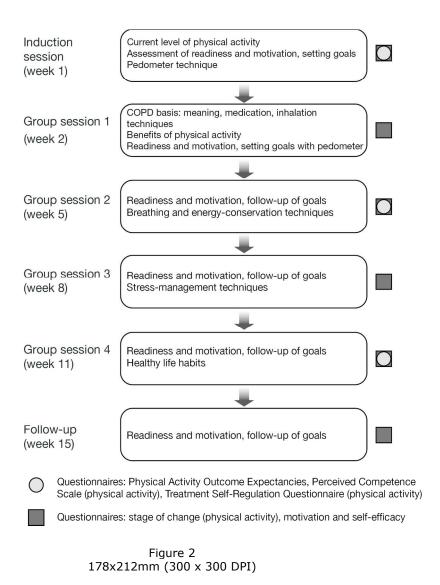


Figure 1 158x126mm (300 x 300 DPI)

Figure 2





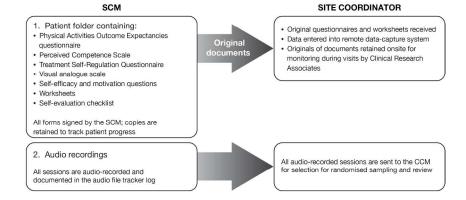


Figure 3 256x195mm (300 x 300 DPI)

PATIENT WORKSHEET

FOLLOW-UP PLAN BY THE SITE CASE MANAGER

Patient ID:	Site Case Manager ID:			
Individual Pre-Session	☐ Patient Questionnaires completed	Date:		
How satisfied are you with your treatment group?	0 1 2 3 4 5 6 Not at all	7 8 9 10 Extremely		
What is your ultimate physical activity goal? (e.g. what would you like to be able to do at the end of the program at work, home, leisure)				
What is your goal in terms of average number of steps per day from today until the next session?	average number o	f steps per day		
 How much time do you spend per week being physically active? 	minutes per week			
Group Session 1	☐ Patient Questionnaires completed	Date:		
How much time did you spend being physically active over the last week?	minutes per week			
What is the average number of steps that you walked per day over the last week?	average number o	f steps per day		
 What is your goal in terms of average number of steps per day from today until the next session? 	average number of steps per day			
Group Session 2	☐ Patient Questionnaires completed	Date:		
 How much time did you spend being physically active over the last week? 	minutes per week			
What is the average number of steps that you walked per day over the last week?	average number o	f steps per day		
 What is your goal in terms of average number of steps per day from today until the next session? 	average number o	f steps per day		
Group Session 3	☐ Patient Questionnaires completed	Date:		
 How much time did you spend being physically active over the last week? 	minutes per week			
What is the average number of steps that you walked per day over the last week?	average number of steps per day			
 What is your goal in terms of average number of steps per day from today until the next session? 	average number o	f steps per day		

Patient ID:		Case Manager ID:		
Group Session 4		☐ Patient Questionnaires completed	Date:	
How much time did you spend being physically active over the last week?		minutes per week		
What is the average n walked per day over t	number of steps that you the last week?	average number of	steps per day	
	erms of average number of day until the next session?	average number of	steps per day	
Individual Follow-up		☐ Patient Questionnaires completed	Date:	
How much time did you active over the last we	ou spend being physically eek?	minutes per week		
What is the average n walked per day over t	number of steps that you the last week?	average number of	steps per day	
To what degree have physical activity goal	you reached your ultimate ?	Not Partially achieved achieved	Achieved fully	
If not achieved or only partially, why?				
Action plan and recor	mmendations			
	Notes and general comments (econtract, etc.)	e.g. specific follow-ups to be done with patient, I	nomework,	

Site Case Manager signature: _



SESSION EVALUATION BY THE SITE CASE MANAGER

INDIVIDUAL PRE-SESSION

Site Ca	ase Man	ager ID:		Session Date:			
Audio file ID:				Audio file given to Study Coordinator	Date:		
Participating patient ID:				Patient guide provided? □			
Check yes	marks no	Indicate wh	ich topics were covered				
		1. Identify cu	current level of autonomy, physical activity and functional limitations				
		2.1. Physica 2.2. Perceive	with the patient the following question I Activity Outcome Expectancies ed competence Scale (PCS) for physient self-regulation questionnaire (TSR)	cal activity			
		Using the Activity	he Visual Analogue Scale, determine	patient's stage of change with resp	ect to engaging in Physical		
		4.1. Help the 4.2. Determi	 Determine patient's level of motivation or reasons for engaging in Physical Activity (10-point scale). Help the patient to determine his ultimate goal in terms of Physical Activity Determine patient's level of self-efficacy in regard to beginning OR maintaining (depending on their stage of change) Physical Activity 				
		5. Identify pe	erceived barriers according to patient's	s self-evaluation. Find solutions tog	ether.		
		use the pedo	or review the proper use of the pedom ometer (goal in steps per day, progres onstructive feedback and reinforcemen	ssion).			
If some topics were not covered, or only partially: - identify & explain reasons			☐ Patient factors (1) ☐	Program factors (2)	Case Manager factors (3)		
- describe plan for wrap-up							
Notes and general comments:				to by roplacement issues			

Notes: (1) e.g. patient left, sick; (2) e.g. too much content, time constraints; (3) e.g. not prepared, sick, done by replacement, issues of mastery of some aspects of content

Site Case Manager signature:	



DATA EXTRACTION SHEET FOR THE COUNTRY CASE MANAGER PROGRAM DELIVERY ASSESSMENT OF INDIVIDUAL PRE-SESSION

Site Case Manager ID:	Session Date:						
Audiofile ID:	Date received from Study Coord.:				Coord.:		
Number of patients:	Date evaluated:						
Topics to be covered	Covered yes no			Asking (1) Open Closed		Listening (2)	Informing (3)
Identify current level of autonomy, physical activity and function limitations	al						
 Complete with the patient the following questionnaires: Physical Activity Outcome Expectancies Perceived competence Scale (PCS) for physical activity Treatment self-regulation questionnaire (TSRQ) for Physical Activity 	tivity						
Using the Visual Analogue Scale, determine patient's stage of change with respect to engaging in Physical Activity							
 Determine patient's level of motivation or reasons for engaging Physical Activity (10-point scale). Help the patient to determine his ultimate goal in terms of Physical Activity Determine patient's level of self-efficacy in regard to beginning maintaining (depending on their stage of change) Physical Activity 	sical OR						
 Identify perceived barriers according to patient's self-evaluation solutions together. 	n. Find						
6.1. Teach or review the proper use of the pedometer. Ask patient to explain, in his own words, how he plans to use the pedometer steps per day, progression).6.2. Give constructive feedback and reinforcement on the use of the pedometer. Find solutions together.	goal in						
Country Site Manager ID: Signature:							
Session was covered interactively: yes no partially Comments: Plan:							
Feedback given to Site Case Manager (SCM): ☐ Describe:							
Comments from the Global Behaviour Modification team, Date: or □ N/A (not selected for feedback)							
☐ Highly Satisfactory ☐ Satisfactory (see comments) ☐ Needs improvement (see comments)							
(1) Asking: Count number of times the Site Case Manager (SCM) u							

- (2) Listening: Count number of times the SCM used reflections (reflective listening) to express empathy.
- (3) **Informing:** Count number of times the SCM asked permission to patient(s) to give them information and asked for their feedback.